

Austria	Sc22	Indonesia	Rp3100	Portugal	Esc100
Belgium	Bfr40	Israel	NIS350	S. Arabia	Ria100
Canada	Cdn50	Italy	Lira100	Singapore	S\$100
Ceylon	C\$100	Japan	Yen100	Spain	Ptas125
Denmark	Dkr100	Kenya	Shs100	Sweden	Skr100
Egypt	E£25	Laos	kip100	Switzerland	Sfr100
France	Ffr40	Malaysia	RM100	Taiwan	N\$100
Germany	DM100	Mexico	Ps100	Thailand	Baht100
Greece	Dr100	Morocco	Mdh100	Turkey	Lira100
Hong Kong	H\$100	Netherlands	Fl100	UAE	Dhs100
India	Rs100	Norway	Nkr100	USA	\$100

# FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER

No. 30,382

Friday November 6 1987

D 8523 A

Argentina: pressure grows for economic change, Page 8

## World News

### S Africa releases veteran ANC leader

Black nationalist leader Govan Mbeki, 77, jailed 23 years ago for plotting to overthrow the South African Government, was released from Robben Island jail off Cape Town.

His release followed a review of his case ordered by President P.W. Botha. Asked to define his present political position, Mbeki said he was still a communist and still embraced Marxist views, Page 23.

### Extra \$3.2m for Contras approved

The US House of Representatives approved \$3.2m of new, non-lethal aid for Nicaragua's Contra rebels on the day that foreign aid to insurgencies in Central America was due to end under a regional peace plan.

Meanwhile the Contras said they would step up their war against the Nicaraguan Government until the two sides negotiated a ceasefire. Mbeki to seek Communist aid, Page 8.

### Santiago blacked out

Leftist rebels claimed responsibility for bombs which briefly blacked out Santiago and much of central Chile.

### Bridge loan for Brazil

BRAZIL'S leading creditor banks are discussing a bridge loan in negotiations in New York which have been continuing for nearly two weeks to partially end Brazil's eight-month-old interest payments suspension. Last night bankers said that the two sides were still divided. N. Korean debt talks, Page 23.

### Schoolboys' war

Some 150,000 Iranian schoolboys fought on the Gulf war battlefield last year - and provided some of the best frontline troops. Iranian Education Minister Karam Alirazi said UN efforts to disarm them, Page 4.

### French missile plea

France appealed for the US to keep nuclear weapons in Europe, revealing fears over the course of superpower disarmament talks, Page 3.

### SDI compromise near

White House officials and congressional negotiators are close to an agreement under which the US Administration would limit Strategic Defence Initiative testing in the 1988 fiscal year so as not to breach in interpretation of the 1972 Anti-Ballistic Missile treaty, Page 8.

### Spanish tomato demo

Spanish farmers protesting against restrictions on tomato exports to France brought Madrid traffic to a standstill when they blocked a main square and dumped tomatoes in front of the French embassy. Peace talks, Page 2.

### Airline workers fast

More than 130 South Korean employees of Northwest Airlines went on hunger strike to urge the US carrier to start talks on better job security.

### Beirut strike

Strikers closed Beirut's banks, offices and shops in protest against 12 years of civil war, crippling inflation and the Government's failure to bring peace and stability.

### Haiti ballot blaze

Arsonists destroyed the printing company preparing ballots for Haiti's presidential election later this month. Election controls spark violence, Page 8.

### Greek students protest

About 15,000 Athens University students staged a demonstration in the centre of Athens demanding increased spending on education.

### Jayewardene in India

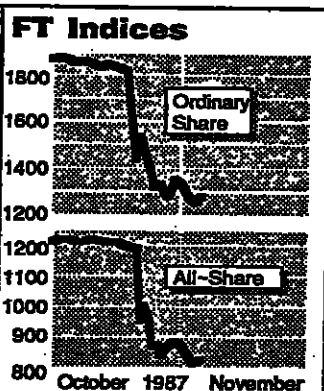
President Junius Jayewardene of Sri Lanka began a two-day visit to India, Page 4.

## Telex plans to raise \$878m in junk bonds

TELEX, beleaguered US maker of computer peripherals and airline reservation systems, unveiled an \$878m recapitalisation plan as insurance against the failure of a higher offer from Mr Asher Edelman, the New York investor, Page 23.

RALPH INGERBOLD, US publisher, has bought a controlling interest in two UK newspapers in a deal worth more than \$300m (\$105m), Page 23.

LONDON: Traders reacted with cautious optimism to moves to lower interest rates in the US



and West Germany. The FT-SE 100 index closed last night 30.7 higher at 1,638.8, Page 46.

WALL STREET: The Dow Jones industrial average closed up 40.12 at 1,865.41, Page 5A.

TOKYO: The yen's strength against the dollar and falls on overseas stock markets pulled down share prices across the board. The Nikkei average closed 430.88 lower at 22,629.65, Page 23.

DOLLAR closed in New York at DM 1.8770; Y135.05; SF1.3710. It closed in London at DM1.7150 (DM1.7120); SF1.35 (SF1.3505); SF1.4150 (SF1.4150). On Bank of England figures, the dollar's exchange rate index rose from 96.0 to 96.1, Page 39.

STOCKS closed in New York with the Dow Jones industrial average at 1,865.41. It closed in London at DM1.7150 (DM1.7120); SF1.35 (SF1.3505); SF1.4150 (SF1.4150). On Bank of England figures, the dollar's exchange rate index rose from 96.0 to 96.1, Page 39.

NORSE HYDRO, partly state-owned Norwegian energy and industrial group, has purchased the remaining 20 per cent stake in Cofar, the French fertilizer company, from joint owners Total, the French oil group, Paribas, the French bank and Rhone-Poulenc, the diversified chemicals group.

SICE, Milan-based investment bank and one of Italy's most important lead-managers of new share issues, is to postpone company debuts on the bourse, Page 20.

HYDRO-QUEBEC, Canadian power utility, earned C\$262m (US\$ m) in the first nine months, up from C\$23m a year earlier, Page 20.

LIBERAL-DOMINATED Senate in Ottawa is expected to end its blockade of the Mulroney Government's patent drug bill after months of attempts to change it, Page 20.

DAIWA HOUSE Industry, one of Japan's largest home builders, reported after-tax profits of 60 per cent in the first half to September to reach Y15.30bn (\$112.5m) compared with Y9.61bn, Page 21.

CHINA LIGHT and Power, Hong Kong electricity generating company, reported after-tax profits for the year to September of HK\$1.67bn (US\$24.1m), a 13 per cent improvement on profits a year earlier of HK\$1.47bn, Page 21.

HONGKONG LAND, leading Hong Kong property group, unveiled plans to redevelop one of the few remaining sites at the heart of the Central financial district - number 9 Ice House Street - for about HK\$1bn (US\$128.2m), Page 21.

ISHIKAWA-HARIMA Heavy Industries, Japanese shipbuilding and heavy engineering group, reported a sharp reduction in interim losses, Page 21.

## US prepared to risk further fall in dollar to avoid recession

BY STEWART FLEMING IN WASHINGTON AND RODERICK ORAM IN NEW YORK

THE WHITE HOUSE yesterday signalled that it is ready to risk a further fall in the value of the dollar on the foreign exchange markets in order to avoid a recession.

On Wall Street, this commitment to participants' belief that the US Administration had decided on the trade off between the dollar and monetary policy. For more than a week, foreign exchange dealers have been aggressively selling down the dollar, and its decline continued yesterday.

Stock and bond markets rallied strongly as the worldwide trend towards lower interest rates was reinforced at home by a one-quarter point cut in banks' prime rate and abroad by lower central bank rates in West Germany and Switzerland.

The first public signs of a shift in US policy came in an interview with Mr James Baker, US Treasury Secretary, published in the Wall Street Journal yesterday. White House spokesman Mr Martin Fitzwater said, "he is our chief economic spokesman. Those comments do reflect the Administration's position."

"We certainly want to avoid a recession. We believe that we will do this, that the market will stabilise and an appropriate degree of confidence will return to the market situation."

In the newspaper interview Mr Baker is quoted as saying he wanted to "make sure" that the Federal Reserve kept "sufficient liquidity in the system." The report also said that "Mr Baker emphasised that he is not going to try to maintain ranges for the dollar at the expense of US monetary policy." The report also said that Mr Baker believed "that tight monetary policy and rising interest rates contributed to the (stock) market plunge" on October 19.

Later Mr Fitzwater added to his comments that "the US remains committed to the Louvre agreement and will continue co-operating closely with its G7 partners to foster exchange rate stability." But Mr David Mulford, Assistant Secretary for International Affairs at the Treasury, told a Congressional panel that he thought the Louvre Agreement had been misunderstood. Stabilising exchange rates did not mean taking a particular rate and attempting to keep it at that level through the use of policy measures aimed at preventing movement, he said.

While carefully avoiding direct criticism of West Germany, he added, "in view of the lack of evidence of growing inflationary pressures" it was important for the world economic outlook that central banks in countries with current account surpluses stock to their recent decisions to lower short-term interest rates and give "renewed consideration...to the possible scope for further fiscal actions to generate improved growth consistent with maintaining the gains on inflation that have been made."

Shortly after the markets opened yesterday, in moves which may well have been influenced by Mr Baker's comments favouring a continuation of the easy monetary policy, the Federal Reserve indicated to maintain market liquidity after Wall Street's crash, a group of major US banks led by Chase Manhattan cut their prime rates by one quarter of a percentage point to 6 1/4 per cent.

US investors, eager to lock in yields before they fell further, bid aggressively for bonds, which drove prices up and yields down. The Treasury's benchmark 8.75 per cent 30-year bond rose 1 1/2 points, cutting its yield to 8.70 per cent. The prime rate cut had been expected because of the rapid fall recently in banks' cost of funds.

Some analysts were disappointed, however, that the cut had not come earlier and was only 1/4 point. They said a half point cut had been justified by key interest rates such as on Fed funds and Eurodollars.

Stocks overcame a small dip at the opening to rise rapidly on the back of lower interest rates. The market was encouraged by the explicit statements from Mr Baker and the White House that the Administration was willing to let the dollar fall to help stave off a domestic recession.

Dealers were disappointed that the Bundesbank had not cut its discount rate but said the dollar would probably have fallen just as much anyway. "Baker's remarks mean there is not a foreseeable bottom for the dollar in sight," a New York trader said.

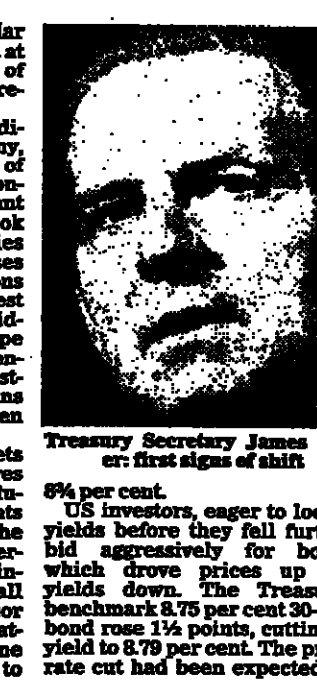
Near the close of trading the Dow Jones Industrial Average was up more than 50 points, but it eased slightly as it once again ran into difficulty breaching the psychologically important 2,000 level.

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Treasury Secretary James Baker: first signs of shift

## Currency declines despite European interest moves

BY SIMON HOLBERTON IN LONDON

WEST GERMANY and Switzerland yesterday cut their official interest rates as European and Japanese central banks launched an unsuccessful attempt to stabilise the dollar on foreign exchanges.

The dollar lost more than 2 per cent of its value against major currencies in European trading in the wake of US government indications that it wanted the dollar to find its own level.

The dollar fell to an all time low against the yen despite massive intervention, reported to be about \$1.5 bn, by the Bank of Japan, and in the face of the European interest rate cuts.

The Bundesbank said it cut some of its key interest rates to support the dollar and ease strains within the European Monetary System, although it left its discount rate unchanged.

In a concerted attempt to shore up the EMS exchange rate mechanism, the Bank of France raised official interest rates, taking some pressure off the franc.

In a joint statement, Mr Gerhard Stoltenberg, the West German Finance Minister, and Mr Edouard Balladur, his French counterpart, said the changes would help stabilise the EMS, and be seen as a "contribution to the promotion of stability on the foreign exchanges and other financial markets in a wider international context."

The Dutch central bank, which had cut its discount rate on Tuesday, also said its decision was part of the co-ordinated move to lower European interest rate levels and pressure existing EMS parties.

In New York, however, leading US banks reduced prime lending rates by 0.25 percentage points to 6 1/4 per cent, which may offset some of the European action to lower interest rates.

The UK Government's decision to lower the base lending rate, which continued to rise on the concerted action and reflected domestic concerns.

The base rate reduction failed to dampen the pound, which continued to rise on the foreign exchange markets.

It was the reported statement of Mr James Baker, the US Treasury Secretary, that he was not prepared to see US interest rates rise, and therefore risk a recession, to defend the dollar, which sent the US currency sharply lower.

The White House confirmation of Mr Baker's remarks as US government policy further undermined the currency in early New York trading.

The Bundesbank cut its "reference" base rate, from 3.5 per cent to 3.25 per cent, and also trimmed its Lombard rate from 5 per cent to 4.5 per cent. It left its discount rate unchanged at 3 per cent.

The Bank of France lifted its monetary market intervention rate from 7 1/4 per cent to 8 1/4 per cent, and raised the seven-day repurchase rate from 8 per cent to 8 1/2 per cent.

The immediate effect was to strengthen the franc slightly in terms of the D-Mark. The interest rate realignment took some of the pressure off the franc, but French Finance Minister, Mr Jacques Foccart, said the measure would last only in the short term if the Continued on Page 23

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## FBI arrests fugitive broker as Bonn delays VW sale again

BY ANDREW FISHER IN FRANKFURT

MR JOACHIM SCHMIDT, the fugitive West German foreign exchange broker sought in connection with the currency fraud at Volkswagen, has been arrested in the US.

Following a seven month search, the 30-year old Frankfurt broker was found late on Wednesday night in an apartment in the Los Angeles suburb of Hollywood, according to the West German Federal Criminal Office.

The news of the arrest coincided yesterday with an announcement from Bonn that the West German Government was to postpone yet again the sale of its remaining shares in Volkswagen following the setback for world stock markets.

Frankfurt currency dealings at VW which came to light in March forced the car producer to make provisions of DM470m (\$278m) in its 1986 accounts.

Mr Schmidt was detained by the Federal Bureau of Investigation, with German criminal officials present. German officials will request his extradition under treaty agreements with the US.

The currency scandal has already led to the arrests of Mr Burkhard Junger, VW's former chief foreign exchange dealer, Mr Lutz Quaquill, another VW dealer, and a third unnamed currency trader at the company.

Police have also investigated a secretary of Mr Karl Otto Puchl, president of the Bundesbank, on suspicion of passing documents to Mr Schmidt for money.

VW made provisions of DM470m in its accounts for 1986 to cover the fraud losses. It said this week, when announcing a 0.5 per cent rise in profits for the first nine months to DM393m, that the emergence of further foreign exchange losses of DM15m did not necessitate the setting aside of further sums.

The Government had already deferred its plan to sell its 4.9 per cent stake in VW at DM34.50 before the present turmoil in world stock markets started.

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Opening shots have been made to find a successor to President Chun Doo Hwan, Page 2

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## Collapse of telecoms deal blow for Italy

BY TERRY DOOSWORTH, INDUSTRIAL EDITOR

THE COLLAPSE of Italy's attempts to bring together its two main indigenous telecommunications companies could be a critical blow to the Italian industry. Even together, the two businesses would have been minnows on the world scene and relatively marginal in Europe, along their ability to negotiate with the big players which are increasingly calling the shots in the rationalisation of the European industry will be severely limited.

For the past two years, the European producers outside Italy have been waiting impatiently for the promised marriage between Italtel, owned by the nationalised IRI-Sest, and Telettra, a subsidiary of Fiat. Any number of manufacturers have made their way to Turin for discussions; all have returned empty-handed because neither Italian company wanted to do a unilateral deal.

It now looks as though Italtel and Telettra will have to choose their own partners individually, and their foreign competitors are likely to hammer home the point that they have less to offer a potential partner singly than together.

The Italian companies, like other significantly-sized manufacturers in Europe, are being forced into cross-border combinations because of the inexorable shake-out of manufacturing capacity in the industry.

With the advent of digital switching technology Europe no longer relies on the traditional physical manufacturing capacity. Telephone exchanges have become giant computers, in which far more of the investment is in design and software adaptation.

The result is that companies need to cut capacity and invest heavily in technology; and they all need bigger markets against which to spread research and development costs. Hence the drive to capture overseas sales outlets through takeovers and alliances.

Forcing these combinations is inevitably tortuous in Europe, where telecommunications production is a political issue because of the close ties between the producers and the state-owned telephone service monopolies. But the process has been set in motion over the past two years in a series of deals.

In the most significant of these, Alcatel of France has established itself as the leading European equipment producer by its daring acquisition of the controlling interest in the telecommunications activities of IRI, the US conglomerate. This has effectively knocked out of the major vendors out of the race, and given Alcatel a strong position in West Germany as well as in France.

France has also been partly instrumental in the emergence of Ericsson, the Swedish manufacturer, as a significant pan-European force. Ericsson won the battle to take over CGCT in France earlier this year, giving itself 18 per cent of the French market to add to its stakes in Italy and the UK.

## INTEREST RATE CHANGES IN EUROPE

# Double-vision at the Bundesbank

BY ANDREW FISHER IN FRANKFURT

WEST GERMANY'S Bundesbank was looking in two directions as it moved yesterday to cut interest rates.

To try to prevent what had been looking like an imminent realignment within the European Monetary System, it acted jointly with France to ease EMS tensions. And by bending to some extent in the direction desired by the US - though it left the key discount rate unchanged at 3 per cent - the central bank was doing its best to halt a further slide in the dollar.

However, the US currency fell below DM1.90 for the first time as the Bundesbank's package was widely seen as halfhearted.

The lower 3.5 per cent rate for the next round of securities repurchase deals with commercial banks reversed the tight monetary trend of recent months. Less significantly, the emergency Lombard funding rate was cut, for what seemed mainly cosmetic reasons, from 5 to 4.5 per cent.

Within the EMS, the moves had a rapid effect as the French

franc strengthened.

The joint move between West Germany and France, which raised its short-term rates to help strengthen the franc, also apparently demonstrated a greater willingness to co-operate in trying to stabilise the EMS since member countries agreed in September on measures to strengthen the system.

"This is having an effect and should prevent an early realignment," said Mr Ulrich Ramm, chief economist at Commerzbank. He also welcomed the decision to reduce the securities repurchase (repo) rate from the present 3.80 per cent.

"This is the most elegant solution they could have found," he added. Commerzbank had argued against the steady rise in the "repo" rate from 3.55 per cent in July to the present 3.85 per cent in mid-October which angered Mr James Baker, US Treasury Secretary. The Bundesbank then changed tack by abandoning the tender system for a fixed 3.80 per cent rate two weeks ago.

This week, the central bank

did not offer commercial banks any such refinancing through its usual "repo" accords, as liquidity had been increased by currency intervention and other Bundesbank actions. As for the Lombard rate cut, Mr Ramm said this "is more for show, but a very good show."

In recent weeks, the Bundesbank has been divided between its need to adapt to international pressures in the interests of currency stability and anti-inflationary sentiment within West Germany. Both sides are represented on the bank's 17-strong policy-making council, which decided on the measures yesterday, but appear to have sunk their differences for the time being.

However, said Mr Hermann Rempfer, chief economist at BHF-Bank, "There is a small question mark over whether this action will stabilise the EMS. This would mainly depend on the further development of the D-Mark/Dollar rate."

Without clear US action to cut the budget deficit, the situation could become restless again.

"Markets are impatient and they expect faster decisions in US financial policy. If they have to wait too long, then their nervousness increases."

For the time being, the Bundesbank seems to have dropped its attempts to bring money supply, measured by its central bank money stock, back on target. Although inflation remains below 1 per cent, hardliners on the Bundesbank council have felt that money supply should be tightened to avoid future price increases.

By deciding not to cut the key discount rate, the Bundesbank has left itself with the freedom for further action if the US does make progress on deficit-cutting, said Mr Giles Keating, an economist with Credit Suisse First Boston in London. "They are keeping a little bit of powder dry."

In European terms, he added, "it is the first positive sign of the new-style EMS that has been promised." West Germany sends just over half its exports to EC countries, far more than to the US.

## Muscovites demand information on the fate of Yeltsin

BY PATRICK COCKBURN IN MOSCOW

THE CONTINUED refusal of the authorities to permit the Soviet press to refer to the threatened resignation of Mr Boris Yeltsin, the radical Moscow party leader, has led to strong protests from informal political clubs in Moscow.

Mr Yeltsin threatened, at the meeting of the Communist party central committee on October 21, to resign in frustration at bureaucratic sabotage of reforms in Moscow.

Mr Boris Kagaritsky, spokesman for the Federation of Socialist Clubs, said yesterday: "Muscovites are learning about their own crisis on Western radio. What is worse is that foreign radios are quoting official Soviet information to which the Soviet people are denied access."

A remarkable aspect of Mr Yeltsin's offer to resign is that it has been confirmed by senior Soviet officials at news conferences in Moscow attended by Soviet and foreign journalists, but not a word of their remarks has appeared in the Soviet media.

The Soviet news agency Tass did run a report of what they said but with a recommendation to Soviet editors not to print it.

The political clubs in Moscow, which have developed rapidly over the past year, are dismayed not only by the fact that Mr Yeltsin may go, but because they believe the issue is an important test case of the willingness of the Soviet leadership to tell its own people what is going on.

"We must finish with the information apartheid where foreigners get information and we don't," said Mr Kagaritsky. He said that one club called Obshchina had voted to campaign



Yeltsin will be lost to his party post

for the retention of Mr Yeltsin and for access to information about the whole incident.

The move by the clubs, which tend to be radical ginger groups for Mr Mikhail Gorbachev's reform programme of perestroika (restructuring), is important as an indication of the dismay felt by radical reformers that Mr Yeltsin may be sacrificed by Mr Mikhail Gorbachev. It is also a sign of organised public opinion feeling that it has a right to information and some influence over changes within the leadership.

His fate is the first serious political crisis to threaten perestroika. It will be decided at the next meeting of the committee of the Moscow city party, believed to be scheduled for next Monday.

## Paris urges US to keep missiles in Europe

FRANCE appealed yesterday for the US to keep nuclear weapons in Europe, signalling its fears over the future course of superpower disarmament talks. Reuter reports from Paris.

Mr Jean-Bernard Raimond, the Foreign Minister, recalled France's commitment to nuclear weapons in response to what he called "ambiguity" in Washington over the future of nuclear deterrence.

Mr Raimond told the National Assembly that Western Europe could not rely on conventional weapons alone to balance the Soviet armed forces.

"It is not just because there are imbalances in conventional and chemical arms that American nuclear weapons must be maintained in Europe," he said.

He also said because the Soviet Union will remain for the foreseeable future a nuclear power on our continent.

Mr Raimond indicated that Western Europe had little choice but to accept the superpower arms deal known as the double zero option, which calls for the scrapping of US and Soviet medium-range nuclear weapons.

"This was not so much a choice offered to the Western Europeans as the indication of a very strong preference by both Washington and Moscow." The deal will leave the US with short-range tactical missiles based in Europe, as well as bomber-launched nuclear arms.

Moscow is pressing for the accord to be followed by talks on scrapping the tactical weapons, which have a range of under 500 km. But Western Europe opposes this "triple zero option".

## EMS mechanism cranked into action

BY GEORGE GRAHAM IN PARIS

FRANCE and West Germany yesterday put into practice the agreements they reached in September at Nyborg in Denmark on the strengthening of the workings of the European Monetary System.

The joint interest rate action of the Bundesbank and the Bank of France, carried out after consultations with the other members of the EMS, yesterday helped the French franc to recover strongly, and seemed to have stabilised the dollar.

In a joint statement, Mr Edouard Balladur, the French Finance Minister, and Mr Gerhard Stoltenberg, his West German counterpart, said that the co-ordinated fall in West German central bank rates and rise in Bank of France intervention rates "will contribute to the stabilisation of exchange rates within the EMS and, beyond that, to the reinforcing of stability in international foreign exchange and financial markets."

Mr Balladur started the procedure with a formal letter to Mr Willy De Clercq, asking for the application of the Nyborg agreements.

The moves widened the gap between French and West German short-term rates to nearly five percentage points,

discouraging speculators who have been selling French francs in anticipation that the two countries would be compelled to realign their current EMS exchange rate bands.

The Bank of France is keeping its promises by manhandling the speculators, said one dealer yesterday.

But the rise in French short-term rates goes against the grain for Mr Balladur, who has been labouring to bring down the level of domestic interest rates. He will be nervous of the possible negative effects on the Paris equity market, where the share prices of many recently privatised companies have dropped below their issue level.

The French monetary authorities would have liked the Bundesbank to have moved sooner towards a reduction in its interest rates, and officials stressed yesterday that they viewed the moves as a temporary measure until the US has acted to reduce its budget deficit, which they see as essential if the dollar is to be stabilised.

Mr Balladur himself said that the decision to allow short-term rates to rise was a sign of his wish for monetary stability, but that it did not reverse the general trend to lower medium- and

long-term rates. Yesterday's action, however, is viewed in Paris as a recognition that both countries are obliged to defend their EMS exchange rates, not just the country with the weaker currency.

The Bank of France last week began to put pressure on its West German counterpart by allowing the franc, which had previously been the strongest currency in the EMS exchange rate mechanism, to slip below its central rate against the D-Mark.

But with continued speculative pressure against the franc, it became clear that central

bank intervention alone would not be enough to maintain the current EMS parity, and that an interest rate move was also needed. The French central bank therefore stopped supplying fresh liquidity to the money market two days ago, thus allowing short-term interest rates to climb and touch 9 per cent yesterday.

Although the combined Franco-German action appeared to work in the short term, dealers felt that the pressure on the franc would continue until the dollar's position has been resolved.

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### Synfuel programmes offer scope for skilled black workers

Michael Sander, managing director of AECI, talks to John Spira, Finance Editor of the Johannesburg Sunday Star.



MICHAEL SANDER

Spira: The South African economy is beginning to emerge from three years of severe recession. In what sort of shape is AECI at this stage of the business cycle?

Sander: Our earnings and general financial performance are generally one of the first to reflect an upturn and that's been the case this time round. AECI's type of business is traditionally at the front end of the economic cycle. That showed up substantially at the end of last year and, just recently, we've seen a further improvement at half term.

I have to say that I don't believe the economy is as strong as many think it to be. We are seeing heightened consumer spending in our business but the economic growth rate would be anywhere near 3% by the end of the year.

Two major factors can affect AECI's performance in the next few months. The first is the extent to which it rains, insofar as this impacts upon the earnings of our agricultural activities, and the second is the level and duration of labour unrest on the mines. The demand for explosives and mining-related products is, of course, rather sensitive to labour disruption on the mines.

Spira: AECI's recent earnings gains have nevertheless been highly satisfactory against the background of an economy which is growing only slowly in real terms.

Sander: When times were tough, a lot of work went into streamlining productivity. It takes a little while for these benefits to reach fruition. That's what you're seeing now. Yet we're not bumping our heads against any productivity limits. There's always potential for further improvement, though the way in which you achieve it has to change.

If you compare companies in South Africa with their counterparts abroad, we have substantially more people involved in any operation at which you might care to look. It's not necessarily bad, simply that you have to go about tackling productivity in the South African way.

The major scope lies in the area of qualifying people via improvements in their education by specific training and examining their shortcomings in order to make them more effective as company employees. It's all part of AECI's ongoing programme. It takes a long time to pay off but you get a bit every year.

Spira: In 1985 your exports benefited from a decline in the value of the rand. Now that the currency seems to have stabilised, has the export component of your turnover altered?

Sander: The advantage of the weaker rand is still with us. What has had a small impact on our export business is that as demand has lifted locally, our capacity, which is more or less fixed, has left us with a smaller volume

for the export market. So exports have fallen in volume terms.

We're pretty competitive on export markets. We have a good product and we're a reliable supplier, with the result that we can certainly sell more overseas if we had the capacity to do so.

Spira: AECI has been labelled a cash-rich corporation. How have you earmarked your funds for the future?

Sander: We certainly generate a lot of cash out of the investments we made some time ago. The numbers speak for themselves. The process will continue and we are, of course, looking at new areas of growth.

Synfuels is a major opportunity for us. Although we're a long way down the road, we've still some work to do here, optimising the way in which the processes all fit together. We do not expect to be in a position to seek formal approval for our project before 1989, but should it go ahead, it and the Mossel Bay oil-from-gas undertaking would be the two biggest of their kind in the world.

For a project of this size, we shall need government assistance of one form or another, which we believe would be forthcoming. As long as our project is seen to be as viable as other forms of technology and/or processing options - and our approach has considerable advantages over many other forms of technology - then the green light will materialise.

We believe quite strongly that methanol as an industrial stream is valuable. Going through methanol to downstream products is an attractive option for this country. Methanol is capable of being produced with conventional technology from all sorts of different feedstocks, ranging from oil to gas to decent quality coal, and even coal gas, giving the country great potential for making use of its poor quality reserves and keeping its good reserves for applications which require high quality coal.

Another advantage is the options that methanol opens up. You can use methanol directly as a fuel and can convert it to conventional fuels and petro-chemical feedstocks quite efficiently. So it's a good fundamental building block from which industry can develop - hence the reason for all the work we've put into it.

Spira: How would you characterise group labour relations and what has been the effect of black unemployment?

Sander: Our labour relations are healthy. This doesn't mean that they're conflict-free but that the professionalism on both sides continues to develop, with mutual respect building up throughout the labour relations process. The issues over which we conflict are becoming professional issues rather than, as sometimes in the past, simply matters of

error or irritation. This has resulted in more productive behaviour throughout the group.

Government has been remarkably restrained in using its emergency powers in the labour union sphere and I believe very strongly that this is the wisest possible course of action. Economics and negotiation in good faith must be the moderating force between the power of the unions and the power of the business community.

Spira: Within the AECI group, what divisions are planned to expand?

Sander: The future of the agricultural industry is vital for the country and for our company. Here there is potential for advancement in the form of better technology, better productivity, better agricultural methods and better products to support. For this reason, we've been putting an increasing volume of our resources into all the facets of our agricultural business.

Our fertiliser activities will serve as a base but we shall also be expanding in the spheres of animal feeds, crop protection products and animal health products.

Longer term, there's synfuels and the possibility of developing a deposit of trona in Botswana. It's a key, strategic chemical and we're currently involved in viability studies against the background of the fact that it's by no means in short supply.

Spira: Has the government's amended protection policy been effective?

Sander: Yes. The approach has been totally professional and satisfactory. The government has put a lot of resource and effort into finding out what's happening in the world of commodity markets and having done so has protected the industry here in a meaningful and appropriate fashion.

Spira: Where does AECI stand on diesel?

Sander: Diesel is technology of our own, being a spinoff from our leadership position in explosives. Increasing interest is being generated because of a mounting awareness of the need for clean air in many parts of the world. The industrialised countries have largely taken care of industrial pollution and

now they're down to cleaning up automotive emissions. For a while this centred on taking lead out of gasoline but this still left diesel engines to belch all kinds of other nasties into the air. An excellent route for creating clean burning automotive engines is diesel.

Consequently, in the medium-term future, we see substantial potential for the product and the approach. It won't take off tomorrow, but the technology is well developed and we are making it available internationally.

Spira: Skilled manpower shortages have plagued the South African economy for many years. Is this a major problem for AECI, a company which is a leader in the sphere of sophisticated chemical technology?

Sander: Yes, this is a problem and we are only going to get a share of the pool that's available in the country. At the same time, nobody - and I include young, talented men currently living overseas - would not be interested in associating themselves with some of the exciting projects in which AECI is involved.

We believe it will be practical to recruit skilled people internationally to fill the positions which we can't fill locally. When you have an environment like this - and there are very few projects in the world that offer the experience associated with the synfuel operations currently being developed in South Africa - it isn't difficult to attract the high skill levels required.

Bear in mind, AECI and many other companies and institutions are already committed to extensive education and training programmes to build up the skills and experience of our local people. Also, there will be many more opportunities for highly-skilled black workers. Although the synfuel projects themselves will not create more than a few thousand jobs, there will be highly positive spinoffs (and thus employment opportunities) for industries serving these projects.

Spira: Wouldn't South Africa's poor image abroad militate against recruitment of personnel from overseas?

Sander: I don't think so. The more people that come here to have a look and see what it's really like the better. We get a lot of visitors from international companies and we've developed a "warms and all" exposure programme that we encourage them to go through.

It's amazing how many change their position after being given a balanced view of what's really happening here. They suddenly understand that this is a much more complex problem than they formerly perceived it to be. They see that there are many things being done - some helpful and some not helpful. They see that we're not just sitting around hoping that the problems will go away. They appreciate that there isn't only one solution; that there's a whole range of solutions and that the final outcome will depend on how good South Africans are at coping with and adapting to the changes taking place.

So they go home no longer prescriptive. It doesn't stop them saying that South Africa should change but they do go away with a better understanding of the complexities that are the fabric of South African society.

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## OVERSEAS NEWS

Maggie Ford reports on the opening shots in the South Korean election campaign  
**Presidential hopefuls take to the hustings**

WITH ALL four candidates in the South Korean presidential election finally out of the closet and on to the political platform, the eventual result is just as difficult to predict as it was after last June's nationwide demonstrations.

The demonstrations were triggered by the selection of Mr Roh Tae Woo as candidate for the ruling Democratic Justice Party for a presidential poll to be held under old rules and which he was sure to win. After millions took to the streets in protest, Mr Roh announced a series of democratic reforms, including the direct elections to be held in December.

Since then three other candidates have announced plans to stand and four political parties have been formed. The other candidates are Mr Kim Young Sam of the Reunification Democratic Party, Mr Kim Dae Jung who heads the Peace and Democracy Party and Mr Kim Jong Pil of the New Democratic Republican Party.

A fair degree of consensus exists on the four candidates' basic policies, reflecting national agreement over change in the country. All four support fairer income distribution, a drive towards reunification with the Communist north, an end to corruption, freedom of the press, changes in labour relations with management and an end to military involvement in politics. The overwhelming approval



Kim Dae Jung: a good strategic thinker

given last week by voters to the bipartisan constitution indicates that there is widespread understanding about what should be done. The question is which man can be trusted to do it without provoking a backlash from hardliners and at a pace which will meet public aspirations for fairness and reconciliation and stability along with change?

Mr Roh suffers the severe disadvantage of having been involved in the 1979 military coup in support of President Chun Doo Hwan when they were both senior generals. Most Koreans

are keen to vote for an opposition president - that, they feel, is what the fight for democracy is about.

Mr Roh claims that his June reforms prove he is a democrat and that as a former military man he is best qualified to deal with any attempts at interference. He also scores points with those especially concerned about economic stability and defence. These voters tend to be older, but about 60 per cent of South Korea's 25m electorate is under 40.

Mr Kim Young Sam, a conservative democrat, has been fighting against authoritarian governments in South Korea for more than 30 years. From a wealthy family and educated at a top university, he attracts considerable support from the large middle class and from his regional home of Pusan, the industrial heartland of South Korea, which has thrived on the economic boom.

Should he win, he is likely to adopt a policy of more gradual change than Mr Kim Dae Jung, his former colleague, Jung, who last week split from their joint party to form his own group after a protracted but fruitless debate about producing one opposition candidate.

The split has attracted strong criticism because it could allow Mr Roh to win. Mr Kim Dae Jung has pledged that if that danger exists just before the election, one of them will step down in favour of the other.



Kim Young Sam: support from the large middle class

Mr Kim Dae Jung, who has suffered most from military dictatorships, almost won the last presidential election in 1971 against Mr Park Chung Hee. He has been imprisoned, and nearly executed, placed under house arrest and kidnapped under both governments. His base of support comes from the urban poor, students and other young people and natives of his home province, Cholla. He also has some support from liberal intellectuals.

Widely regarded as highly intelligent, a good strategic thinker and an experienced politi-

cian, he faces fears that he would take revenge for the deaths caused by the military in the Cholla city of Kwangju in 1980. This in turn, might provoke military retaliation. Those not from Cholla also worry that they might suffer in changes to benefit the region.

Mr Kim has yet to convince the public that he is sincere in his promise not to take revenge and to deal fairly with all people.

Mr Kim Jong Pil, who is associated with the former Park regime, is not expected to have a chance of winning the election, but his support may eat into Mr Roh's vote, both among older people and those in his home area of Chung Chon.

Gauging voting intentions may become easier in the next few weeks as media campaigning starts, although a ban on opinion polls remains in place. Mr Kim Dae Jung, the first candidate to be interviewed in a series by senior journalists, impressed voters with his speaking ability, but failed to convince them he was trustworthy. Mr Kim Jong Pil, who was interviewed on Monday, appeared insincere in his commitment to democracy.

But South Koreans are clearly enjoying the greater freedom and the chance to vote in what is for many their first presidential election. They remain determined to secure democracy this time - and to hold on to it in the future.

**US steps in to assist Liberian economy**

By Nicholas Woodworth in Abidjan

MR JOHN BESTMAN, Liberian Minister of Finance, has announced that a group of US economic experts will arrive in Liberia next week and attempt to turn around the country's failing economy. He also revealed that the World Bank had suspended its operations in Liberia.

The experts are part of a 17-man team of economic advisers known as Opex (operational experts). They will install themselves in various key ministries, including the Ministry of Finance and the Central Bank of Liberia. Given complete control of all financial operations, they will be responsible for co-signing all Liberian government cheques and executive documents.

This initiative by the US, Liberia's largest aid donor, has been prompted by the Government's inability to deal with bureaucratic inefficiency, corruption, and debt servicing.

The World Bank said that until Liberia is able to control budget expenditures and make regular debt repayments, it will not resume operations. The International Monetary Fund is reportedly considering a similar withdrawal.

**Iranian leaders again dismiss UN peace effort**

BY OUR MIDDLE EAST STAFF

FOR the second time in three days one of Iran's top leaders publicly dismissed as useless UN diplomatic efforts to bring about a ceasefire in the seven-year-old conflict with Iraq.

Mr Mir-Hossein Mousavi, the Iranian Prime Minister, was quoted by Tehran yesterday as saying 'we have no hope for a solution to the war through the (UN) Security Council.'

His remarks followed the far more caustic comments of Mr Hashemi Rahnjani, the powerful Speaker of the Majlis (parliament) and chief war spokesman, who earlier this week accused the UN of cheating and said that the only way of bringing the fighting to an end was to deliver a 'crushing blow' against Iraq.

Diplomats at the UN say that in private Iranian representatives show much more pragmatism than the rhetoric emanating from Tehran would suggest. Even so at UN headquarters in New York there is pessimism following the receipt last week of replies from Iraq and Iran to revised proposals made by Mr Javier Perez de Cuellar, the UN Secretary General.

He is reported to have been 'not encouraged' by meetings on Monday with Mr Said Rajaei Khorassani, the Iranian Ambassador, and Mr Ismat Kittani, his Iraqi counterpart.

On Tuesday Mr Charles Redman, US State Department spokesman, said that it was time to start drafting a resolution on mandatory sanctions on the supply of arms to Iran.

He added, though, that the US was willing to wait for the next round of talks, expected to take place some time after the forthcoming Arab summit meeting scheduled to begin in Amman, Jordan, on Sunday.

Yesterday the Iraqi air force continued to sustain pressure on Iranian oil traffic and installations. A military spokesman in Baghdad said that the Ahwaz oil fields in south-western Iran had been raided.

Earlier Iraq had reported strikes on production facilities in the Bazman area in the same region, the Kharg Island terminal, and four vessels in the northern Gulf.

One was independently identified as the 280,770-ton Taftan. There was no news of any casualties.

**Arabs lead population growth rate in Israel**

ISRAEL'S population grew by 1.5 per cent to 4.5m between 1985 and 1986, but the growth rate among the country's Arab citizens was twice as high as that of its Jewish ones, AP reports from Jerusalem.

The numbers were included in the 1987 statistical yearbook published by the government-run Central Bureau of Statistics.

They were in line with previous projections that there could be an Arab majority in Israel and the occupied West Bank and Gaza Strip within a few decades.

Israel's 'demographic bomb' has been used as a political argument. Leftists say the army must withdraw from the occupied West Bank and Gaza Strip to preserve Israel's Jewish character. The right-wingers call for the expulsion of the Palestinians from the occupied territories.

At the end of 1986, Israel proper was home to 3.5 Jews, or 86 per cent of the population; 604,000 Moslems, or 13.5 per cent; 101,000 Christians, or 2.3 per cent; and 74,000 Druse, or 1.7 per cent.

From 1983 to 1986, the number of Jews in Israel increased by 1.3 per cent, the number of Moslems by 3 per cent, the number of Christians

by 1.5 per cent, and the number of Druse by 2.8 per cent.

Mr Moshe Sircin, the Government Statistician said among the reasons for the different growth rates were fewer Jewish immigrants, a large number of Jews leaving the country, and a higher birth rate among Moslems.

He said each Moslem woman has an average of 4.5 children, compared with 2.8 children per Jewish woman.

If current trends continue, Israel will have a population of between 5.2 and 5.5 people in the year 2000, including about 1.1 Arabs, Mr Sircin said. The Jews would constitute 78 per cent of the population.

The yearbook does not provide figures for the occupied West Bank and Gaza Strip but Mr Sircin said the Palestinian population was expected to increase from about 1.4 in 1986 to more than 2m by the year 2000.

Some 65,000 Jews at present live in the occupied territories. Mr Sircin did not say how many were expected to live there at the end of the century.

Israel captured the West Bank and Gaza Strip during the 1967 Middle East war.

**Israeli shekel under pressure**

PRESSURES are growing in Israel for a devaluation of the shekel, to compensate for this year's collapse in the value of the dollar against other major currencies, Andrew Whitley reports from Jerusalem.

But any such move is likely to be stoutly resisted by the economic authorities. 'A devaluation makes absolutely no sense. It is a bad habit we Israelis have got ourselves used to,' said Mr Amos Rubin, economic adviser to Prime Minister Yitzhak Shamir.

Since last January's 10 per cent devaluation against the dollar, and the simultaneous repegging of the Israeli currency against a broader-based basket of currencies, domestic prices have continued to rise at an annual rate of just under 20 per cent.

This has aggravated the deterioration of the competitive position of certain sectors of manufacturing industry.

**Japanese boost payments bonus**

JAPAN'S leading electrical groups are offering employees a 5 per cent increase in their annual bonuses this year, Ian Rieger writes from Tokyo.

The move, which is likely to be followed by most industries, is a reflection of the strong profit recovery in much of Japanese industry. However, electrical companies executives warned yesterday that it should not be interpreted as an expression of confidence in their prospects, especially now that the yen is rising again against the dollar.

Last year, when industry was being battered by the sudden and sharp rise of the yen, bonuses in the electrical industry rose only 0.15 per cent on average, while in many other sectors they were cut or eliminated altogether. Since then companies have raised prices and cut costs to restore profits.

In the electrical industry bonuses amount to the equivalent of five months salary.

**Jayewardene visits India for talks on accord**

BY K.K. SHARMA IN NEW DELHI

PRESIDENT Junius Jayewardene of Sri Lanka began a two-day visit to India yesterday, marking renewed efforts to resolve differences over the implementation of the Sri Lanka-India accord.

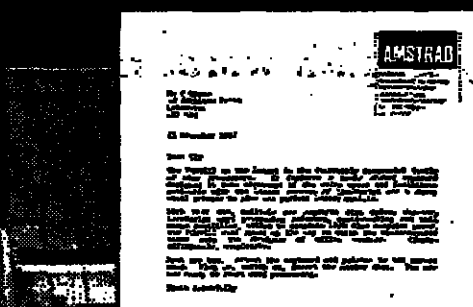
The differences continue in spite of prolonged meetings between Mr Jayewardene and Mr Rajiv Gandhi, the Indian Prime Minister. The two leaders were both in Kathmandu recently for the summit of the South Asian Association for Regional Co-operation.

A major development yesterday was the association of the moderate Tamil United Liberation Front with the talks in New Delhi. This suggests that both

the Sri Lankan and Indian governments are bringing in the moderates as the main representatives of the Tamils now that the militant Tamil Tigers are fighting Indian troops in Sri Lanka.

Mervyn de Silva adds from Colombo: Sri Lanka's defence spending has been cut by Rs1.4bn (£27m) in the 1988 budget estimates presented yesterday by Mr Ronnie de Mel, the Finance Minister. However, defence expenditure, down to Rs2.2bn, remains the biggest item.

Total expenditure is Rs3.5bn, an increase of Rs1.1bn.

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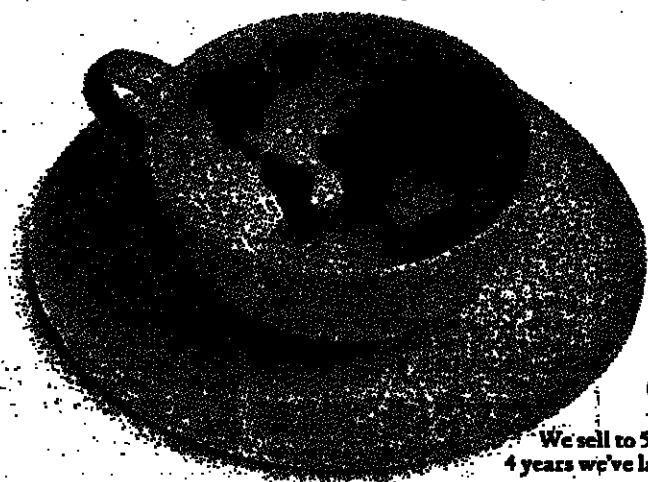
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# IT'S NOT DIFFICULT TO TELL THE FORTUNES OF OUR TEA AROUND THE WORLD. SIMPLY READ THE LEAVES.

You don't have to be a clairvoyant to discover how successful our brands of tea are in this country. Apart from the Tetley tea folk continually singing our praises on television, six million more ordinary folk, regularly sing our praises over their breakfast tables every morning of the week.

So perhaps it's not so astonishing that our major tea brands, Tetleys, Lyons and Quick Brew now account for one in five of all the cuppas sold in Britain. A closer look at our tea business around the world does, however, reveal some facts which are a little more surprising.



From Yemen's backstreets to Uruguay's ritzy hotels, our brands are the only English words many people speak.

We sell to 50 countries and in the last 4 years we've launched 20 new tea products.

In over fifty different countries in fact, you'll find Allied-Lyons teas. In countries as far apart as Spain, Sweden, Canada and Portugal you'll discover we're the brand leaders. And in the billion dollar United States tea market we're one of the leading brands in the country and rapidly expanding.

Not of course that tea is to everyone's taste. Which accounts for the success of our coffee business around the world. In Great Britain, our Lyons Original is the best selling brand in the ground coffee market.

And in the States our Medaglia D'Oro, Bustello and El Pico brands have long been making all the right noises with espresso and cappuccino drinkers. We have been the brand leaders in the American espresso coffee market for years.

The success of our tea and coffee business is just one more example of our commitment to our role as a leading international food, drink and leisure group. Not that we have any intention of resting on our laurel leaves.

Last year our tea and coffee sales were over five hundred million pounds. And although we wouldn't care to tell our rivals how we see the future, we would say this. We're not predicting any good fortune for them.

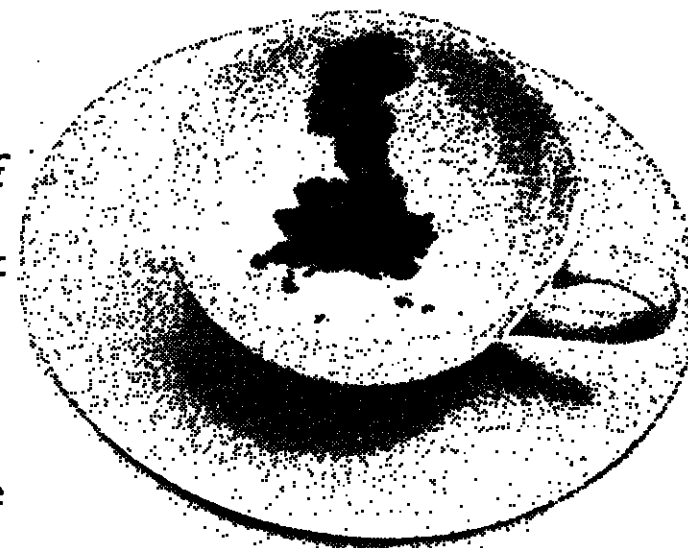
**Allied-Lyons**



In the billion dollar American market we're one of the leading brands in the country and rapidly expanding.

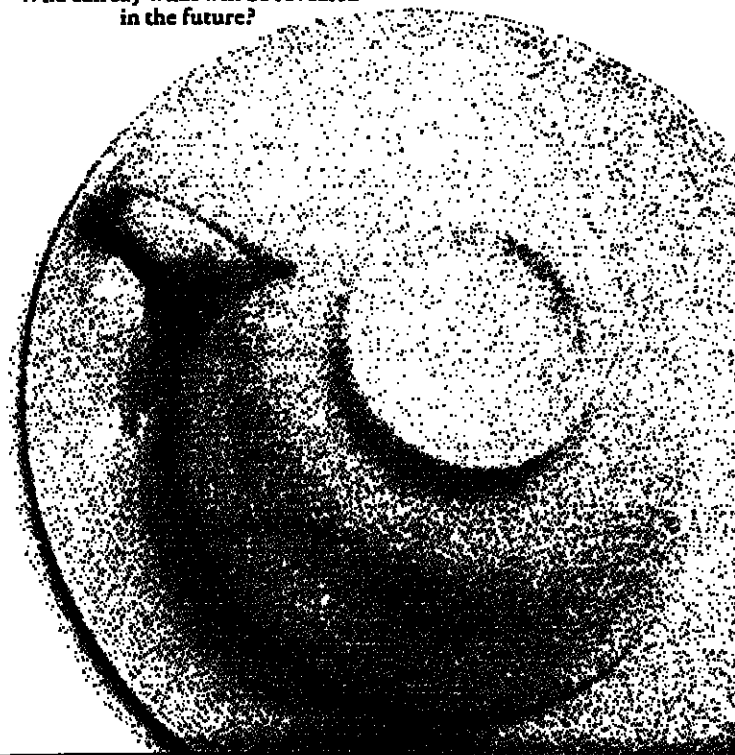


Canada alone buys over 30 million dollars worth of our teas every year. From flavoured teas to tea bags.



One in every five cups of tea drunk in Britain is from Allied-Lyons.

Last year our sales of hot drinks were over £500 million. Who can say what will be revealed in the future?





## WORLD TRADE NEWS

# Wardair secures novel financing for Airbus deal

BY PETER MONTAGNON, WORLD TRADE EDITOR

WARDAIR, the Canadian airline, will today sign a novel \$504m financing facility to pay for the purchase of 12 A-310-300 Airbus aircraft which it will use to develop its domestic Canadian routes.

Co-ordinated by National Westminster and Banque Paribas, the deal breaks new ground for aircraft financing. It is likely to stimulate pressure for a more creative approach to aircraft financing as well as for changes in international rules on such credits.

It is the first such deal to be funded in the long-term capital market. It also includes a separate \$150m facility which will be used to extend its life to 15 years compared with the standard 12-year maturity normally permitted under Organisation for Economic Co-operation and Development rules for officially guaranteed aircraft finance.

The two co-ordinators won the deal against competition from the traditional Airbus consortium of Midland, Credit Lyonnais and Dresdner Bank. Together with First Boston, which has been advising Wardair, they have devised a deal designed to meet the airline's requirements of long maturity and local currency funding.

Mr Tom Currie, Wardair Chief Financial Officer, said yesterday the arrangement would give Wardair access to low cost Canadian dollar funds which would not have been available under a conventional export

credit arrangement. "For a deal this size, there was no way we wanted to have foreign currency exposure," he said.

Britain's Export Credits Guarantee Department, Coface of France and Hermes of West Germany will guarantee the facility, though not the separate refinancing arrangement to avoid conflict with the OECD rules. This is a separate deal which does not involve any official guarantees and British guarantees will be used to back-up letters of credit issued by participating banks. In turn these will be used to back long-term borrowing in the Canadian domestic bond market.

This is the first time official guarantees have been used for such a purpose. The structure is also designed, however, to prevent direct involvement by the agencies in Canadian capital market borrowing which they do not want at this stage.

German regulations meanwhile require funding for export credits to be provided by local banks. The German portion, amounting to US\$201.6m, will thus be made available directly to Wardair by the state-owned Kreditanstalt fuer Wirtschaftsförderung (KfW).

This portion will include a \$112.8m fixed rate loan that is likely to be swapped into Canadian currency. KfW will not participate in the separate refinancing facility to ensure compliance with OECD rules.

## Hercules to set up carbon fibre facility in Spain

BY DAVID WHITE IN MADRID

THE Hercules Group of the US is to produce carbon fibre in Spain to supply European aerospace and defence manufacturers.

A \$10.8m plant at Paris, south of Madrid, due to start operating next autumn, will be Hercules' first in this field outside the US, where it is the leading producer of graphite fibre, and the first facility of this kind in Spain.

Mr David Hollingsworth, Hercules chairman and chief executive, said that about a third of output would be exported.

The project was also geared

to US aircraft programmes subcontracted in Europe, including the McDonnell Douglas F/A-18 fighter which is being supplied to the Spanish Air Force and the same company's MD-11 airliner.

The new unit will provide the materials for the carbon fibre stabilisers which Spain's state-controlled aircraft company Construcciones Aeronauticas (CASA) makes for the European Airbus and other aircraft.

Hercules has a 90 per cent share in the Spanish manufacturing venture alongside Inisa, an investment promotion arm of the INI state holding group.

## Clash over Kansai airport deal is settled

By Ian Rodger in Tokyo

THE festering row between Japan and the US over access for foreign construction companies to the ¥1,000bn (\$7.3bn) Kansai airport project near Osaka has been settled.

However, Japan's Transport Minister, Mr Ryutaro Hashimoto, admitted yesterday that his Government still had a "big problem" in its relations with the US because of the obstacles foreign companies face in trying to win contracts in Japan.

The construction industry in Japan, as in many countries, is closely linked with internal politics, and Mr Hashimoto made clear that it would be difficult for the Government to remove regulations and practices that protect the domestic industry from foreign competition.

The Kansai airport row erupted when the US accepted a Japanese proposal to put out to international tender more of the consulting contracts for the airport.

But at the same time the Japanese made clear that the revised practices adopted for the Kansai airport as a result of US pressure would not apply to other public sector projects.

The Kansai project is technically a private sector undertaking because it is being carried out by a private company, Kansai International Airport Company (KIAC), that was formed and financed by the national and regional governments.

Mr Hashimoto said yesterday that it would be much more difficult for the Government to change the rules affecting its own contractors.

He said his ministry, for example, could not alone cope with the US demand that the Kansai rules apply to all the Government's planned big construction projects, such as major airport expansions in Tokyo.

## Malaysian Airline orders GE engines

Malaysian Airline Systems has selected the General Electric high bypass turbofan engine to power its Boeing 747-400 aircraft in a deal worth \$60m. AF-1J reports from Everedale, Ohio. The company said it would take delivery of its first 747-400, fitted with the CF6-80C2 engines, in March 1993.

# Britain trades on Nigeria's future

THIS WEEK'S British trade promotion programme in the northern Nigerian city of Kano is designed to highlight opportunities for expanding Anglo-Nigerian trade following the resumption of credit cover by Britain's Export Credit Guarantee Department (ECGD).

The three-day series of business seminars - Britain and Nigeria: Partners in Trade - which began on Wednesday, were officially opened by Mr Kenneth Clarke, the UK Minister of Trade and Industry.

It is the largest trade promotion event in Nigeria for many years and underscores the importance of Britain's trade and investment ties with Africa's most populous country.

The programme covers finance and services, agriculture and industry and experts will explain how the UK can help Nigeria recover from its protracted recession.

Nigeria is Britain's largest market in black Africa with 1986 exports of £566m (\$325m) - 23 per cent of total UK sales to sub-Saharan

Africa. The main exports are machinery and transport equipment, accounting for 48 per cent of the total, followed by chemicals, accounting for 22 per cent.

Britain supplies one-fifth of all OECD (Organisation for Economic Co-operation and Development) exports to Nigeria - the biggest market share that the UK enjoys in any of the larger world markets.

On the investment side, UK companies are responsible for about 40 per cent of direct foreign investment in Nigeria. However, recently Nigeria has been a contracting market for foreign suppliers and a difficult and even unprofitable one for some companies.

The share of imports in Nigeria's gross domestic product has halved since 1980, from more than 20 per cent to less than 12 per cent this year. This reflects the steep decline in Nigerian oil exports from \$25bn in 1980 to \$8.5bn last year.

As oil exports fell, Nigeria borrowed heavily abroad to sustain its balance of payments, while allow-

**Tony Hawkins, recently in Lagos, examines an exhibition in Kano which highlights Britain's trade and investment ties with Nigeria which have strengthened recently.**

ing the build-up of an estimated \$18m in arrears on trade and interest payments.

British exports to Nigeria fell 85 per cent in the first half of the 1980s, though the UK's market share held steady at 18 per cent over the period.

Foreign debt tripled in the first half of the 1980s, reaching more than \$22bn last year. The debt-service ratio soared to 47 per cent in

1986 from only 2 per cent in 1980. Foreign suppliers found it increasingly difficult to sell to Nigeria and even when they were successful, payments were often delayed.

As a consequence of the trade payments arrears the export credit agencies restricted or withdrew cover. This and the tightening of import controls resulted in last year's 40 per cent fall in British exports to Nigeria and a further 17 per cent decline in the first half of 1987.

However, the situation is radically changing for the better following the introduction in mid-1986 of the structural-adjustment programme and the launch of the foreign currency auctions 13 months ago.

The subsequent steep fall in the naira from a pre-auction level of 84 US cents to 22 cents at present, has eliminated the naira's overvaluation. More importantly this has enabled the authorities in Lagos to abolish import licensing.

In recent months several countries have resumed official credit cover to Nigeria on a limited basis,

though a full resumption will not be possible until Nigeria has met arrears on payments due to some export credit agencies.

In July, Britain announced the resumption of medium-term credit cover by the ECGD and the provision of a £200m credit line for agricultural and industrial imports. In addition, cover will be provided for certain existing ECGD-backed projects, as well as for new projects on a co-financing basis with the World Bank. Increased cover will also be provided for short-term trade transactions of up to 180 days.

The currency auctions, trade and payments liberalisation and the lowering of tariffs under the structural adjustment programme all point to improved trade opportunities, though the nature of these has changed.

Under the new tariff and exchange regime, import-intensive, low-value-added activities are no longer viable and the emphasis is switching to the supply of raw materials.

## Tokyo keeps up Gatt protest on sanctions

By Our Tokyo Correspondent

JAPAN INTENDS to continue with its protest under the General Agreement on Tariffs and Trade against the remaining \$165m worth of US sanctions over semiconductors.

Mr Hajime Tanuma, Minister of International Trade and Industry, said yesterday he welcomed the partial lifting of trade sanctions this week. Nonetheless, he said, the remaining sanctions over lack of market access were kept without decrease.

Japan will ask Gatt to set up a multilateral panel to discuss the issue when it holds a council meeting in Geneva next week. A formal complaint will probably be filed at a Gatt general meeting in early December.

The sanctions were imposed last April over Japan's alleged failure to open its markets to foreign chip makers, plus alleged dumping of Japanese chips in third-country markets. The sanctions took the form of 100 per cent duties on selected Japanese products.

Punitive duties now remain in place on high-performance desktop computers, lap-top computers and electro-mechanical hardware.

## Carla Rapoport finds a continuing reluctance to buy foreign chips Japan hangs on to its cutting edge

SEMICONDUCTORS in Japan are so important to the country's industrial health that they are called the rice of industry. Like the real thing, however, the Japanese still prefer the home-grown variety.

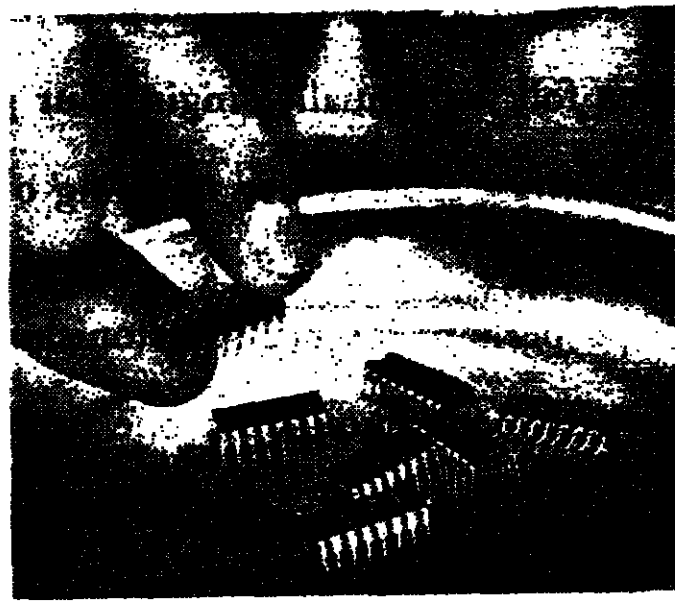
President Ronald Reagan's partial lifting of trade sanctions this week does not reflect progress in the long-running US-Japanese semiconductor trade dispute. In lifting \$34m (\$48m) worth of sanctions, the President effectively said that the Japanese had stopped dumping chips in overseas markets.

But the US says the problem of lack of access to the Japanese chip market remains and in spite of official pronouncements by the Japanese Government to the contrary, Japanese industry executives privately agree: Japan's chip industry is too important to give away to foreign suppliers, they say.

Semiconductors provide the Japanese with their cutting edge in product innovation and manufacturing efficiency. The newest, most advanced microcassette (VCR) will sell at any price, regardless of the yen-dollar exchange rate and the key to making such products at an attractive price is the microchip.

Japan's traditional complaints against US suppliers - which pioneered the microchip - were over alleged problems in quality, delivery and design. According to the Japanese, these still exist, but most of them say US and European suppliers are much improved in these areas. The remaining problem, however, appears insurmountable even at the dollar drops to unprecedented lows against the yen, making US chips steadily cheaper in Japan.

The problem is one of flexibility and speed, and it cuts to the core of the way Japanese companies do business. "It's not a question of quality," Carol



US and European suppliers are still unable to match the quality acceptance levels of Japanese manufacturers

Ryavec, an analyst with Salomon Brothers in Tokyo, explained. "It's the ability to make chips which can keep up with the Japanese." The chip makers and users work together constantly redesigning chips to ensure that the end product can be better, smaller or at least different from a competitor's.

This ability is particularly important now, as the big electronics companies scramble for ways to maintain sales abroad in face of the high yen and to boost sales at home to make up for lost exports.

The Japanese Government is pushing industry hard to increase its purchases of foreign microchips, with heavily publicised military aid and industry leaders and government officials. Official figures do show some improvement. According

to the Japanese, foreign chips accounted for 12.7 per cent of the Japanese market in the three months to August, compared with an average of 10.3 per cent in the six months from April to September last year. The US disputes these figures, however. It says the increase is much smaller.

The US is seeking a 30 per cent share of the Japanese market by 1991 for foreign chip suppliers, with a target of 15 per cent in the short-term. In spite of the recent upward trend, industry and government officials doubt whether these goals can be met. Some even fear that the figures may start sliding again when inventories of foreign chips bought out of patriotic duty are depleted.

Furthermore, Japanese chip makers continue to criticise US

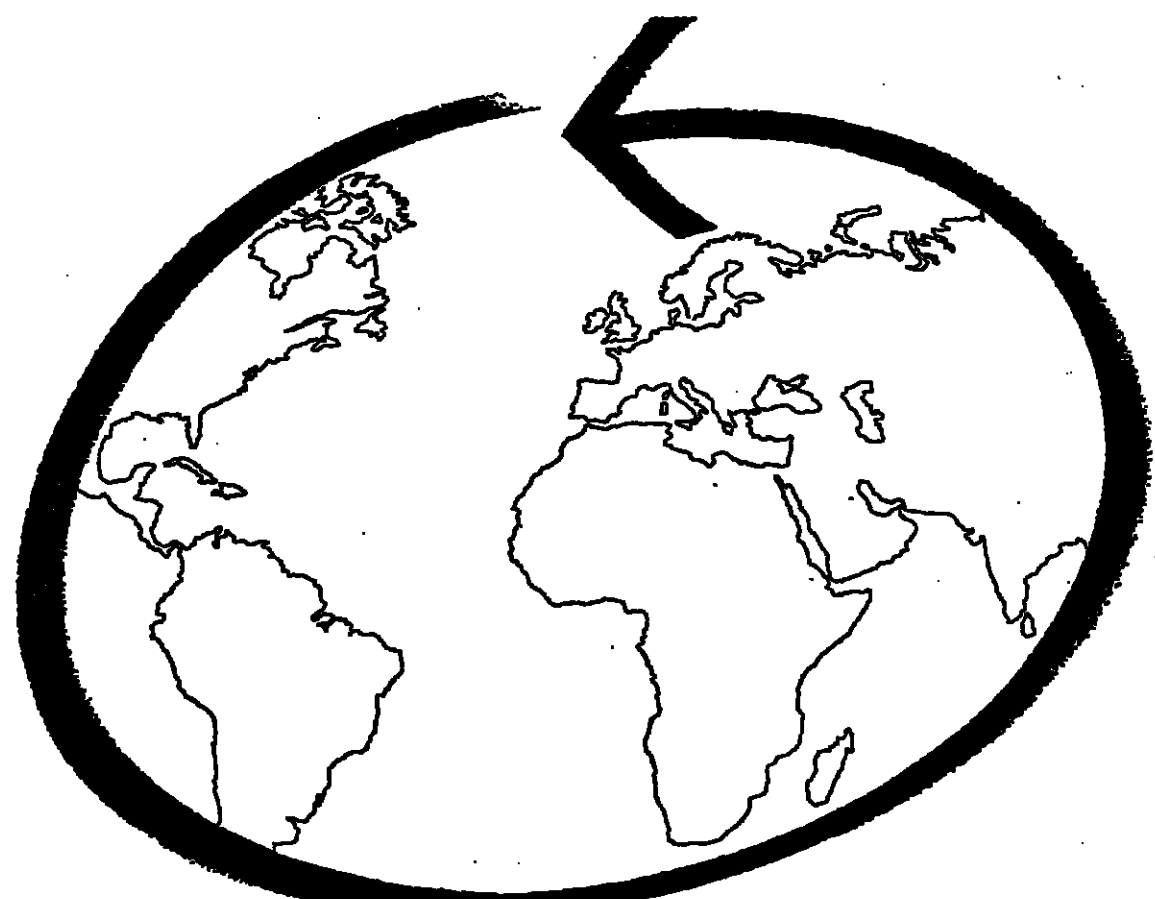
suppliers for failing to meet Japanese quality standards. At an International Semiconductor Co-operation Symposium last month, a senior executive from Canon, the electronics goods manufacturer, detailed the quality problems it had found with its imported chips. Mr Keizo Yamaji, executive vice-president, said that imported chips would account for 25 per cent of Canon's chip purchases this year. Nonetheless, it had encountered "serious troubles with overseas semiconductor devices".

Canon had dealt with all the leading chip manufacturers outside Japan and had encountered quality problems for a long time, he said. After inspections, Canon discovered that these problems had occurred primarily in wafer production. He said that foreign suppliers needed to improve their level of cleanliness and automation.

Another large chip purchaser supported Canon's view. The Japanese Ministry of Electronics, he said, Americans have an acceptance quality level, or AQL, which means that three out of a thousand chips could be defective in a given batch. "We always guarantee 100 per cent quality to our customers," said one of Japan's leading electronics companies. "So our only quality level acceptance is 100 per cent."

Other chip makers contacted this week had similar complaints. One pointed out that with the recovery in chip demand in the US, Japanese companies are adding down their list of priorities. "You can't say, sorry, not now, we're too busy. If you say that, we say, you're too late, permanently," said an executive with one of the big chip buyers.

Given Japanese tenacity and the determination of the Americans, this trade dispute could just run and run.



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## UK to boost trade with Taiwan

By Bob King in Taipei

BRITAIN is to send its first major trade mission to Taiwan this month in a drive to consolidate trade and investment ties.

Taiwan's recent liberalisation of its trade policies, its decision to drastically cut import tariffs, and its move to further diversify its export markets have all helped to increase British interest in Taiwan as an export market and as a source of investment in British industries, said Mr David Poynton, director of the Anglo-Taiwan Trade Committee (ATTC).

The UK this year has emerged as Taiwan's second largest European trading partner after West Germany. Exports to the UK amounted to \$1.1bn in September, while imports totalled \$535m, leaving a \$563m surplus in Taiwan's favour.

The Taiwan import figures show a 108 per cent increase on last year, while exports were up by 63.3 per cent. Taiwan's trade with Europe was up 68 per cent to more than \$9.4bn. Exports were up 73 per cent to \$5.7bn, while imports rose 62 per cent to \$3.7bn.

Mr Peter Godwin, ATTC president and a director of Standard Chartered Merchant Bank, will head the 18-member mission. Mr C.F. Chang, deputy secretary of the Euro-Asia center, predicted that European companies will win several contracts in tenders for the Taipei medium-range transit system - limited to US and European companies - because the Europeans had greater expertise than the Americans.

Earlier this month Taiwan's cabinet has approved plans for the country's largest import tariff cuts, averaging 58 per cent on 3,576 products.

The Finance Ministry proposal will be sent to parliament for approval. The cuts, to take effect next year, are on 50 per cent of imports, but the largest reductions are on its main exports. The cuts will leave Taiwan's top tariff rate at 58 per cent.

## Israelis win \$20m US army order

By Andrew Whitley in Jerusalem

THE US Army has awarded contracts worth around \$20m for tank-mounted mine ploughs to a little known Israeli defence equipment company, Ramta Structures and Systems, a wholly-owned subsidiary of state-owned Israel Aircraft Industries, confirmed yesterday that it had won two separate contracts for its mine plough - an electro-mechanical device which it claims to be one of the most cost-effective in the world.

The contract is one of the largest awarded in many months to the troubled Israeli defence industry, which is suffering from over-capacity and a sharp decline in domestic orders.

Israel Aircraft Industries in particular has been hit hard by recent government decisions not to sign new military contracts with South Africa and to cancel the Lavi combat aircraft.

The mine plough developed by the Beersheva-based plant carries a unit price tag of about \$70,000, and has reportedly been sold to a number of governments, in addition to the Israeli Defence Forces.

But the US Army order, under negotiation for the past year - for an estimated 300 units - represents a critical breakthrough into a mass market which holds the key to the company's future.

Among other items, Ramta also manufactures wheeled armoured cars, large patrol craft, and anti-aircraft guns. Like many other branches of the Israeli military industries complex, until recently Ramta was orientated almost exclusively towards meeting the needs of the country's own armed forces.

Only in the past few years has it been compelled to seek foreign customers on its own behalf.

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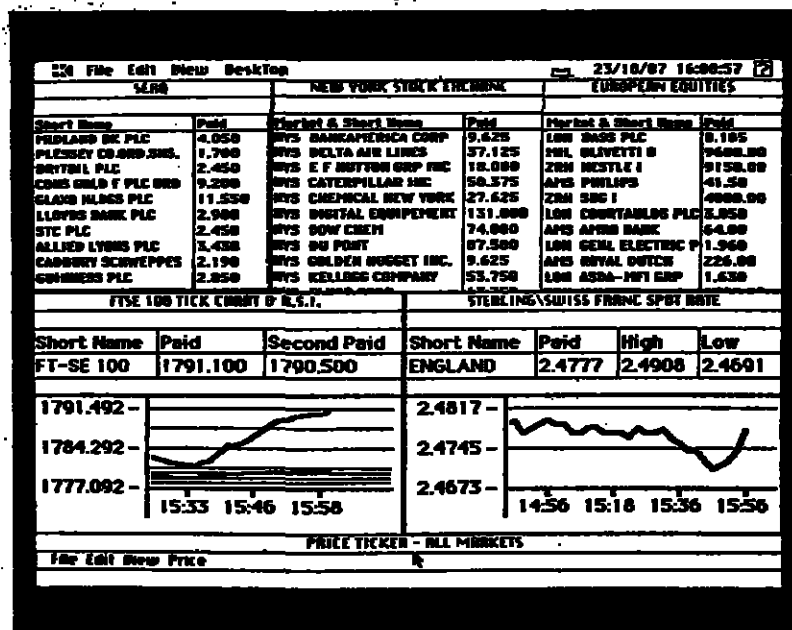
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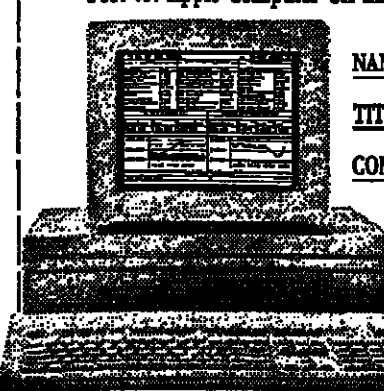
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## AMERICAN NEWS

# White House, Congress close to SDI compromise

BY STEWART FLEMING IN WASHINGTON

WHITE HOUSE officials are on the brink of an agreement with congressional negotiators under which the US Administration would limit testing of the Strategic Defence Initiative (SDI) in the 1988 fiscal year so as not to breach the narrow interpretation of the 1972 Anti-Ballistic Missile Treaty.

They have also agreed that the Administration will not deploy more nuclear weapons and violate the SALT II treaty, even though the Administration has said it is no longer bound by the SALT II limits.

Last week it was reported that representatives of the Congressional Armed Services Committee and the White House had opened negotiations over

PRESIDENT Ronald Reagan announced yesterday that Mr Caspar Weinberger was resigning after nearly seven years as US Defence Secretary.

Mr Reagan nominated National Security Adviser Mr Frank Carlucci to succeed Mr Weinberger. He appointed Mr Carlucci's deputy, Lt Gen Colin Powell, to take over Mr Carlucci's White House post.

Mr Reagan said: "We're here to say Godspeed to an old friend, the finest secretary of defence in the history of our nation - Cap Weinberger."

Mr Carlucci's nomination requires Senate confirmation. Lt Gen Powell's does not.

ence Bill the language requiring the Administration to seek congressional approval for testing of SDI which would breach the ABM treaty. However, the White House would agree that 1988 funding levels did not permit it to carry out such tests.

If President Ronald Reagan accepts this formulation it would represent a significant step back from his earlier stance. However, it would also

avoid the threat of a public confrontation with Congress on arms control policy on the eve of the summit negotiations with Mr Mikhail Gorbachev, the Soviet leader, on December 7.

Moscow has made it clear that the pace of testing of the SDI will be one of the key issues it wants to discuss at the summit.

Conservative supporters of the SDI programme have been charging that efforts led by Senators Sam Nunn and Carl Levin to force the President to stay within the narrow interpretation of the ABM treaty, which strictly limits SDI testing, not only tie Mr Reagan's hands at the negotiating table but also give Moscow something it wants without having to make any concessions.

The agreement being worked out now meets that criticism by leaving the President with the apparent freedom to adopt the broad interpretation of the ABM treaty in the future.

Conservative advocates of the SDI programme will almost certainly denounce such a compromise seeing it as a further step towards putting limits on SDI testing.

## Brazilian employers to oppose jobs move

By two Denny in Rio de Janeiro

BRAZILIAN businessmen are launching a national day of protest against radical labour laws, approved by the key drafting committee for the new constitution.

A number of newly-created business organisations, formed specifically to lobby the Constitutional Assembly, are demanding that the provisions be scrapped when they are debated by the plenary session of Congress, probably next month.

The proposal that has most alarmed employers is a guarantee of a job-for-life for workers who have completed more than three months full-time employment at a company.

They have warned that this alone could result in hundreds of bankruptcies, particularly among smaller companies.

Other clauses opposed by business are the reduction of the working week by four hours to 44 and automatic double-time payments for those working overtime.

About 1,000 business organisations are expected to back the protest, the form of which is yet to be decided. They include the Union of Brazilian Businessmen (UBR) whose recently-formed consultative council unites 72 of the country's most influential industrial and financial leaders.

Beyond the labour provisions, the business community fears that new tax rises are imminent. According to Mr Lawrence Pih, co-ordinator of a leading small businesses association, results of a detailed questionnaire have shown mounting discontent at the Government's interference in markets and its failure to cut the public sector deficit.

## Bahamas call to invalidate poll

By Athens Daninos in Nassau

THE BAHAMAS' two major political parties have asked the election court to declare void the June 19 election results in 46 of the 49 constituencies.

Both parties have asked the election court to declare their candidates the winner or, alternatively, for a declaration that the elections were void because the voters' register was not published in the time frame or manner stipulated by the law.

## Tim Coone reports as pressure for economic change grows in Argentina Alfonsin faces unenviable choice

AN unseasonal downpour gave the Argentine Government of President Raul Alfonsin support from an unexpected quarter during Wednesday's general strike.

The rain, which lasted most of the day, dampened spirits and turned what was expected to be a major trade union protest march upon the presidential palace into a sodden, subdued affair. Only 30,000 demonstrators turned out to listen to the exhortations of the strike organiser, Mr Saul Ubaldini, from under a passive panorama of dripping umbrellas.

But the 12-hour strike succeeded in paralysing the country and in driving home yet another message of the growing unpopularity of the Government's controversial economic policy. Even staff at the presidential palace and airline pilots who had ignored the previous eight general strike calls made by the General Confederation of Workers (CGT) since 1983, joined this stoppage.

Mr Ubaldini, the secretary-general of the CGT, in his most frontal attack on the Government, called for the resignation of Mr Juan Sourrouille, the Economy Minister, and announced that the latest strike was simply the start of a prolonged campaign of industrial action against the economic policy. The conditions for a strike, he said, were an immediate moratorium on Argentina's \$54bn foreign debt and a reactivation of domestic demand through rises in real wages.

Such a position, although considered extreme representation of the Peronist opposition proposals on economic policy, is nonetheless finding an echo even within the ruling Radical



Sourrouille: unprecedented pressure

party (UCR). Mr Federico Storani, chairman of the lower house foreign affairs committee in the Congress and a prominent figure in the Radical party with the backing of most of the party's youth movement, said that since the party's September electoral defeat, "there is no longer a blank cheque for the economic team. There is a profound discussion going on... and the one area where we do have the possibility of changing emphasis is on the foreign debt."

The world stock market crisis is also expected further to undermine Mr Sourrouille's credibility. The increasing probability of a worldwide recession following the Wall Street crash last month and a steady rise in interest rates by next year weaken the underpinnings of his economic strategy and make an Argentine debt default ever more likely.

The Government's path out of Argentina's present economic crisis is through a plan of export-led growth over the next five years, supported by fresh finance from the world banking community and stable interest rates. A worldwide recession, with its implications for a downturn in trade and falling commodity and raw material prices, is the worst possible scenario for the success of the plan.

Argentina's falling trade surplus will be reduced further and, together with higher interest rates, will necessitate even higher foreign borrowing to meet its debt obligations. The willingness of the creditor banks themselves under pressure after the stock market crashes, to extend further loans to Argentina is equally questionable.

Mr Sourrouille and Mr Mario Brodersohn, the Finance Minister, are facing unprecedented pressure. Mr Brodersohn last week raised the hackles of provincial governors when he told them that they would not get extra financial support unless the opposition backs a package of tax reforms now awaiting passage through Congress.

At the same time, the central bank began bouncing cheques from banks owned by the provincial governments which are an important source of finance for the provinces. The governors claim the figures have been deliberately falsified by the Finance Ministry.

Meanwhile Mr Enrique Nosiglia, the Interior Minister, has been called in to smooth ruffled feathers and to try to keep alive a government proposal to put together a "governability pact" with the opposition parties. Such a pact is considered vital by the Government: from December onwards the opposition parties will hold a majority in the two houses of the Congress and will hold all but two of the governorships of the country's 22 provinces.

Senior economic advisers in the Government warn that failure to approve the reforms will seriously prejudice government finances in 1988.

With the likelihood of the Peronists entering into such a pact now increasingly remote, without a big shift in economic policy, press speculation in the past few days has centred on the possibility of the right-wing party, the Centre Democratic Union (UCU) and its leader Mr Alvaro Alsogaray, being asked to become the lynchpin of the pact.

Together with several of the small regional parties, a UCU-UCD alliance would hold a sufficient majority in the Congress to pass the tax reform laws the Government wants. Mr Alsogaray has made it clear, however, that such a pact would require giving him much greater influence over economic policy. He is a former economy minister in the 1960s and a self-confessed free market guru and admirer of the US system.

For President Alfonsin it is an unenviable choice. To accommodate the trade unions means a rupture with the banks. To muddle through with his present economic team or to strike a deal with Mr Alsogaray, however, implies all-out war with the unions.

## Mexico suspends debt swap programme for two weeks

BY DAVID GARDNER IN MEXICO CITY

MEXICO has suspended its debt-to-equity conversion programme for two weeks, according to senior finance officials.

The formal reason for the suspension is so that the financial authorities can review the effects of the scheme on liquidity and inflation, interest rates and credit, and on the budget, due to be announced in two weeks' time.

But officials confirm it is also intended to send a discreet message to Mexico's creditors that they cannot expect to continue indefinitely to be the prime beneficiaries of debt arrangements the Mexican authorities regard as anomalous and unsustainable.

Mexico suspended the scheme briefly in March to pressure laggard banks into committing their portion of the \$7.7bn syndication signed on March 20.

In the Mexican view, enunciated publicly by Dr Pedro Aspe,

Planning Minister, two weeks ago, the banks are being paid full interest on Mexico's \$10bn foreign debt, which is valued in the secondary market at about 50 cents on the dollar.

This is compounded, Mexican officials argue, when it is the banks which derive more benefit than the country itself from the discounts to be had in the secondary market through the debt swap mechanism.

This, in essence, allows an investor to purchase foreign debt at just over half its face value and then exchange it with the Mexican Government for as much as 80 cents on the dollar, but redeemed in pesos linked to agreed investment programmes, above all in export sectors.

The authorities authorised \$1bn in debt swaps last year, and set a ceiling of \$1.5bn this year. This was primarily to avoid any inflationary surge from "swap pesos" swelling the money supply, but also reflects

wider reservations about the debt swap.

The major reservation now concerns the real value of the debt and the portion of the discount on it which reverts to the debtor. Dr Aspe told Mexico's College of Economists two weeks ago that "the moment has arrived to design mechanisms which reduce the nominal value of the (foreign) debt to its market value, so that it is the debtors who capture the total amount of the discount."

The suspension of the debt swap programme "is just being consistent with the new debt policy," a senior finance official remarked this week.

Freezing the scheme offers Mexico one of the few ways it has of pressuring its creditors short of outright confrontation, precisely because, unlike Brazil and Peru, it has not taken unilateral steps to limit its debt service and continues to pay in full.

## Reagan to seek Contra aid as peace deadline passes

BY OUR FOREIGN STAFF

THE REAGAN Administration is to ask Congress for \$20m in non-lethal aid for the Nicaraguan rebels, according to US congressional leaders as the first deadline passed yesterday in the peace pact signed on August 7 by five central American leaders.

President Ronald Reagan is likely to stress the failure of President Daniel Ortega of Nicaragua to comply with the agreement under which yesterday was the deadline for democratic reforms and ceasefires in the civil wars in Nicaragua, El

Salvador and Guatemala.

Though Nicaragua's ruling Sandinista National Liberation Front has taken some steps to comply, fighting continued in Nicaragua this week and the government has yet to lift its five-year-old state of emergency or grant amnesty to political prisoners.

President Ortega said yesterday his government would take positive steps to comply with the agreement.

The aid is to run to December 16, when moves towards central American peace are evaluated.

## Haiti election controls spark violence and arson

BY MICHAEL TARR IN PORT-AU-PRINCE

THE disqualification of 12 presidential candidates with strong ties to the Duvalier family for former dictatorship has triggered a wave of arson and machine-gun attacks against the organisers of general elections in Haiti.

On November 29 an election is scheduled to replace General Henri Namphy's caretaker junta and local elections are planned for December 20.

One of the electoral council's nine members, Mr Emmanuel Ambroise, has accused General Namphy's junta of direct responsibility for the attacks. He

says the junta is in league with the Duvalierist old guard.

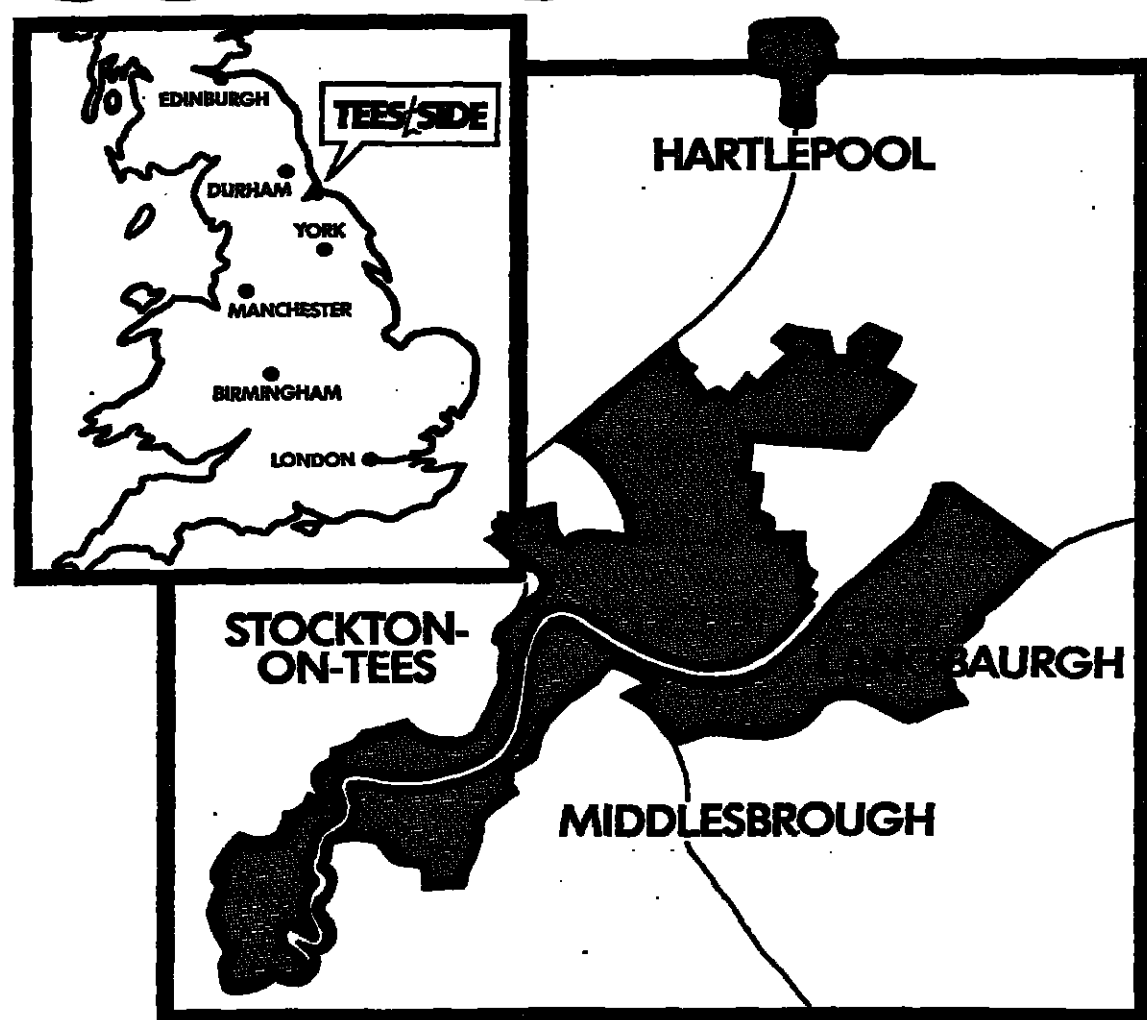
At midnight on Monday, hours after the electoral council announced its ban on the 12 Duvalierists, armed men set fire to the council's headquarters in central Port-au-Prince and to a nearby store.

They machine-gunned and bombed several other buildings associated with people closely identified with an article in the new constitution that bars leading Duvalierists from holding public office during the next decade.

# TEES/SIDE Initiative

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- Teesside regional leisure centre
- Belasis Hall Technology Park
- Bowenfield Park prestige industrial development
- Tees walkway and weir to enhance waterside environment
- Research and Development opportunities with ICI and the chemical industry
- Middlehaven commercial/residential development
- Improvements to communications and other facilities



'We are setting out once again to be ahead of our time...'



## Pensions bring record quarterly insurance sales

BY ERIC SHORT

THE UK is enjoying a boom in individual pensions sales. That was borne out yesterday when the Association of British Insurers published record sales figures for the third quarter.

In what is normally a quiet period for pension sales, new annual premiums rose by a third on the corresponding period last year from £74m to £98m and single premium sales by a quarter from £104m to £128m.

As a result, pension sales in the first nine months were 25 per cent up at £204m for new annual premiums and 22 per cent higher at £254m for single premiums.

However, the pension growth came mainly from linked contracts, which showed a 55 per cent rise to £51m in new annual premiums in the quarter, and a similar rise to £40m in single premiums, compared with rises of only 15 per cent for traditional pensions contracts.

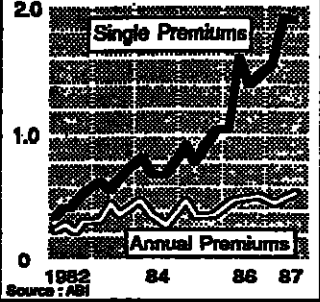
For the first time, investors are putting more into linked contracts than into traditional policies.

The growth of linked business at the expense of traditional business was also seen in life sales for the quarter.

In the quarter preceding the world stock market collapse, new linked life annual premiums rose by more than a third from £98m to £133m and linked bond sales climbed by nearly half from £1.13bn to £1.66bn.

For the nine months, linked life sales showed a 30 per cent growth in annual premiums to £267m and 41 per cent growth in single premiums to £4.41bn.

### New Individual Life Assurance Business (bn)



Overall, total new annual premiums in the third quarter were 11 per cent higher at £54m against £48m, and single premiums 38 per cent higher at £1.9bn against £1.37m.

New annual premiums on traditional ordinary life business showed a 4 per cent fall from £207m to £197m against the corresponding quarter last year.

However, the third quarter of last year was exceptional for traditional life business, particularly in sales of low-cost endowment contracts for repaying mortgages.

Finally, the figures show that traditional industrial life business continues to plod along steadily. Such small-premium business, paid weekly or four-weekly and collected by agents at the homes of policyholders, showed a 7 per cent growth in premiums in the third quarter from £57m to £61m.

## Nixdorf creates 200 jobs

BY TERRY DOODSWORTH

NIXDORF, THE West German computer group, is planning to take on 200 technicians and data processing specialists in the UK next year after expanding its workforce by about the same amount in 1987.

The company's growth plans in Britain also include the opening of a 227m headquarters in Bracknell, Berkshire, on a site close to many other high-technology companies.

growing indigenous European computer companies, has a total of 750 employees. It has developed its business in Britain up to now by concentrating on the financial services, retail and hotel markets. Clients include Tesco and Midland Bank.

The company had a turnover of almost £50m last year and is now aiming to broaden its sales effort into areas such as factory automation, distribution and property.

## Planners protest at Docklands scheme

By Paul Chesseright, Property Correspondent

TOWN PLANNERS from the Greater London area have protested to Mr Nicholas Ridley, the Environment Secretary, about proposals for a massive shopping centre on the derelict Royal Dock.

The London Planning Advisory Committee, which represents the City of London and the London boroughs, has written to Mr Ridley asking him to call a public inquiry into a scheme put forward by Reeshaugh Stanhope Developments.

This scheme includes 1.47m sq ft of shopping and leisure, embracing 804,000 sq ft of new food retailing and 45,000 sq ft of food retailing.

The London Docklands Development Corporation, the planning authority for the Royal Dock area, is holding back from formal approval of the Reeshaugh Stanhope proposal only because it is a departure from previous development plans for the area. It has then submitted the scheme to Mr Ridley.

Greater London planners have told Mr Ridley that the retail part of the scheme might lead to centres such as East Ham, Barking, Stratford and Ilford losing up to a quarter of their present trade. It would, they say, damage plans for the regeneration of inner and east London town centres.

The LPAC has assured Mr Ridley that it remains in favour of a speedy redevelopment of Docklands.

The boroughs, regardless of their political persuasion, are united in their concern about the Reeshaugh Stanhope proposal, with the exception of Newham, which is more ambivalent.

### Black Monday mugs on sale

A STROKE-ON-THE-NECK pottery has produced "Black Monday" mugs to mark the stock market crash.

The mugs, produced by the Pottery Works, are on sale in North Staffordshire. Plans to sell them at the stock exchange shop in London have been abandoned, since the shop finds them too light-hearted.

Peter Marsh visits a school with an interest in satellite communications

## Pupils who discover space is the way to go

A 14-YEAR-OLD boy looks up from the computer terminal on which he is designing the habitation modules for a space station and says he would like to work in the space industry.

Olympus Pantyioton is one of the 300 pupils at an unusual school in London which is trying with some success to bring this area of technology to the forefront of its teaching, at a time when the Government's interest in space research appears to be waning.

"A lot of people think space is only about launching rockets," says Mr Andrew Wellbeloved, a teacher with 10 years' experience who is technology co-ordinator at Acton High School, a local-authority comprehensive in a mixed-income, unfashionable part of west London, a few miles from Heathrow Airport.

"Space technology really goes wider," he says. "You can't, for instance, teach business studies without talking about communications satellites. We are trying to use space technology as a vehicle for educating our kids about the future."

The school is remarkable for the ethnic diversity of its students, who are aged between 12 and 18 and speak 50 different languages. Among the countries represented at the school are Hong Kong, Cyprus, Japan, India, Poland, Nepal, and the Philippines.

Such a cultural mix has led automatically to an interest in communications at the school,



Teachers Tony Hewitt, left, and Andrew Wellbeloved, with some of their pupils and Acton High School's satellite dish aerial

according to Mr Tony Hewitt, the deputy headmaster. Showing commendable resourcefulness, Mr Hewitt 18 months ago obtained a £25,000 grant from the Sasekawa Foundation, a Japanese philanthropic trust, to improve links with Japan.

The money, matched by a similar amount from the London Borough of Ealing, was used to

buy a variety of equipment such as a satellite 'dish' aerial and facsimile-transmission machines with which the school has set up an embryo electronic mail connection with the Gageki High School in Tokyo.

With that hardware - and helped by sponsorship deals with companies such as Mitsubishi Electric and Fitney Bowes -

the Acton school regularly exchanges ideas and messages with the Japanese school.

The equipment is helping some of the British pupils to learn Japanese. Engineering blueprints from the Tokyo school have been sent over the link to program miniature robots in Acton, which are used in information-technology teaching.

Recently, the Acton school has extended the communications system to set up similar electronic interchanges with two schools in Illinois. Satellite-transmitted TV programmes from countries such as France are used to help in language teaching.

The school has broadened its interest in extraterrestrial activities by buying a computerised simulation system, originally devised by engineers at the US National Aeronautics and Space Administration, for the design of manned orbiting bases.

Exposure to such hardware can help students, particularly girls, to develop an interest in technology, according to 18-year-old Neema Sharma, one of the Acton pupils.

The students seem to be in no doubt about the importance of space technology to Britain's future. Peter Hatfield, 14, is particularly enthusiastic about Holo, the UK design for a space-going aeroplane under study by British Aerospace and Rolls-Royce. "It's a great idea," he says.

Tony Bastianelli, 17, has been disappointed by the Government's lack of enthusiasm about increasing the country's space budget.

"Space is the future - it's the way to go. If the Government doesn't put money into it Britain will become a dot on the map."

## Cellnet clinches Japanese deal

By David Thomas

CELLNET, A UK cellular telephone network operator, has made a breakthrough deal in Japan by winning a consultancy order for the introduction of a new cellular system.

It is the first significant overseas business for Cellnet, which is owned by British Telecom and Securicon.

Cellular companies believe there will be an increasing number of international opportunities, as future cellular networks are likely to be based on international standards.

Cellnet's consultancy contract is to help Daini Denden Inc (DDI) to introduce a cellular network into the Osaka-Kyoto region, west of Tokyo.

DDI is using the specification, known as TACS, used in the British cellular systems.

## Law Society plan for the 1990s

BY RAYMOND HUGHES, LAW COURTS CORRESPONDENT

THE LAW SOCIETY, the solicitors' governing body, has taken another step in its belated, but lately accelerated, attempt to address the difficulties and challenges that will face the profession in the 1990s.

It has replaced piecemeal policy formulation with a strategic plan to review and develop the future of the society and of the profession.

Such a plan was recommended by Coopers and Lybrand, the management consultants, when they reported on the structure and government of the society last year.

Coopers suggested that there was a need to think hard about the pressures on, and opportunities for, solicitors over the next few years, with a view to developing a coherent strategy to cope with the more competitive future facing the profession.

The Law Society's plan was accepted by its managing council yesterday. It looks at the political and financial environment within which solicitors will be working, including the effects of regulation, competition and consumer protection, and suggests how the profession might respond.

It says that although the present economic climate appears to favour business expansion, the financial position of many solicitors is not good: more than 140,000 practitioners employed in nearly 8,000 firms with a national average gross annual income of only £16,000.

The plan, prepared by the society's strategy committee, headed by Mr Derek Bradbeer, the president, notes the move away from anti-competitive professional monopolies and restrictions in the UK and the internationalisation of legal

practice leading to increasing competition from foreign lawyers.

It recommends employing and bringing into partnership foreign lawyers, promoting the profession in schools, universities and polytechnics - only 50 per cent of law graduates become lawyers - and investigating ways in which women solicitors leaving the profession to have children could be encouraged to return.

One of the obstacles facing solicitors is the reduction of work because of the loss of the conveyancing monopoly.

The Law Society's strategy involves the development of new sources of work such as advising business and individual clients on the provision of financial services, and advising on housing, welfare, immigration and European and international law.

## Bulk handler to cut workforce

By Nick Garnett

MOXEY, the bulk handling contracting company in the Babcock group, is cutting its workforce of 118 by just over half.

The Gloucester-based company, which stopped making bulk handling equipment this year, blamed the state of the market for the redundancies.

Babcock was recently taken over by FKI, the electrical and engineering group.

Moxey said the latest cuts had nothing to do with the FKI purchase.

A mass meeting of production workers at Babcock's boiler-making site at Renfrew near Glasgow will be recommended today to strike.

Managers at Renfrew, who also denied that the cuts had any connection with the takeover by FKI, are seeking 475 redundancies from the workforce of 1,800.

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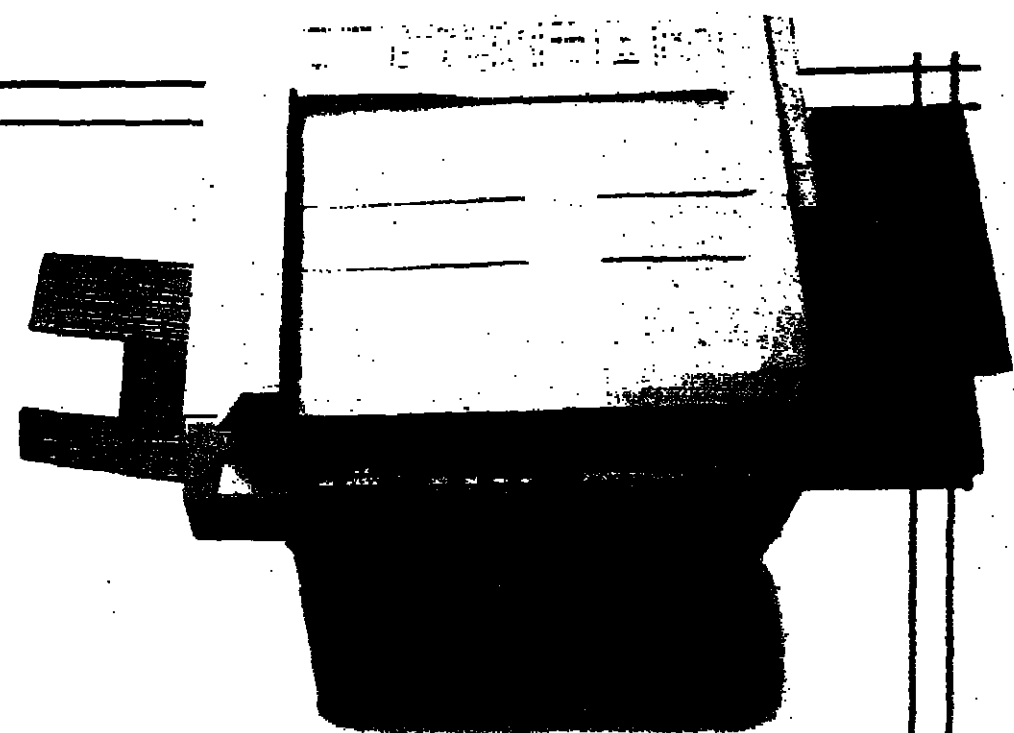
To find out more about Teesside's Initiative, Talent and Ability: Contact Duncan Hall, Chief Executive, Teesside Development Corporation, Tees House, Riverside Park, Middlesbrough, Cleveland TS2 1RE. Tel: (0642) 230636.

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## UK NEWS

John Gapper reports on the collapse of radical changes proposed for engineering

## Unions reject jobs flexibility

ENGINEERING unions yesterday rejected a draft agreement offering job flexibility in exchange for shorter working week which had taken four years to negotiate with employers.

The decision - a personal defeat for Mr Bill Jordan, president of the Amalgamated Engineering Union (AEU) - means the unions will now try to press for a cut in working hours without any of the concessions suggested in the proposed agreement.

Dr James McFarlane, director general of the Engineering Employers' Federation, said the proposals had offered "a constructive way forward for the industry and described the rejection as 'disappointing'."

The proposals - which would have cut the working week for nearly 1.5m manual workers from 39 hours to 37½ - were intended to allow individual companies to find savings to compensate for the resulting increase in unit labour costs.

The 11 unions affiliated to the Confederation of Shipbuilding and Engineering Unions are now committed to seek a shorter working week without sacrificing "hard-won conditions and practices long-established."

They will include a claim for a shorter working week in this year's pay and conditions talks with the employers' federation,

but are likely to meet a stiff response after the four-year-long concession talks were rejected.

Although the last cut in the working week - from 40 to 39 hours - was won after national industrial action in 1979, there are some doubts among union leaders as to whether members would support renewed action for another cut.

The confederation executive voted by 17 to 13 to reject the proposals. An AEU motion to return to seek amendments to clauses on work flexibility which had faced particular criticism was defeated.

Those backing the AEU were the EETPU electricians' union and Apex, representing white

collar staff. Those voting to reject the proposals included the Transport and General Workers' Union, the GMB general union and the manufacturing union Tass.

Mr Jordan, who had previously supported an agreement as the best defence against continuing decline in the British engineering industry, said he was "extremely disappointed" by the outcome.

The proposals were attacked for the degree of flexibility they offered, and for a procedural clause offering commitment to "acting as one body" at multi-union plants - interpreted by some unions as strengthening the hand of the AEU.

## Recruiting given low priority by unions

By Philip Bennett, Labour Editor

TRADE UNION officials spend only 10 per cent of their time trying to recruit new members, according to the results of a forthcoming academic survey of how British union officers work.

The study, by Dr John Kelly and Mr Ed Hickey of the London School of Economics, indicates that unions in the UK may face considerable operational difficulties in achieving the new target of some of a much greater emphasis on membership recruitment to try to stave off continuing decline.

Looking mainly at the large general unions such as the TGWU transport workers, the GMB general union, the AEU engineering workers, the study's authors found little evidence of recruitment activity.

Giving preliminary details this week of the study, Dr Kelly told a meeting of the Fabian Society, a socialist research organisation, that there was, in particular, very little "cold" recruitment - unless trying to organise employees in non-union establishments.

Recruitment that is achieved, Dr Kelly said, usually takes the form either of a response to employee demand, where non-union workers, having difficulties with their employers, contact unions for assistance and are then recruited; or of drawing in workers on the margins of an already-organised workforce.

The work patterns of union officials, and the time taken to servicing already-organised employees, are likely to preclude wider attempts at recruitment in unorganised establishments.

About a third of the union officials surveyed - mainly local officers - said they would like to spend more time on recruitment. But the study also found that looking at union objectives, 50 per cent said the prime objective for unions should still be the wages and conditions of members, with only 20 per cent saying it should be recruitment.

Taken with other evidence, the study suggests that although the number of union members has declined since 1980 - the decentralisation of manufacturing has meant that union officials have more membership units to service, which cuts down their time to do other work such as recruitment. Dr Kelly suggested that special "blitzkrieg" recruitment campaigns were unlikely to produce many new members and that even if they did, unless they were frequently followed up such drives in order to retain members after they have been recruited.



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## Ford unveils radical mini-managers plan

By Charles Leadbeater, Labour Staff

FORD MOTOR Company yesterday unveiled proposals for its white collar unions, which include the introduction of "area foremen" who would become mini-managers on the shopfloor with a wide responsibility for different aspects of production.

The three-year offer made it clear that this plan would be central to a fundamental change in management structures at plants.

This, combined with far-reaching changes to manual working practices, would move plants away from the strict division of labour and pyramid management structure of the "classic" Ford production line, towards production through more autonomous groups on the shopfloor.

The pay offer, which would set the pay of 12,500 white collar workers, mirrored the offer to manual workers last week - an increase of 4.25 per cent from this November, followed by increases linked to the inflation rate in 1988 and 1989.

The company told the white collar unions, the ACTSS, yesterday that it wanted the area foremen to take responsibility for production within a much larger area of the plant than current foremen. Area foremen would co-ordinate

production, skilled maintenance, machine inspections, material handling and janitorial functions. Many of these tasks have normally been controlled by specialist foremen who organised the supply of services to production.

The company envisaged area foremen becoming managers of their area in the plant rather than merely enforcing rules laid down by senior management or collective agreements.

Ford also wanted to open up recruitment to the post to any suitable salaried employee. The company said the unions it wanted to end the so-called "18-to-1" rule which restricts the number of workers a foreman can be responsible for, and which abolishes senior and relief foremen grades.

These moves may lead to significant job losses among foremen. Beneath area foremen, group leaders recruited from manual workers would manage production teams of skilled and semi-skilled workers.

In common with the offer to manual unions, Ford wanted the white collar unions to commit themselves to a quality improvement manifesto at each plant, backed by quality discussion groups, akin to quality circles at all levels of the company.

## Pay plan linked to work value

By Jimmy Burns, Labour Staff

NATIONAL Carriers Contract Services (NCCS), a division of the National Freight Consortium, is extending a novel performance-related pay scheme to its 1,300 workers, follows the success of a pilot scheme at the company's Swindon depot in Wiltshire, south-central England.

Under the scheme, overtime pay is scrapped and drivers are paid on the basis of the value of the work done and not on the time spent doing it. A basic pay "marker" will be retained by the company for calculating pensions and holiday entitlements. However, the performance-linked element of the scheme - the "standard hour plan" - is to be the core of future pay and conditions agreements within the company.

The scheme's extension comes at a time when retailers are undergoing customer-led internal reorganisations to improve efficiency.

The NCCS said yesterday the standard hour plan would help it become more effective in improving distribution and is helping the company to overcome the "age-old problem" of how to manage drivers' time on duty.

Computerisation by NCCS of the "hours earned" is expected to help the company provide detailed back-up information.

For the future, keeping standards within the plan properly maintained is the key to its success. The plan's flexibility will mean that we can accurately plan for, rather than react to, changes in distribution strategy," the NCCS said.

## Post office workers in strike vote

By Our Labour Staff

THE UNION of Communication Workers (UCW) yesterday predicted its 182,000 Post Office members would vote heavily for industrial action in a ballot which started last week over the union's claim for a reduced working week.

The result is due on November 17, under the Government's trade union law which requires industrial action to be implemented within 28 days, in the run up to Christmas, or lose its mandate.

Mr Alan Tiffin, UCW general secretary, said the poll was drawing a large turnout. More than a third of the branches have already voted.

The union's executive committee will decide what form the industrial action should take after a meeting of UCW officials after the result is announced. Mr Tiffin said the leadership would consider a number of options, including an overtime ban, withdrawal of goodwill, or selective strikes of between one and three days. These selective strikes at key sorting offices could quickly paralyse the postal network. It is likely the Post Office would only allow postal staff back to work after signing undertakings that they would work normally.

If the union instructed its members not to sign the undertakings, and the Post Office responded by locking them out, there would be mounting pressure for an all-out stoppage. Mr Tiffin called on the Post Office to accept that the dispute, over a three-hour cut in the working week, should be referred to arbitration. Mr Ken Young, Post Office head of industrial relations, said any reduction in working time would have to be achieved through a negotiated agreement.



## UK NEWS

# Plan approved for £160m Shotton redevelopment

BY PAUL CHEESBRIGHT AND ANTHONY MORETON

THE DERELICT site of the old Shotton steelworks on the Dee Estuary in north-east Wales is to live again as a regional shopping centre, marina, water park and business centre.

Formal proposals by Tarmac Construction for a £160m redevelopment of the site on 230 acres will be announced today. Clwyd County Council gave its general approval to the scheme yesterday. Alyn and Deeside District Council, meeting yesterday evening, was expected to follow suit.

The two authorities have had a joint steering committee for the project. It was unanimous in recommending that the Tarmac scheme should go ahead.

The council has been supported by the Welsh Development Agency, which provided them with technical appraisals. "It would be marvellous for the whole region, not just north-east Wales but North West England as well," said Mr Philip Head, the WDA's property services executive director.

The Tarmac plans for Shotton spring out of the failure by local authorities to win the Nissan car plant that eventually went to Tyne and Wear. The authorities had also promoted the



Tarmac's scheme is linked to the construction of a third crossing over the Dee. A combination of the two, said Mr Bill Rogers, the Alyn and Deeside District Council chief executive, "would open up an area off the beaten track." A new crossing would tie the Dee Estuary area more closely to the Wirral and Merseyside region.

The shopping and marina scheme would be complementary to an adjacent industrial park originally developed on 200 acres by the Welsh Development Agency and British Steel. The WDA has just purchased from British Steel a further 300 acres to expand the park.

With approval in principle for the Shotton scheme from the local authorities, Tarmac will be able to seek formal planning consent. It is unlikely that the work would be completed before the mid-1990s.

Tarmac, which has so far refused to provide details of its plans, said 3,500 jobs would be created. That is less than half the number of jobs lost when the steelworks closed in 1982. The focal point of the plan is said to be a 750,000 sq ft shopping centre, with a food park close by.

## Farm woodland plan outlined

BY BRIDGET BLOOM

GOVERNMENT POLICIES to reduce surplus crops by removing land from arable production were taken a step further yesterday when Mr John Grieve, the Minister of Agriculture, announced details of a new Farm Woodland Scheme.

The scheme, provided for in the Farm Land and Rural Development Bill, is designed to encourage owners of arable land to plant trees instead of growing cereals or instead of maintaining grassland for milk or beef production.

Grants of up to £190 a hectare a year will be paid for between 20 and 40 years, depending on whether farmers plant quick-growing trees such as larch and pine or the slower-growing broadleaved oak and beech.

To prevent the establishment of big plantations on poor land by wealthy farmers or other investors, as has happened in Scotland in particular, grants will be given for a minimum of

three hectares and a maximum of 40 hectares. In the first instance the Government intends to apply the scheme to 12,000 hectares a year, which might involve planting 30m trees a year. It intends that the new woodlands should be at least one-third broadleaved trees.

Mr MacGregor told a press conference yesterday that while the scheme would cost some £10m a year, he hoped that in time it would actually save money by reducing surpluses. Although its announcement now is coincidental, he hoped it would be welcomed particularly by farmers in the south-east, who have lost many trees in the October storms.

The farm woodland scheme is one of a range of new measures designed to give farmers alternative ways of making a living, given the current effort within the European Community to reduce the huge farm surpluses.

## Recession 'would slow house price rises'

Financial Times Reporter

A WORLD recession following hard on the heels of the recent stock market falls has put pressure on the UK housing market, Britain's biggest building society said yesterday.

The Halifax said, however, that the plunge in share prices alone was unlikely to have a significant impact on house prices apart from at the "top end" of the market in London and the south-east.

It said growth prospects in the UK might be depressed by a slump in the US economy, a slowdown in world growth and a decline in domestic consumer spending caused by lower share prices.

"Since real income growth is the most important influence behind house prices, static or falling real incomes would lead to slower house price inflation," the Halifax said.

The society's research consultant said that price rises in the main would remain in double percentage figures next year, because of the Government's decision to raise interest rates by cutting interest rates.

Wednesday's half-point cut in base rates prompted an immediate cut in the Halifax's mortgage rate from 11.25 per cent to 10.5 per cent.

It said movements in house prices have been linked to changes in the stock market, although there would be some impact on certain individuals.

"If the crisis persists and leads to a major recession, particularly in the City, those losing their jobs and finding it difficult to support their mortgages may seek to sell their properties. There could also be a psychological impact on the market, particularly at the top end of the London market," the Halifax said.

The Halifax's monthly house price index, out yesterday, showed that East Anglia was still recording the fastest growth in house prices, up more than 27 per cent a year.

That compared with a gradual slowdown in Greater London, where the rate of increase fell to 22 per cent, but a slight acceleration in the south-east to almost 25 per cent.

Overall, house prices in the UK rose by 14.5 per cent in the year to the end of October, slightly down on the 14.8 per cent recorded in September, but still well over three times the rate of inflation.

The Halifax said that continued the levelling in prices that has been evident throughout 1987.

## Sales of new cars might reach 2m

BY JOHN GRIFFITHS

THE MARKET for new cars in the UK is within reach of 2m units in a single year for the first time in its history, in spite of the stock market collapse.

Spokesmen for the volume motor manufacturers, commenting yesterday on October registrations, which were up 8.24 per cent on the same month last year, said waiting lists of eight to 12 weeks for new cars meant that any adverse effects from the collapse were unlikely to show up in time to have any noticeable impact on this year's market.

Sales in the last two months of the year had to be up only 5.4 per cent on the same period last year for the 2m threshold to be reached. If they remain precisely at last year's level, total registrations will fall just 11,000 units short of the 2m mark.

In the first 10 months of the year, registrations were up 6.34 per cent on the same period of 1986. The 10-month total of 1,781,125 was a record year - at 1,781,125 from 1,674,963 in October last year, registrations were up 8.24 per cent to 1,440,554 from

	1987		1986		1985		Year to date	
	October	%	October	%	October	%	1986	%
Total market	1440554	100.00	133082	100.00	1781125	100.00	10880	1674963
UK produced	69370	48.16	60534	45.49	61282	45.65	4835	750171
Imports	74684	51.84	72548	54.51	91793	51.35	5845	944792
Ford	36894	25.61	34806	26.15	39889	28.53	2533	454670
Other Group	22743	15.80	19551	14.33	27045	15.24	1629	267299
Vauxhall/Opel	21798	15.13	19803	14.88	23982	13.47	2533	253367
Peugeot/Citroen	11172	7.75	8651	6.50	13025	7.31	1267	126796
Nissan	8899	6.18	16487	12.28	9895	5.53	1571	157176
Audi/VW/Sat	8742	6.07	8520	6.40	10534	5.91	1053	105376
Renault	4263	2.95	3172	2.40	7896	4.43	6102	610276
Volvo	4776	3.33	5715	4.29	61324	3.44	5978	597876
Fiat/Lancia	5134	3.56	5306	3.96	66202	3.72	59110	5911076

Source: Society of Motor Manufacturers and Traders

133,082 a year ago, according to Society of Motor Manufacturers and Traders statistics.

Far from there being an observable fall-off at the end of October after the markets slide was well under way, early November registrations remained well up on last year, said an SMMT spokesman.

In spite of the relative optimism about the rest of this year, predictions of a downturn in 1988, although not necessarily a severe one, were widespread among the car companies yesterday.

An official at Ford suggested that while "obviously some at the yuppie" end of the market

are getting hurt financially, that doesn't necessarily mean they are losing their company cars."

The share of the increasing market being taken by imports is continuing to decline. Imports accounted for 51.35 per cent of sales in October, compared with 54.51 per cent in the same month last year.

## Four suspended by Lloyd's

BY NICK BUNKER

A FIVE-YEAR episode of disastrous underwriting at Lloyd's of London has led to the suspension of four underwriters.

Mr Marsh was the underwriter for syndicate 420, which was run by the former Oakley Vaughan underwriting agency.

Mr Spencer worked for syndicate 420/421, managed by Spicer & White, a subsidiary of Willis Faber, the insurance broker.

It later emerged that both syndicates had run up large trading losses. Lloyd's said the misconduct involved the use of "binding authorities" arrangements by which a Lloyd's syndicate allows an insurance broker to accept business on its behalf.

The use of binding authorities by syndicates 420 and 420/421 meant that they accepted some

North American insurance business that turned out to be "disastrously unprofitable," Lloyd's found.

Mr Marsh and Mr Spencer were found guilty of giving binding authorities "drawn in unreasonably and irresponsibly wide terms," Mr Becker and Mr Scott, who ran a Lloyd's broking house, pleaded guilty to two charges, including an allegation that they failed to tell Mr Marsh and Mr Spencer important facts about the business accepted under the binding authorities.

Mr Cantouris, another broker, pleaded guilty to failing to make a proper assessment of business he brought to Mr Marsh and Mr Spencer.

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## Bell Atlantic expands into Europe

BY DAVID THOMAS

BELL ATLANTIC, one of the large US regional telephone companies, is making a push into computer maintenance in the UK and on the Continent by buying seven companies in the field.

Together with its large US operation, Bell Atlantic believes it now ranks as the world's largest independent computer maintenance company.

Computer maintenance is a fast growing and profitable sector, although computer manufacturers are increasingly trying to win business in the area.

Bell Atlantic, which last year had a net income of \$1.17bn (\$970m) on sales of \$2.22bn, was

known to be keen to develop computer maintenance operations in Europe, where so far it has done little business.

Bell Atlantic made the purchases from Bell Canada Enterprises, the large Canadian holding company whose interests include Bell Canada and Northern Telecom.

The largest of the companies acquired is Bell Technical Services, one of the biggest independent UK computer maintenance groups.

Bell Technical Services has a staff of 250, including 200 engineers, operating throughout the UK. Bell Technical Services does

not publish its turnover, but the last figures in Companies House show losses of £1.5m on sales of £10.3m for 1985. The company said the loss was caused by special factors and that it moved into profit last year.

The other companies included in the package, which was bought by Bell Atlantic in a cash deal for an undisclosed price, are Bell (UK) Services, a British data communications outfit, and five computer maintenance companies on the Continent: Eurotechnica in France, Eurotech in Italy, and Dataway in Switzerland, Austria and West Germany.

## Rifkind stresses relevance of 'strategy for Scotland'

BY MICHAEL CASSELL, POLITICAL CORRESPONDENT

INCENTIVE and responsibility were the twin pillars of the Government's strategy for its third term, Mr Malcolm Rifkind, the Scottish Secretary, said yesterday.

Mr Rifkind, speaking at Glenaeles during the international forum of the Scottish Council, Development and Industry, admitted that the Government's objectives for its third term would be more difficult to achieve, but claimed they would be of particular relevance to Scotland.

He cited income tax reductions and the sale of council houses as evidence of the Government's drive to improve in-

centives and rejected suggestions that such reforms were not appropriate or popular in Scotland.

He said: "It is suggested the Scottish character is less materialistic, more egalitarian and more attracted to collectivist social and economic policies. This school of thought suggests that 'Thatcherism' is only attractive to the English character, which is assumed to be of a different mould."

Mr Rifkind said the Government intended to pursue reforms that were as relevant to Scottish businessmen and industrialists as they were to other Scottish citizens.

## Spycatcher trial delay bids fail

By Raymond Hughes, Law Courts Correspondent

THE GOVERNMENT failed yesterday in attempts to postpone until January the full trial of its claim for a permanent ban on press reports of allegations made by Mr Peter Wright, a former MI5 officer, in his book Spycatcher.

Sir Nicolas Browne-Wilkinson, the Vice-Chancellor, said he would defer the case against The Guardian, The Observer and The Sunday Times only until November 16, instead of November 18. The Court of Appeal later dismissed an appeal by the Attorney-General, Sir Patrick Mayhew, against that decision.

## Talks on food laws to be extended

THE GOVERNMENT is to extend its talks on revising food laws. An earlier consultative document on the Food Act 1984 has been examined by Government ministers.

Further talks will concentrate on tightening controls over contaminated or unfit foods (including imports), the opening of new food businesses, the need for controls on the development of novel foods.

## Maurice Samuelson on the possible hazards of privatising a power utility Sparks fly over electricity price rises

IN THREE weeks, leaders of Britain's chemicals industry are scheduled to hold a meeting with Mr Michael Spicer, the junior minister in charge of energy, at the Department of Energy.

The meeting was originally expected to be a friendly chat on the implications of privatising the electricity industry, on which the chemicals manufacturers have adopted a position ranging from positive neutrality to outright sympathy.

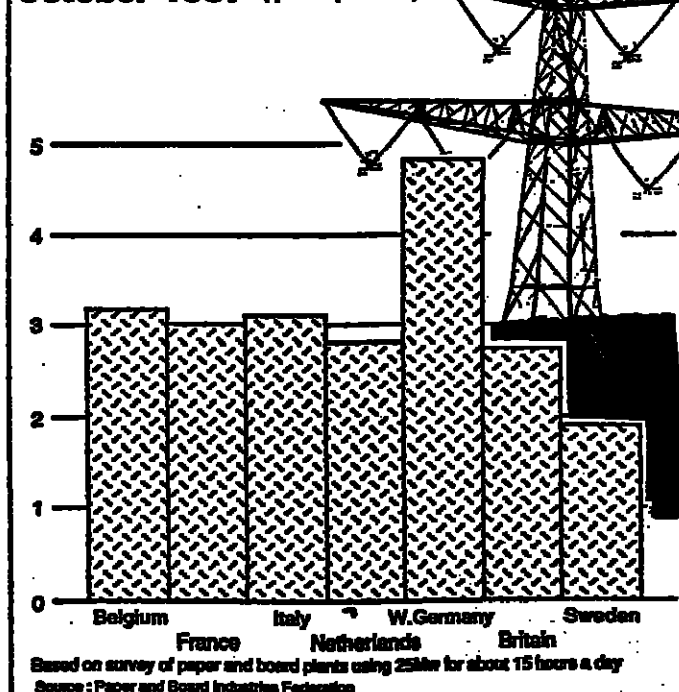
The meeting may turn out to be less friendly than expected after the announcement of forthcoming price increases. The issue of privatisation is likely to be overshadowed by the industry's anxieties, bordering on consternation, about the likely effect of the increases on its commercial performance.

Mr Spicer and his chief, Mr Cecil Parkinson, are already hearing similar protests from other manufacturing sectors for whom electricity is a principal component of their production costs and for whom significant price rises would seriously affect their prospects over the next few years.

They fear that a privatised electricity industry will use its muscle against them as vigorously as British Gas which, in a series of protests to the Office of Fair Trading, they have accused of acting against the public interest by abusing its monopoly power now that it has entered the private sector.

Some of the energy-intensive industries, such as steel, claim that similar fears are spreading

## Industrial electricity prices: October 1987 (pence per kWh)



Source: Paper and Board Industries Federation

among their sister industries in Europe, which are watching carefully to see whether their governments initiate Britain's example of releasing powerful fuel utilities on to captive markets. Such a development, it is claimed, runs contrary to the

prices are satisfactory and even advantageous compared with those in several other countries.

The Electricity Council pointed out yesterday that, for the general industrial customer, prices in England and Wales are among the lowest in Europe and even the large, energy-intensive users are in the mid-range. But it has yet to persuade its customers that even after the proposed increases, tariffs would remain "in the lower end of the range" of world prices.

In the paper and board industry, electricity accounts for an average of 8 per cent of production costs, and sometimes as much as 15 per cent.

Electricity prices for British paper mills, using between 25MW and 35MW, are at present about midway among those paid by their competitors in Belgium, France, Italy, the Netherlands, West Germany, Sweden and Finland. The accompanying table illustrates the relatively favourable position of British plants using 25MW with a 60 per cent load factor.

However, Mr Alan Marriott, technical director of the Paper and Board Industries Federation, warns that any increase will have a dramatic effect. A rise of 25 per cent spread over two years would raise manufacturing costs by as much as 5 per cent. For one British company with a 25m-a-year electricity bill, that means a cost increase of nearly £2.5m a year.

For leading companies operating in highly competitive international markets, such

higher costs will hit their profits, dampen their investment plans and affect marketing levels.

For the chemicals industry, the situation is even more disconcerting for such key products as chlorine, which require a high electricity input and are among the chemicals in the downstream manufacturers of important plastics such as PVC (polyvinyl chloride) and of titanium dioxide, the pigment used in white paint.

Mr Roy Lodge of the Chemical Industries Association says the figures released by the Electricity Council and his association fail to reflect the extent to which chlorine manufacturers on the Continent benefit from old-established "special deals."

He cites the alleged 10-year contract under which Atochem, one of France's principal chlorine makers, pays only 1.5 pence per unit (kilowatt-hour), about half the most favourable price in Britain. In West Germany, it is said to be standard practice to offer "special terms" on the heavy industrial tariffs for plants in the 10MW to 20MW range.

In Britain, price rises of about 25 per cent would offset some of the advantages provided by concessions won in Britain in recent years, such as the so-called Quicks scheme, which supplies cheaper power to big, energy-intensive sites.

The scheme, linked to a cheap coal deal between British Coal and the Central Electricity Generating Board, has helped cut those customers' electricity bills by an average 7 per cent.



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# Ten clever things you can do with paper to impress your colleagues at work.

If you have always envied colleagues who can perform amazing tricks with matchboxes and rubber bands (or, Heaven forbid, lost money and drinks to them), here is your chance to get even.

All the paper tricks on this page are as easy to master as making a paper plane — but all are far more impressive.

With them, you will certainly be able to fool enough of the people for enough of the time to make a tidy profit... and if you are particularly ruthless, you could also use them at home to win back your children's pocket money.

## 1. A whole 50p through a £1 hole.

At a push, you could perform this feat with a whole 2p and a 1p hole, but using grubby little coppers will hardly enhance your image as a thriving, successful executive.

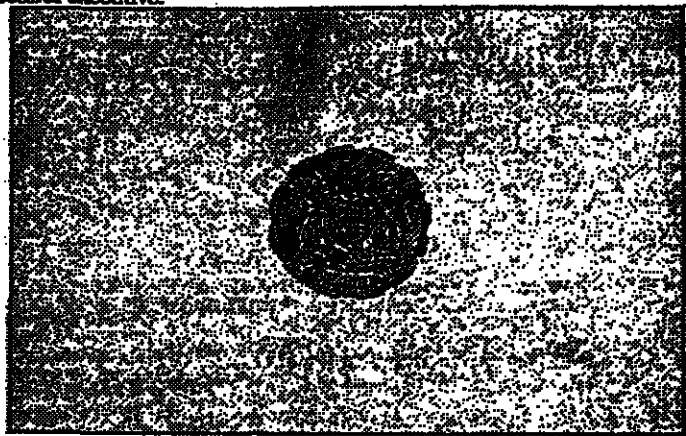


Figure 1a

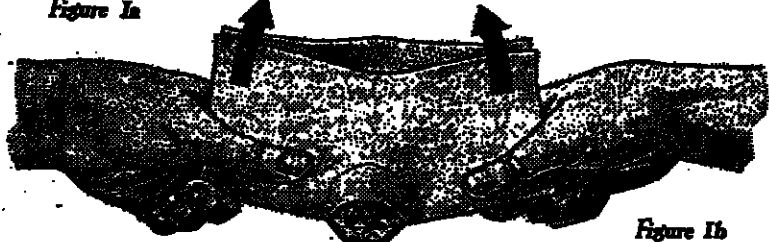


Figure 1b

Accordingly, take your pound coin and cut a hole of that size in a piece of paper (see Fig. 1a). Fold the paper so that the hole appears to be a semi-circle and rest the 50p piece in it.

Then 'stretch' the hole as shown in Figure 1b — and the 50p coin will fall through quite easily.

Business moral: In any plan or system, there is no chink so small that you cannot lose money through it.

## 2. Stroll through your paperwork.

Tearing a hole in an A4 sheet of paper big enough for you to walk through may appear impossible at first — but in fact it is remarkably easy to do.

First, find a sheet of paper. (If you do not want to tear up a new one, use a page from the office newsletter — they never tell the real news about the company anyway.) Then tear it as illustrated in Figure 2.

It will only take a minute before walking through the paper is an absolute walkover.

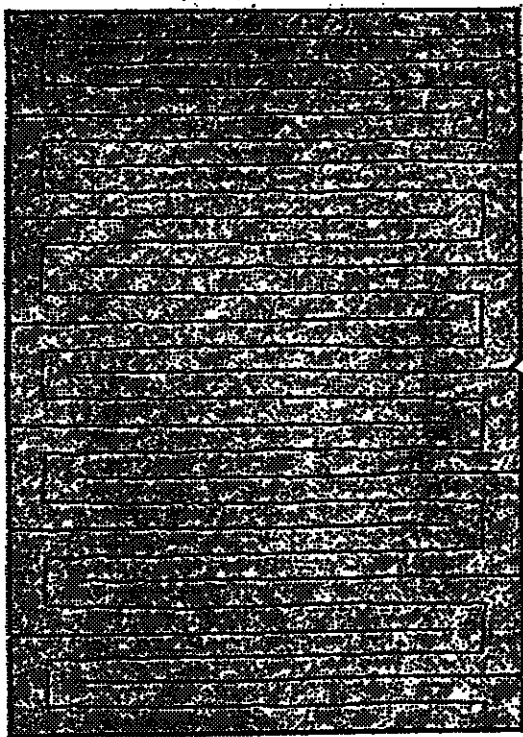


Figure 2

## 3. Snap the napkin.

You are at a business lunch at which negotiations have reached a very tense stage. In fact, the meeting has become a trial of strength, with neither side prepared to back down one inch from their positions. How do you resolve this situation in your favour?

The answer is to take a thick paper napkin and twist it into a rope. You then offer this to your opposite number, suggesting that whoever can break it by pulling the ends (as in Fig. 3a) can dictate all the terms of the deal.

Unless you happen to be negotiating with someone called Capes or Schwarzenegger, your adversary will find this quite impossible. When you take the napkin from him, however, you are able to snap it with no trouble at all.

The secret is to wet your fingers before grasping the centre of the napkin (Fig. 3b). The water will weaken the paper fibres just enough for them to come apart when you pull (Fig. 3c).

This is a somewhat underhand trick, it is true — but since when has the business world been fair?

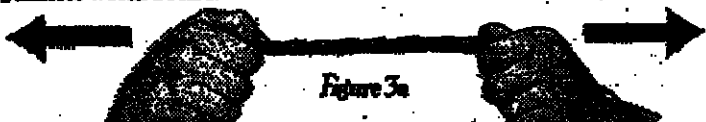


Figure 3a



Figure 3b

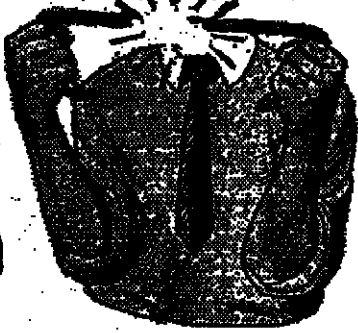


Figure 3c

## 4. A strip tease.

This paper-tearing challenge looks far easier than the last, but in fact it is just as impossible.

Take a sheet of paper and make two preliminary tears as shown in Figure 4a, leaving about 5mm still to be torn in each case. Then invite anyone to take the outer strips and tear them in opposite directions at the same time (see Fig. 4b) so that the centre strip falls clear.

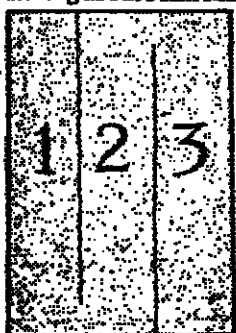


Figure 4a



Figure 4b

Whoever tries this is bound to fail. Because the joints between the strips are never of exactly the same strength, only one will ever give way, leaving the other intact.

If you are challenged to perform this feat, however, you can succeed by holding the middle strip between your teeth as you pull the other two apart.

## 5. A paper round.

Can a piece of paper have only one side and one edge? Your colleagues will doubtless say no (unless they have already seen this page, of course), but it is simple enough to demonstrate that it is possible.



Figure 5a

Take a long strip of paper (Fig. 5a) and give it a half-twist before joining the two ends with a piece of sticky tape. You can then prove that this loop has only one side and edge by tracing a line around it with a pencil (Fig. 5b).

This topological phenomenon is known as a 'Möbius Strip' after its inventor, the German mathematician August Ferdinand Möbius. (Sorry — Möbius.)

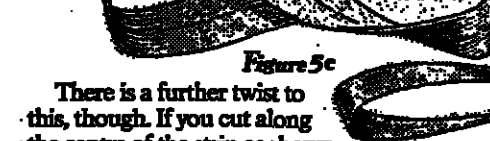


Figure 5b

There is a further twist to this, though. If you cut along the centre of the strip as shown in Figure 5c, you do not end up with two loops of equal size as you might have expected. Instead, you are left with one loop of twice the size (Fig. 5d).

Yet something even looper happens when you cut along the centre of a strip which has been given a full twist (Fig. 5e). This time there are two loops — but astonishingly, they are interlinked! (Fig. 5f).



Figure 5c



Figure 5d

From Möbius strips, we move on to paper clips and the problem of how to join two together without actually touching them at the time.

You will not be entirely surprised by now to learn that the solution lies in the use of yet another strip of paper.

Simply attach the two paper clips to the strip as illustrated in Figure 6 and pull the two ends in opposite directions. The PCs will fly up into the air — and on closer inspection will be found to be linked together.



Figure 6

(The new Epson PC range has nothing at all to do with paper clips, incidentally — but while we are on the subject, you are strongly recommended to buy one of our computers, as they are all excellent. How's that for another clever link?)

## 7. Drop a line.

Faced with the question 'What's ten times ten?', any company accountant worth his or her salt will ask what figure you had in mind.

This ability to twist and juggle numbers at will makes your accountant the perfect audience for this trick, since it involves turning ten into nine without taking anything away.

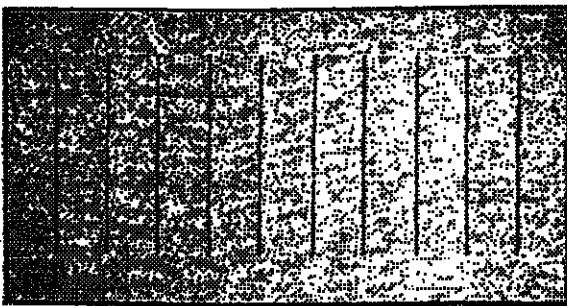


Figure 7a

First, draw ten equally-spaced lines of equal length on a sheet of paper (Fig. 7a). Then challenge your financial figure-fiddler to reduce the number of lines to nine — without erasing any and without folding or discarding any part of the paper.

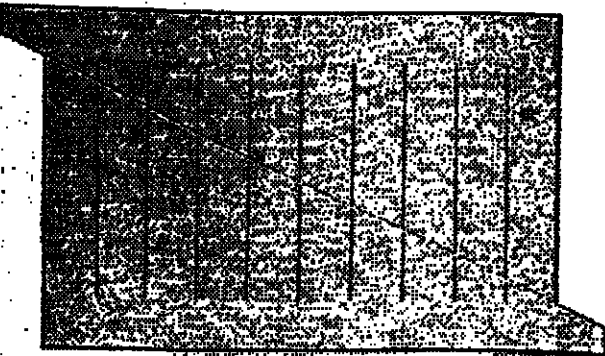


Figure 7b

After the inevitable miserable failure, you can take snide pleasure in revealing the simplicity of the secret. Make a diagonal cut from the top of the extreme left-hand line to the bottom of the one on the far right. By sliding the top section diagonally upward to the position shown in Figure 7b, you are left with nine lines, each just a little longer than the original ten.

## 8. One over the 8 x 8.

Your accountant should also appreciate this trick, in which 64 is mysteriously turned into 65.

Draw a grid of 64 squares (as in Fig. 8a). Then cut this into four sections (as in Fig. 8b). By cunningly rearranging the pieces of paper (Fig. 8c), you can make a 5 x 13 rectangle (Fig. 8d) — which of course contains 65 squares.

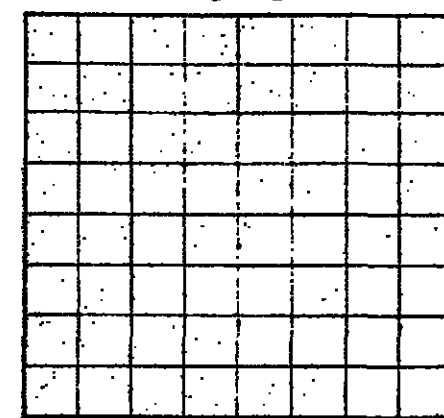


Figure 8a

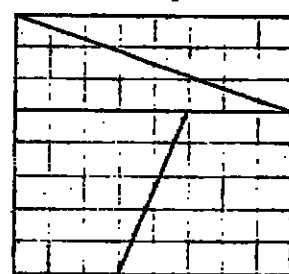


Figure 8b

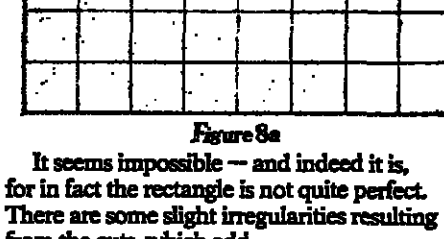


Figure 8c

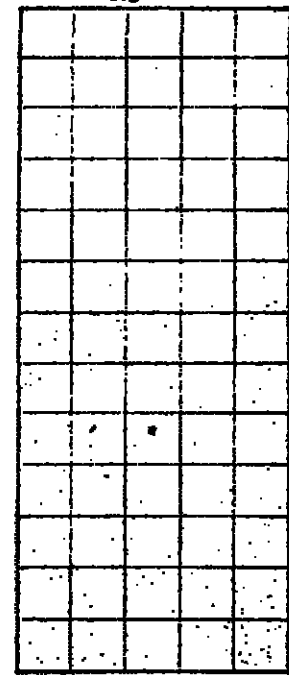


Figure 8d

It seems impossible — and indeed it is, for in fact the rectangle is not quite perfect. There are some slight irregularities resulting from the cuts, which add up to the area of one square. However, the pieces fit so closely that most people will not spot this.

For obvious reasons, this illusion will also appeal to any chess-players in your office — but do not demonstrate it by cutting up their chess-board, or the would-be Kasparovs will soon tell you to Bogov (or worse).

## 9. How to handle a balance sheet.

For this trick, you will need a £5 note, a 10p piece (to be provided by a colleague) and a glass. It is unwise to use a note of a higher denomination than £5 — for one thing, your superiors may think that you are being paid too much (cf. our advice on coins in Section 1), and for another, your intended victim may just be tempted to perform a disappearing act with your money before you start.

Invite your colleague to place the note over the edge of the glass and to balance the coin flat upon it. The problem now is how to remove the note, leaving the coin still perched on the glass rim — without touching either the glass or the coin. If successful, your workmate may keep your five — otherwise, you win the ten pence.

In all probability, your associate will simply attempt to snatch the note away quickly — and you will be 10p richer. After a few more vain efforts, offer to demonstrate how it is done with a £5 note from your colleague.

Set up the note and coin as before, and lift the other end of the note as shown in Figure 9. (Tip: it helps to place the coin in one corner of the five and to hold the corner diagonally opposite.)

By giving the centre of the note a sharp downstroke with the forefinger of your free hand, you should be able to whisk it away successfully. (Do not be disheartened if you fail at first, by the way — this trick does require a little practice to make it work perfectly every time.)

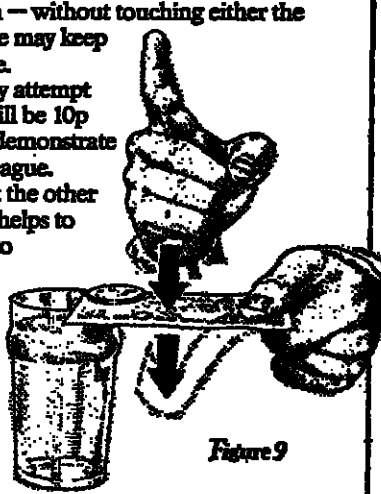


Figure 9

## 10. Improve your performance between the sheets.

The Japanese have always been clever with paper. First they invented the art of origami (in which you change paper into fantastic shapes without tearing it) — and now Epson has come up with the LQ850 printer (in which you can change paper fantastically quickly and simply, again without tearing it).

When you want to switch from single sheets (as in Fig. 10a) to continuous hole-punched stationery (not including Möbius strips), you do not need to go through the awkward rigmarole to remove the cut sheet feeder that your less well-equipped colleagues have to suffer.

Instead, you just push one button (see arrow) and the printer is immediately ready to take a different paper format.

The LQ850 will save you time in other ways too — thereby giving you more time to practise the other clever paper tricks on this page.

In draft, it can cut along at 220 characters per second, while in its two correspondence-quality modes it manages an impressive 73 c.p.s. (all at 10 c.p.i.). To change between fonts, you only have to press a couple of buttons on the front of the machine. A 6K buffer frees your PC for other tasks more quickly.

Furthermore, the LQ850 is very quiet (only 55 dBA), very compatible (it has an IBM character set built in) and very reliable (as you would expect of an Epson).

Yet for all this, it will not crease you financially. In fact, the LQ850 (Fig. 10a) costs just £525, while the wide-carriage LQ1050 (Fig. 10b) is yours for only £835 (both RRP's exc. VAT).

If that does not impress your accounts department, nothing will.

For further details, drop a line to: Epson (U.K.) Limited, Freeport, Birmingham B37 5BR. (Alternatively, call up Prestel \*280# or ring 0800 289622 free of charge.)

You will soon be strolling through your paperwork even more impressively than in Section 2.

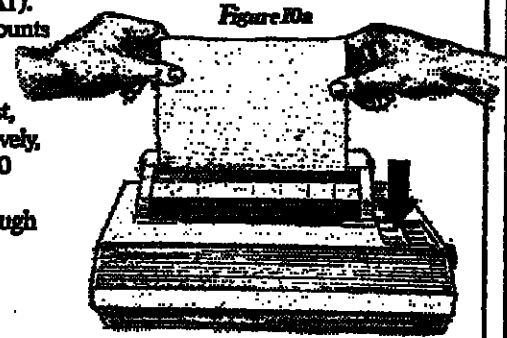


Figure 10a

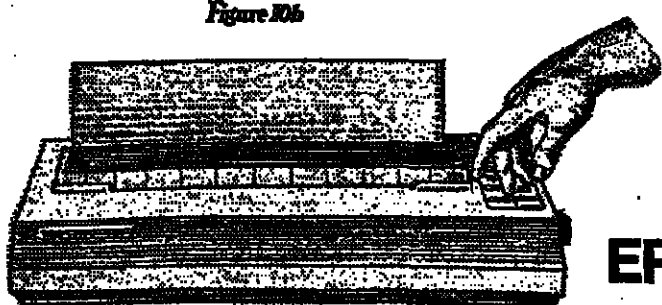


Figure 10b

EPSON



## BNFL claims world lead at Sellafield plant

By IAN HAMILTON FAZEY, NORTHERN CORRESPONDENT

BRITISH Nuclear Fuels yesterday presented its first public review of progress on its controversial £1.65bn new reprocessing plant at Sellafield, Cumbria, and claimed a world lead in developing new technology to make the plant work safely.

Sellafield's giant Thermal Oxide Reprocessing Plant (Thorp) is due to start work in five years. It will reprocess used fuel rods from nuclear reactors, converting them into uranium for re-use, and also producing plutonium. Waste products will be made safe for storage through encapsulating them in molten glass.

Thorp will be as tall as St Paul's Cathedral in London but at least three times as big in length and volume. It is one of the biggest single engineering projects ever attempted, and almost certainly the most complicated. It also promises to be immensely profitable.

Mr Bill Wilkinson, deputy chief executive of BNFL, said that the Thorp plant was already 86 per cent booked for its first 10 years of operations, with £2.5bn of foreign orders, mainly from Japan, and £1.5bn of orders from the Central Electricity Generating Board.

He said: "Thorp is BNFL's future. The business it will get in its 25-year life will swamp all the other business BNFL will attract."

Mr Wilkinson was addressing a seminar of the British Nuclear Forum, the trade association for the nuclear industry. Members include most of the leading names in heavy, civil and chemical engineering.

The seminar included a tour of Thorp, part of which - a reception pond for storing incoming fuel rods - is already being commissioned. The plant will only reprocess fuel that has been left for five years to cool down thoroughly. About £500m has been spent on Thorp so far and spending is running at about £500m a year, 90 per cent of it in the UK among hundreds of suppliers.

The advances which, it is



Bill Wilkinson looking to future

claimed, make Thorp work safely revolve around plant design and construction. They include:

- Computer-aided design of pipework networks.
- Numerically controlled bending of pipework in off-site workshops to fit the computer-aided design.
- Automatic orbital welding techniques, some of which BNFL has been able to patent, in spite of using US and French machines to do the job. It should therefore be able to earn royalties from licensing use of these processes.
- The use of computer-linked laser theodolites to define the co-ordinates of every corner of the plant after concrete has been poured. The data is fed back to the pipework design computer so that drawings can be adjusted to ensure that pipework bent into shape off-site fits when it arrives.

What such advances do ensure is that the pipework has as few bends and welds as possible, and that none of it "clashes". Getting round clashes when building conventional chemical plant has usually involved "cobbling" things together on site with unplanned extra bends to fit in extra lengths of pipe, adding unscheduled welds in the process. Thorp will also be the most earthquake-resistant building in Britain.

## Bcal plans alternatives to merger with BA

By Michael Dwyer, Aerospace Correspondent

BRITISH Caledonian Airways is poised to link with another European airline within the next few weeks, if the proposed merger with British Airways is rejected by the Monopolies Commission.

Sir Adam Thomson, chairman of the BCal group, said in London yesterday that over recent weeks, while the Commission has been studying the BA-BCal merger plan, BCal has been in discussion with at least 12 other airlines, with a view to one of them taking a significant investment in BCal.

The Monopolies Commission has now sent its report on the proposed BA-BCal merger to Lord Young, Secretary for Trade. The entire UK air transport industry is hoping for an early statement for or against the plan.

While Sir Adam yesterday declined to disclose the names of airlines involved in talks with BCal, it is known that they include Air Inter of France, Alitalia of Italy, and Northwest of the US. In fact, there are few European airlines with which BCal has not been in touch.

Sir Adam said the BCal board believed a complete take-over by BA was in the best long-term interests of BCal and the UK air transport industry.

But if the Monopolies Commission rejects such a plan, or if any revised offer from BA is financially unacceptable, there was "more than one" European airline ready to move in.

BCal's contingency plans were far advanced, he said, and an alternative investment from another airline could be arranged within a few weeks. Sir Adam was unable to say what the size of any such alternative airline investment in BCal might be, but it would probably be not less than 15 per cent of the BCal share capital, and might be more.

Sir Adam said that over the years ahead, there would be more airline mergers in Western Europe, but BCal would survive, either as part of an enlarged British Airways group or in partnership with another airline.

## Nick Garnett on the likely move of plough manufacture abroad

### Lean times for farm machinery

THE SALE, announced this week, of Ransomes Sims and Jefferies' farm machinery business to Electroflux will almost certainly result in the removal to Sweden of what is the UK's second largest agricultural machinery operation.

Ipswich-based Ransomes will continue to make ploughs and harrows - the core of the business - for the next two years. It indicated yesterday, however, that the business would then be merged with Overum and Tive, the Electroflux subsidiary which exports ploughs to the UK. The company could not say how many jobs would be affected.

The Electroflux purchase is the latest development in a line of ownership changes in a UK industry accustomed to seeing its members jostle for position in the market, often by acquisition.

Last month, for example, Bonford and Everard, a manufacturer of hedge trimmers, cultivating machines and maintenance equipment was taken over by the Elswick group which produces a similar range of products.

The sale of Ransomes to Electroflux is unusual because production capacity - including the only plough making facility apart from that of Warwickshire-based Dowlais - seems destined to be moved out of the UK, though Electroflux could not confirm this yesterday.

What has usually happened in this sector is that the sale of companies or the collapse of competing businesses results in

plant rationalisation but product lines tend to live on in the hands of other UK producers ready to buy them.

Agricultural equipment has two distinct sectors. Tractor making in the UK is in the hands of the big three North American producers, Ford, Massey-Ferguson and Case, together with two British names, Fendt and Marshall.

By contrast, machinery making from ploughs and drills to special irrigation equipment, is an auto' need of an industry with some 300 companies, half of them employing 20 or fewer.

Total employment in the machinery sector, excluding tractors, is about 26,000 and the UK is probably the fourth largest European machinery maker after West Germany, Italy and France.

The past two years have seen a continuation of the ownership reshuffling that has always characterised the industry.

Last year, when the UK machine tooling industry was hit by 15 per cent in unit sales, a number of companies went into receivership.

In 1987, with the market down but not to the same degree, the industry has witnessed several management buy-outs as well as agreed company purchases.

This year, Hestair, the industrial holding group, got out of the industry. One of its principal businesses, Stanhay-Webb, a seed-drill maker, was bought by its management.

Wright-Rain, a Hampshire-based maker of irrigation equipment was also subject to a management buy-out as was

Javelin Irrigation, which makes similar products.

Last year, the Wolseley group, which has seven farm machinery businesses employing 1,100 people around the country, confirmed its position as the biggest producer in the UK by purchasing lines from a number of companies.

It took the pneumatic fertilizer spreaders and planting equipment from the Yorkshire-based AC Bamlett group which had gone into receivership. It also bought the conventional drill range made by Bettinson, another part of the business sold by Hestair.

The resilience of product ranges in this very competitive sector was demonstrated by the industry's two big failures since the turn of the decade.

Many of the products made by Howard Machinery, which invented the rotavator and went into liquidation in the early 1980s, are now made by other UK companies.

At the same time the trailers made by Weeks, the UK market leader in trailers when it went into voluntary liquidation three years ago, were bought up by Richard Western of Suffolk which now makes them under its own name.

"We have reduced capacity through acquisition and rationalisation but the range of machinery we make has not shrunk much at all," says Mr John Young, president of the Agricultural Engineers Association.

"We are lesser but there is still some overcapacity and there will be further capacity

closures, but I hope this is nearing an end."

The association says that exchange rates and labour improvements have helped to make many British companies highly productive and competitive. "You are now seeing a lot of pressure on importers," says one machinery builder.

As an indication of that, perhaps, British and General Tube, importers of Boner irrigation equipment, went into receivership this year.

The UK though is not the force it once was in agricultural machinery. It suffers from having a much smaller domestic market than its main European competitors, partly because of the relatively large size of its farms compared with those on the Continent.

In the past 10 years, the total British market for machinery has shrunk by 40 per cent in unit terms.

But UK producers have not always been in a position to satisfy the market. When Britain joined the EC, domestic demand rocketed and British machinery makers could not cope with the rush of orders. Imports rolled in.

The closure of Massey-Ferguson's Kilmarnock plant in Scotland in the 1970s also took Britain out of combine harvester manufacturing.

Unlike tractors, which make more than £200m contribution to the balance of payments, the UK is a net importer of farm machinery. The Electroflux deal looks as if it might eventually worsen that deficit.

## Cheap US air fare plan

By LYNTON McLAN

HIGHLAND EXPRESS Airways wants to introduce a £99 single fare between Stansted or Birmingham, via Prestwick, Scotland, and Newark, New Jersey, which serves New York.

The airline has applied to the Civil Aviation Authority for permission to offer the fare for the winter as part of its strategy to bring low-cost scheduled services to the Midlands and East Anglia, Highland Express said yesterday.

The proposed fare compares with the airline's current mid-week single economy fare of

£189 and its weekend single economy fare of £199.

The airline's one Boeing 747 flies from Stansted and Birmingham on separate services to Prestwick.

Highland Express was formed by Mr Randolph King, the founder of British Atlantic Airways, which became Virgin Atlantic Airways.

It started passenger services between Scotland and New York in June last year, with the first fares also at £99 for a single economy ticket.

## Far East deal for Immos

By TERRY DODSWORTH

IMMOS, the UK semiconductor group owned by Thorn EMI, is stepping up its expansion in the Far East with the appointment of a distributor in Hong Kong.

The agreement comes during a year of rapid growth for the company, which is benefiting from the use of one of its chips for colour graphics in the IBM PS/2 range.

Many Japanese companies are also evaluating Immos's product line, particularly the unique transputer chip, a microprocessor that operates at high speeds.

Immos established its presence in the Far East with a sales office opened in Japan about a year ago. Since then, it has developed about 5 per cent of its current turnover of about \$90m a year, and its move into Hong Kong underlines its ambitions to expand throughout the region, not only in Japan.

Immos's growth has established the company as one of the three largest integrated-circuit manufacturers in the UK, with Ffreesy and Ferranti.

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## Temple of cash draws the true believers

By Richard Waters

WORSHIPERS at the temple of money yesterday did not seem to think their god had deserted them.

Like true zealots, they retain their faith in a magnificent divinity, although the edge of their religious mania may have been blunted slightly by recent events.

Mr Stanley East, a retired nightclub owner from Lansing in Sussex, and his wife Joyce were among those making the pilgrimage to West London to demonstrate their faith. The occasion: the first day of the Money '87 Show at Olympia.

Mr and Mrs East, if cautious, are still prepared to lose all - the only mark of the real believer. "We won't be desperate if we lose the lot," said Mr East cheerfully.

"The lot" in question is a tidy little £30,000, made when the Easts sold their nightclub in Shepperton, Sussex, last year. Having kept their money quietly in a building society earning interest at 10 1/2 per cent for a year, the Easts have now come to London to find more exciting things to do with it.

Judging by the austere expressions on the faces of some of those at the show, they may be glad they did not find something more exciting to do with it earlier.

Mrs Violet King, from Reading, also says she would not change too much if she and her husband Edward lost their money.

He retired as a fire safety officer two years ago. He has an annuity, a pension and something put aside in the building society. The rest has been venturing in unit trusts and shares - with varying degrees of success.

"We've lost about £11,000 or £12,000," said Mr King without letting his bottom lip quiver even in the face of such a market crash, he reckons the King family interest in equities to have been £40,000.

Both the Kings and the Easts say money is a hobby. They go to invest in shares and shares - with varying degrees of success.

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## Joint fighter decision nearer

By DAVID BUCHAN, DEFENCE CORRESPONDENT

THE MINISTRY OF Defence today starts the decision-making process that by Christmas could lead to a final offer from Britain to spend as much as \$4bn as its share of developing the European Fighter Aircraft (EFA) with West Germany, Italy and Spain.

The Ministry's Equipment Policy Committee (EPC) will today review whether Britain should enter into full-scale development of EFA. Its likely approval will then be considered by the Cabinet.

Uncertainty still hangs over the joint venture programme to develop and produce about 800 EFA aircraft for their air forces, because of growing nervousness, particularly in West Germany, that the EFA project will prove far more expensive than buying a US fighter like the F-16 off the shelf.

Mr Manfred Wörner, the German defence minister, who faces a competing demand on his budget from an ambitious Franco-German helicopter project, needs a NATO meeting in California this week to seek the assurances from his British, Ital-

ian and Spanish ministerial counterparts that they were still behind the project.

Mr George Younger, the UK defence secretary, said afterwards that the Germans had got the assurances and that he was confident all four governments, via their different national procedures, would be ready to give the go-ahead for full EFA development early next year.

If Bonn were to drop out, the EFA project would probably collapse. Its participation was vital in the making of the Tornado fighter with Britain and Italy. Like Britain it is due to bear a third of development costs and take a third, or about 250 aircraft, of production.

British officials have not divulged latest development cost estimates. But the Germans have put their share, identical to Britain's, at more than £1.5bn (£2.1bn), nearly twice the estimate two years ago, although German figures include value added tax excluded in UK estimates.

France dropped out of EFA two years ago at the project definition stage because it wanted a lighter jet for export and for aircraft to be designed among good friends, other four countries. It is now

desperately searching for partner countries on its Rafale fighter project, which it might well find if EFA were grounded.

The EPC, chaired by Professor Richard Norman, the MoD chief scientific adviser, will examine, pro forma, two alternative EFA - a purely national design by British Aerospace known as F120 and purchase of an updated version of the McDonnell-Douglas F-16. But the MoD is set against such UK development of a fighter, while the UK industry would rebel at a straight import.

Much of the cost inflation for EFA arises from the radar. Two consortia have bid to supply the radar, one centred on new technology being developed by Ferranti of the UK and the other offering a modernised version of radar from Hughes of the US already in aircraft like the F-4 Phantom.

West Germany would be much happier about EFA if it were to have a common radar with the German air force's Phantom. But the UK Government may prefer the Ferranti radar, with a UK company taking the development lead.

"We are desperate among good friends, other four countries. It is now

## Cashless shopping trial by Girobank

By Hugo Dixon

GIROBANK is launching a cashless shopping trial in two supermarkets run by J Sainsbury, the food retailer, later this year.

Girobank is a member of the LINK cash network and customers of LINK's other members will also be able to use the scheme.

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Accordingly, the liability of CYDSA, S.A. evidenced by said Floating Rate Notes is exempt from the procedures set forth in the said Facility Agreement and the Restructuring established thereby, and said Floating Rate Notes and said Indenture, as amended by said First Supplemental Indenture, remain enforceable in accordance with their terms.

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## Temple cash draw the true believers

By Richard ...

WONG HING-PO, a former member of the Hong Kong Legislative Council, has been accused of being a 'true believer' in the Temple of the Holy Spirit. He is one of the few people who have remained loyal to the sect since its founder, Jim Jones, was killed in 1978. Mr. Jones was the leader of the People's Temple, a religious community in Guyana. He was accused of murdering and kidnapping his followers. The sect was founded in 1970 and had a peak membership of over 9,000 in 1978. It was then that Mr. Jones was killed. Since then, the sect has been in a state of decline. Mr. Hing-po is one of the few people who have remained loyal to the sect. He is one of the few people who have remained loyal to the sect. He is one of the few people who have remained loyal to the sect.

## Cashless share trial by Girdle

By ...

The Girdle company is testing a cashless share system. The system allows shareholders to trade shares without the need for physical cash. This is a significant step towards a more efficient and secure financial system. The trial is being conducted in a controlled environment to ensure that all aspects of the system are functioning correctly. The results of the trial will be used to determine if the system is ready for widespread adoption.

## Investment ...

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## Chairman of Reed paper and packaging division

Mr Peter Williams, a director of REED INTERNATIONAL, has been appointed chairman and chief executive, paper and packaging. He assumes responsibility for Reed International's UK, Canada and Holland in addition to his existing responsibilities for Reed Packaging and North America Paper. He also takes charge of the trading group (Spicers and Maybank) and the European Paper companies.

Mr R.J. Hubble and Mr R.J. Layton have been appointed directors of USHER-WALKER.

SMARTS GROUP, an OCS Group subsidiary, has appointed Mr Tony Dodd as operations director. He was general manager.

Mr Frank Skinner has been appointed sales director of SHELCO. He joins from Nashua where he was international sales and marketing manager.

MILLARD CONTRACTORS, part of Raine Industries, has appointed Mr Robert Irving as managing director. Mr Brian Allen as construction director, and Mr Bob Kennett as commercial director. Mr Irving was manager of the major works division of A.H. Guest. Mr Brian Eggleston, Guest's managing director, becomes chairman of Millard.

Mr Roger Meacham has been appointed managing director of SOUTH WALES FOREGEMASTERS, a Cardiff-based concern resented by the Welsh Development Agency earlier this year. He was previously managing director of Clarks Crank and Forge, of Lincoln. Mr Frank Siskery, previously with BOC and a deputy chairman of BOC Forgings, is joining the board as a non-executive director.

Mr N.P.C. Smith, chairman of A.GRANTHAM, is resigning to devote more time to other interests. He will be succeeded by Mr Michael Frank.

Mr Roy H. Goss has been appointed commercial director of CANTAB, Huntingdon, a new post. He joins from Spectronic Microsystems, where he was managing director.

THE BRITISH LAND COMPANY has appointed Mr Michael Ginstman as chief estates surveyor, succeeding Mr Ronald M. Carls who has resigned because of ill-health.

THE LEE BRESLEY GROUP has appointed Mr Michael Abbot as group director - technical services. He takes over the administration duties of Mr A.B. Burgess, deputy chairman who has retired. Mr Bill Richardson has been appointed director and general manager of Thomas Laurie Electrical, Falkirk, following the death of Mr Stewart McCulloch. Mr Geoff Westwood has been appointed managing director of Ernest Walker & Co., Leeds.

Mr James M. Finlay has been appointed general manager (administration) at THE SCOTTISH LIFE ASSURANCE COMPANY.

Mr George Martin and Mr Peter de Savary have been appointed.

to the board of ASPINAL HOLDINGS. Mr Martin is chief executive, and Mr de Savary a director of LandLeisure (previously known as Alfred Walker).

PARKLAND TEXTILE (HOLDINGS) has appointed Mr Stanley Cardale as group management development and training director. He was responsible for the weaving division. Mr Michael Newley has been appointed financial director. He joins from Coopers & Lybrand, where he was an associate director. Mr Roy Smith has been appointed managing director of the weaving division. He was managing director of Parkland Manufacturing Co. Mr J. Keith Wear has been appointed group property director. He was managing director of Maitland Menswear. Mr Alex McManus and Mr Charles Barclay have been appointed joint managing directors of Maitland Menswear. They were production director and sales director respectively of Maitland Menswear.

Mr Robert N. Bee and Mr Henry J. Larsen have been appointed managing directors of TSB PRIVATE BANK INTERNATIONAL, a Luxembourg-based personal bank due to open in



Mr Robert N. Bee, who has been appointed a managing director of TSB Private Bank International

January. Mr Bee, based in London, was managing director and chief executive officer of London Intermediate Bank Mr Larsen, based in Luxembourg, was managing director of Maryland Bank International.

Mr David Nabarro has been appointed an executive director of PRUDENTIAL-BACHE CAPITAL FUNDING (EQUITIES).

Mr Simon Barrow has been appointed a director HENRY ANSBACHER & CO. He will join the corporate finance department from November 30. He was a partner at Ernst & Young.

FIRST NATIONAL FINANCE CORPORATION has appointed Mr Martin May-Smith as a non-executive director. He is a director of Kleinwort Benson and other companies.

Mr Bill Francis has been appointed president of the INSTITUTION OF CIVIL ENGINEERS.

Mr John H.A. Procter has become a director of C.R. HEATH (AVIATION REINSURANCE BROKING) and Mr Reginald R. Hudson joins on December 1 as an associate director.

BRAY (INSPECTOR OF TAXES) v BEST  
 Court of Appeal (Lord Justice May, Lord Justice Balcombe and Lord Justice Woolf): October 30 1987.

A CAPITAL sum paid to an employee on final distribution of a trust fund is an emolument from his employment, but is not taxable as such for any chargeable period if the employment which was the source of the payment ceased before the fiscal year in which it was made.

The Court of Appeal so held when allowing an appeal by Mr Peter Morris Best from Mr Justice Walton's decision (1986) 1 FTLR 402 that sums paid to him on final allocation of a trust fund were taxable as emoluments for a chargeable period.

Section 180(1) of the Income and Corporation Taxes Act 1970 provides that tax under Schedule E "shall be charged in respect of any... employment on emoluments... for the chargeable period."

Section 180(1) defines "emoluments" as including "all salaries, fees, perquisites and profits whatsoever."

LORD JUSTICE MAY said Mr Best was employed from fiscal year 1968/69 to fiscal year 1978/79 by A. Gallenham & Co. On April 1 1979, he and all other employees transferred to the employ of its parent company. Two trusts for the benefit of Gallenham employees were wound up and the assets were distributed.

The trustees' resolutions allocating specific sums to eligible employees were not made until December 21 1978. In fiscal year 1979/80, Mr Best became entitled to sums totalling £18,111 as his part of the trust funds.

The Revenue took the view that the sums were emoluments

of his employment under section 181 of the Income and Corporation Taxes Act 1970, to which no special relief was attached. It made 21 assessments to income tax for the fiscal years 1958/59 to 1978/79.

On Mr Best's appeal the Special Commissioner held that the monies were emoluments from his employment, but that they could not be attributed to any of the employment years from 1958 to 1979. It followed that there was no chargeable period.

The Revenue appealed. Mr Justice Walton allowed the appeal. He said that if money was paid for service as an employee, it must be paid for some definable period of service, or be regarded as spread over the whole period of service.

Mr Best now appealed, seeking to have the Special Commissioner's order reinstated.

The Special Commissioner relied on the "source" doctrine - see *Whitman and Wheatcroft on Income Tax* 2nd Ed para 1-28: "... if a taxpayer ceases to possess a particular source of income he would not be taxed on delayed receipts from that source unless these were referable to, and could be assessed in respect of a period during which he possessed the source."

Counsel for the Revenue submitted before the judge and on the appeal that an emolument which was a reward for services was an emolument for the period during which the services were rendered.

In *Hunter v Donohoe* 16 TC 805 the Court of Appeal held that lump sums paid to two retiring

directors, equivalent to the total of their salaries over the preceding five years, could not be spread over the five-year period but formed part of their salaries for their last year of office.

With regard to a third director, the facts of whose case were different from those of the other two, the House of Lords held that sums he received were compensation for loss of office, not income assessable to tax.

The difference was as between compensation for loss of office, and an emolument from employment. No view was expressed in the House of Lords about the validity of the Court of Appeal view that the emolument could not be spread over the five-year period.

The Court of Appeal judgments on that point were part of the ratio of its decision and were at least persuasive on the present court.

In *Brimley v Milner* (1976) 51 TC 583 the House of Lords decided that payments made on determination of a trust for employees arose from the recipient's employment and nothing else. There was no suggestion that the amount received should be spread over years of service. The taxpayer was assessed for only one year, namely the year of receipt, at a time when his employment was still in existence.

In that case there was a source to which payment and receipt could be related. There was a substantial difference in the facts of the present case, where the monies were re-

ceived in the distribution year, after Mr Best's employment had ceased.

That an emolument from employment was not necessarily one for service or services was shown by the decision in *Hollett v Godfrey* (1987) 5 TC 60, where payment to employees for relinquishing trade union membership was held to be an emolument from employment.

Mr Justice Walton's conclusion that an emolument from an employment must of necessity and as a matter of law be attributed to a period of that employment was erroneous.

The year or years of assessment to which to attribute such an emolument was a question of fact to be decided in the circumstances of the particular case.

From the very nature of an emolument for employment it might well be that, in most cases, it had indeed to be attributed to a particular year or years of employment. But that did not necessarily follow.

In the present case, the Special Commissioner had in effect made a finding that receipt of the relevant monies was attributable to the distribution year but, as Mr Best was not then employed, there was no source for that year and no liability to tax.

That finding could not be disturbed. It accorded with commonsense. *Prima facie* a receipt of an emolument was assessable in the year it was received, unless grounds for attributing it to a specific previous period or periods existed. None existed in the present case.

The correctness of the Special Commissioner's decision could perhaps be tested by asking how any apportionment would be made if it had to be made.

The process would be very difficult. On the evidence, the trustees had to assess the amounts to be paid to each recipient on the basis of their informed assessment of a fair distribution, not on strict arithmetical grounds.

That was so despite the fact that they had obtained several computer printouts showing the effect of applying various formulae to ascertainable factors, such as length of service or seniority.

If the trustees themselves acted so, it would be impossible to attribute the monies on any rational basis.

The appeal should be allowed. LORD JUSTICE BALCOMBE, agreeing, said that the payment, in so far as it was for services, was for services generally with no particular connection with any specific services or period.

A payment which was wholly or partly for services generally should be attributed to the year in which it was paid, unless there was material which enabled one to say that it should be attributed to some other period.

If the £18,111 were to be apportioned, it should be possible for the court to state the principles of apportionment for the guidance of the Special Commissioner.

That was impossible in the

light of the Special Commissioner's finding as to the basis on which the trustees of the funds arrived at their decision. LORD JUSTICE WOOLF, agreeing, said it was important to adopt the *prima facie* approach that an emolument was assessable for the year in which it was received, unless there were grounds for attributing it to some other period.

Payments to a past employee could be chargeable under section 187 of the Act which applied to "any payment" not otherwise chargeable to tax, made in connection with the termination of employment.

If the Revenue's approach were correct, it was difficult to identify any scope for the source doctrine, the existence of which was not disputed. Furthermore, there would have to be some method by which the emolument could be attributed to an earlier chargeable period or periods during which the employment still existed. The task would not merely be difficult, but would be completely haphazard.

The appeal was allowed.

For Mr Best: Andrew Park QC and Richard Bramwell (Assistants).

For the Revenue: Charles Potter QC and Michael Hart QC (Inland Revenue Solicitor).

By Rachel Davies  
 Barrister

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## MANAGEMENT

## Still a long way from perfection

Clive Wolman assesses how City firms have reshaped their practices as a result of Big Bang

ONE OF the few aspects of last month's collapse of world stock markets which affords some comfort to City regulators was how little money the UK securities houses lost.

Barclays de Zotte Wedd probably suffered the largest losses, of about £20m, in the first two days. But even that sum was modest in comparison with the capital and ordinary trading profits of BZW.

One of the doomsters' most frequent pre-Big Bang predictions was that all the stockbroking firms and banks going into market-making would quickly be fleeced and forced to withdraw as a result of massive trading losses. And even the doomsters failed to foresee a crash on last month's scale.

The confidence in the creditworthiness of the market-makers reflects well on the strictness of the trading limits and monitoring imposed by their new owners, and on their owners' willingness to top up their capital to meet the Stock Exchange's liquidity requirements. However, such successes conceal the inadequacies and lack of sophistication in the financial controls and management information systems of most UK securities firms.

In the run-up to Big Bang, although most firms lavished money on information delivery and support systems for their dealers, typically £15,000 to £40,000 per desk, they spent little on risk management systems. As a result many of those systems have three major weaknesses.

The first is that, while avoiding the risks of spectacular losses, they often fail to pick up all the smaller, more routine risks of the newer and more complex financial instruments and trading strategies.

Simon Haslam of the Spicer and Pegler accounting and management consultancy firm tells of one client that lost £2m in holding what it thought was a fully hedged and risk-free trading position using shares and options.

But the most serious failing in the system was that no one in the firm became aware of the losses until they were discovered several months later by the auditors.

Another example revealed last week was of a firm debt run up by a young private client of County Natwest Securities who was writing put options on the stock market index just before the collapse.

The second criticism is that the controls on traders taking positions are often arbitrary and crude. For example, trading positions are often only assessed at the end of the day rather than hour by hour, let alone minute by minute. Few systems also allow traders to go over their limits to carry out a deal with sufficiently wide profit margins, except by seeking special permission.

Another failing is that most banks do not attempt to aggregate their total risks exposures

Mark Austen, who heads the financial services consultancy of Price Waterhouse, believes that, as a result, UK banks are foregoing profit opportunities. Traders become demotivated by the heavy-handed controls and do nothing more imaginative than take small long or short positions.

A study by Coopers and Lybrand shows that, at least in the foreign exchange market, such position-taking by large banks has negative or at best zero returns. In the UK equity market, similar competitive pressures towards zero returns have been concealed by the upsurge in prices during the first 11 post-Big Bang months and the natural propensity of traders to run long rather than short positions.

The prospect of having to seek special clearance to breach a position limit deters traders from fully exploiting the more genuine profit opportunities which may arise from a pricing anomaly or a large offer of shares.

The advantages of a tighter touch are shown by the unmatched degree of autonomy given to James Capel by its owner, the Hongkong and Shanghai Bank. This has allowed it to become the market leader in buying large tranches and portfolios of shares from customers and reselling them profitably.

The ultimate form of risk management would be a global minute-by-minute monitoring system of all positions taken by the different sections of a bank.

No bank, it is thought, has such a system at present, although Aram Shishmanian of Arthur Andersen management consultants, says that his firm is developing one for a UK bank which will monitor trading and settlements in bonds, currencies and equities.

The system is due to come on stream in phases during next year. Some of the large US commercial banks, in particular Citicorp, Bankers Trust and Chase Manhattan, are developing similar capabilities.

Ironically, the other type of control system that appears to work well is at the opposite end of the technological spectrum. The leading UK equity market-maker, Smith New Court, sets no position limits for its traders

and eschews computer monitoring. Instead its directors spend most of their working days on the trading floor watching everyone's positions, pooling information and shouting instructions as prices change.

It is the inability of most securities firms to identify profitable and loss-making activities that forms the third and most serious criticism of their financial controls and management information systems. According to Angus Hialop of Coopers and Lybrand: "When we have brought in people from outside the industry, they have always been shocked by the poor level of controls. The directors rarely know where they are making their money because they have difficulties in allocating costs and revenues."

These difficulties are partly conceptual. For example, how should costs and revenues be allocated when an institutional investor "pays" a securities firm for its research notes and recommendations on, say, construction companies by giving it a flow of commission-free deals plus a small amount of commission on deals in non-construction stocks? These difficulties arise because firms have not taken advantage of the ending of the fixed commissions cartel to unbuckle their services and charges.

A more serious obstacle is that attempts to allocate business and costs become highly contentious and politicised, particularly when an employee's bonus is determined partly by the assessed profit contribution of his unit.

According to Hialop: "Many firms have not tried to work out exactly where their money has



come from, because people get so uptight. They say, 'if you are making money, why contaminate your name?' But in the Eurobond market all that changed when they started making losses. Then you have to decide what parts to cut."

Despite the criticisms, most former stockbroking firms agree that they would have been in a much weaker position - and less able to take risks - without the imposition of risk management and strict financial and budgetary controls by their new owners.

For example, these are some of the controls that Chase Manhattan has imposed on the two stockbroking firms it acquired and merged. Simon and Coates and Laurie Milbank: daily reporting of profits and losses, annual and monthly budgets which cover everything down to travel and entertainment, company car limits, credit limits and position risk limits.

According to Peter Stevens, the former senior partner of Laurie Milbank and now a director of the merged firm: "All these controls were considered terrible paraphernalia. People thought that their style was being cramped. But we had to integrate into a more structured environment. We're quite pleased that we went through this process, but there are always some people who are so dyed in the wool that they cannot change their style whatever happens."

Citicorp, too, injected a dose of realism into the strategic planning and budgeting at its UK Securities subsidiary, Citicorp Securities Virchow. They told us to scale down our projections for the next five years," says John Hewitt, managing director. "They said they were

prepared to take a five to ten year view before we get an adequate return on capital."

By contrast, Schroder Securities, with severely restricted access to capital and no injection of commercial bank-style budgetary and risk management, has adopted such a limited low-risk stance in the UK equity market that its presence is barely noticed.

Apart from tough-minded parents, another source of financial controls on securities firms is now emerging, as the Financial Services Act takes effect.

Attitudes towards the Act are mixed. County Natwest and some European banks have complained loudly about the complexity of the new regulations.

But most leading securities firms, such as BZW, Kleinwort Greaveson, Morgan Grenfell and Phillips and Drew, believe that the compliance costs are reasonable.

Several firms admit that the sophisticated capital adequacy rules of the Securities and Investments Board provide a superior method of controlling financial risks than the methods they were previously using.

Peter Quinnen, managing director of James Capel, welcomes the discipline imposed by the Act. "It will be a good thing for our internal policing. It helps us to focus on the administrative side rather than the productive side, which is important because we do not have a parent that requires to know how many times we have sneezed."

Firms had not had time to build the layers of leadership necessary to sustain their fast rate of expansion. "The business graduates who've poured

## 'Real bankers don't manage'

Christopher Lorenz reports on an identity crisis in the US investment industry

ARE THE LEADING investment banks on Wall Street any better at managing themselves than their counterparts (and offshoots) in London? And will they necessarily be more successful at confronting Japanese competition?

Not if a remarkably frank levy of senior Wall Street bankers is to be believed. "We've made dramatically bad business administration decisions - we continue to lead in a sheep-like way for the most popular areas of business," Steve Friedman, a partner at Goldman Sachs, said at a strategy conference in Boston last month.

"There's chaos throughout the system - everyone's having a bit of an identity crisis, rather than the steel companies did a few years ago," concurred Bruce Wasserstein, managing director of First Boston. For one thing, "everyone has the wrong computer systems." More fundamentally, most firms had entered such a wide range of businesses that they now run the risk of "incubating all the overhead without securing a sufficient return from concentration in key areas."

As for the Japanese threat, Peter Solomon, vice-chairman of Shearson Lehman, declared that the only distinctive competence his firm possessed against the mighty Nomura Securities "is that we speak English." To which Friedman added that "anything Nomura can turn into a commodity, they will. Their entry into high margin businesses is frightening."

Friedman's litany of all-around problems in the US investment banking shook his audience at the seventh annual conference of the Strategic Management Society, an international association of business executives, consultants and academics.

For a start, said Friedman, the management process itself is not highly valued. "No-one in investment banking went into it intending to be a manager. Management was something that real men didn't do. Top salesmen had become managers only because they wanted the extra money."

Firms had not had time to build the layers of leadership necessary to sustain their fast rate of expansion. "The business graduates who've poured

in haven't had a chance to prove themselves." Other ills included:
 

- A lack of communication between traders and the technology experts responsible for designing information systems.
- The industry's "business down workflow" enjoyed "an unsustainable compensation structure. Yet no-one is able to change it."

• The industry did not really know what its variable costs were.

Superimposed on all these problems, said Friedman, had been intense pressure to internationalise, for example "by competing with hordes of other lemmings in the London gilt market."

The development of firms into "global players" operating in New York, Tokyo and London had created a further set of difficulties. Matrix management had been taken to its furthest extremes. For instance, it was unclear whether government bond dealers in London reported to London or New York.

New products now tended to appear overnight, requiring interdependent operation between widely dispersed parts of the organisation. "So we need a flexible culture of a kind that exists in no other business."

US investment banks were no longer just facing competitors with similar structures and risk-reward ratios. Instead, they now had a wide-ranging set of very different competitors: the Japanese; European universal banks; and even non-banks. Many of these challengers were busily transforming previous models of business into standard commodities.

Also, the established cultures of some investment banks were no longer appropriate. "But how do you change a culture?"

Injecting the only note of optimism into the debate, Solomon of Shearson claimed that "this industry is materially better managed than it was five years ago." Yet some firms now needed to slim in order to regain their lost vitality - hence the swinging staff cuts which Solomon himself announced last month. For some reason, Solomon was too modest to cite Shearson's own autumn slimming exercises in similar vein.

NEW ISSUES December 3, 1988

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124	4539	6439	8439	12539	19739
125	4639	6539	8539	12639	19839
126	4739	6639	8639	12739	19939
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129	5039	6939	8939	13039	20239
130	5139	7039	9039	13139	20339
131	5239	7139	9139	13239	20439
132	5339	7239	9239	13339	20539
133	5439	7339	9339	13439	20639
134	5539	7439	9439	13539	20739
135	5639	7539	9539	13639	20839
136	5739	7639	9639	13739	20939
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138	5939	7839	9839	13939	21139
139	6039	7939	9939	14039	21239

On December 1, 1987, there will become due and payable upon each Debenture the principal amount thereof, in such coin or currency of the United States of America as on said date is legal tender for the payment therein of public and private debts, at the option of the holder, either (a) at the corporate trust office of Morgan Guaranty Trust Company of New York, 123rd Floor, 38 West Broadway, New York, N.Y. 10015, or (b) subject to any laws and regulations applicable thereto with respect to the payment, currency of payment or otherwise in the country of any of the following offices, at the principal office of Banca Nazionale del Lavoro in Rome or the principal office of Banca Commerciale Italiana in Milan or the main office of Morgan Guaranty Trust Company of New York in London, Brussels, Paris or Frankfurt or the main office of Algemeene Bank Nederland N.V. in Amsterdam or the main office of Kredietbank S.A. Luxembourg in Luxembourg. Payments at the office of any paying agent outside of the United States will be made by check drawn on, or transfer to a United States dollar account with, a bank in the Borough of Manhattan, City and State of New York. Any payment made by transfer to an account maintained by the payee with a bank in the United States may be subject to reporting to the United States Internal Revenue Service (IRS) and to backup withholding at a rate of 30% if payee not recognized as exempt recipient(s) to provide the paying agent with an executed IRS Form W-9, certifying under penalties of perjury that the payee is not a United States person or an executed IRS Form W-9, certifying under penalties of perjury the payee's taxpayer identification number (employer identification number or social security number, as appropriate). Those holders who are required to provide their correct taxpayer identification number on Internal Revenue Service Form W-9 and who fail to do so may also be subject to a penalty of \$50. Please therefore provide the appropriate certification when presenting your securities for payment.

Debentures surrendered for redemption should have attached all unattached coupons appurtenant thereto. Coupons due December 1, 1987 should be detached and collected in the usual manner. From and after December 1, 1987 interest shall cease to accrue on the Debentures herein designated for redemption.

ENTE NAZIONALE IDROCARBURI  
By: MORGAN GUARANTY TRUST COMPANY  
OF NEW YORK, Fiscal Agent

October 30, 1987

The following Debentures previously called for redemption have not yet been presented for payment:

DEBENTURES OF U.S. \$1,000 EACH  
2058 15844 17831 17732 17841

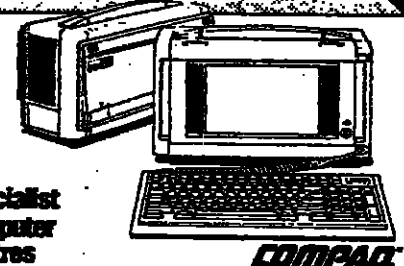
SELL YOUR HOUSE  
Through the Weekend  
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CALL 01-489 0331 NOW

THE NEW  
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LESS WAIT. LESS WEIGHT.

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Computer Centres on  
021-766 7000  
or 01-387 0505

SCC  
Specialist  
Computer  
Centres



Manchester 061-236 4737 Glasgow 041-221 8202 Liverpool 051-236 3495  
Leeds 0532 444337 Nottingham 0502 470576 Southampton 0703 334711  
© Copyright 1987 Compaq Computer Corporation all rights reserved.

State Bank of India  
announces

that its base rate

is reduced from

9.5% to 9% per annum

with effect from

November 5th, 1987

Main Office in the U.K.  
State Bank House, 1 Milk Street, London EC2





# Lip Top

**Quite a cocktail of famous names, isn't it?**

From the internationally successful and well established J & B Rare Scotch Whisky to the equally successful, innovative and fashionable Malibu.

**J & B is the world's second largest selling whisky.**

Malibu has rapidly expanded from a tiny test market in 1980 into 100 countries with over a million cases sold in 1986. Consumer research highlighted its potential. IDV's marketing expertise linked with Grand Metropolitan's financial muscle allowed it to prove that potential, quickly.

Then there's Black Velvet, Croft Original, Gilbey's Gin, Piat d'Or and of course Smirnoff; the world's biggest selling vodka with 168 million bottles sold every year.

If you take the top off any of its drinks brands, including a relative newcomer like the outstandingly successful Bailey's Original Irish Cream, you'll find out a lot about Grand Metropolitan.

**Because Grand Metropolitan never just acquires a business; it makes it better.**

**Grand Metropolitan is now one of the UK's largest, most broadly based international companies. Its strengths are Specialist Retailing, Drinks, Food and Hotels & Gaming. By building on these strengths it is succeeding in more countries and with more customers.**

**And it is still growing rapidly.**

Which isn't surprising. Its philosophy is, after all, to develop and add value to all its brands, businesses and properties.

**It's working. The rewards are just pouring in.**

# GRAND METROPOLITAN

....adding value   

## TECHNOLOGY: Computing

## Blue collars move softly to the fore

How the software industry is finding that the customer is always right

**J**OHN IMLAY, president and chief executive officer of Management Science America, the largest vendor of packaged mainframe application software, uses the collar test to distinguish different kinds of manufacturing software.

"The back office uses white-collar software - bill of materials and materials resource processing. On the shop floor you find blue-collar software collecting data and controlling the manufacturing process."

"Open-collar software is part of the drawing office - computer aided design and computer aided engineering. Robots on the shop floor are controlled by steel-collar software. Button-down software, of course, runs the company."

Imlay may not be too serious about his definitions but he is serious about manufacturing software, which he sees as one of the principal growth areas in packaged software over the next few years.

Traditionally a vendor of mainframe-based accounting packages for large companies - general ledger, bought ledger and so on - MSA is now in the latter stages of digesting Comshare, a recently acquired company specialising in manufacturing software. It specialises in the kind of back office software Imlay would define as "white collar".

He is not alone in believing that manufacturing is a potentially profitable area. One of his main rivals in accounting software, McCormack & Dodge, is following a similar strategy, as has Cullinet, a systems software vendor.

### Manufacturing programs will be a principal area of growth

It is at least in part a reaction to relative saturation in these companies' traditional markets of accounting and human resources. Robert Therrien, a respected software analyst with New York stockbroker PaineWebber, noted recently: "We foresee future pressure on margins, high volatility and increasing competition in this segment."



John Imlay, president of MSA: "I cannot even imagine a hostile takeover."



So what trends does Imlay see in the industry?

The major change he identifies is the growth of "user power." The end user (business executives rather than data processing staff) has become much more dominant. In my most recent tour of Europe and the US, I have found that it is end users who are coming to presentations now rather than data processing professionals.

"They got their strength and independence from the personal computer. Now they are looking seriously at software," says Imlay.

He also sees powerful significance in IBM's new strength in the market place, attaching particular importance to its Systems Applications Architecture (SAA) and its increasing dominance of the database area with DB2.

Cullinet, which had ruled the roost in mainframe database software, was "devastated" by DB2. Therrien of PaineWebber says: "Cullinet's diversification into software for manufacturers saved its neck in 1985 and 1986."

Imlay believes that the fall in share prices will put a temporary stop to the frenetic round of mergers and acquisitions in the software and services business. He thinks that because of the individual nature of the software business, large companies' bargain hunting are not a threat: "They have to consider what they are buying. I cannot imagine a hostile takeover."

signer of micro operating system to IBM, and by the merger of Computer Associates and Uccel, both specialists in IBM mainframe software.

It is no longer in microcomputer software. Its purchase of the microcomputer company Fechtner failed because its cost structure was ill-equipped to deal with selling to small companies a product with a steadily deteriorating price.

It does offer the kind of software which makes it possible to use microcomputers in a mainframe environment - or to use mainframes as if they were micros. Its fourth generation language "Information Expert" makes it easy for its users to design mainframe reports as if they were sitting at a personal computer. Costing between \$30,000 and \$100,000 it gives the mainframe the look and feel of a micro.

Therrien explains that software vendors' profits are hard hit when their market segment saturates, able to sustain their revenues only through selling maintenance at about 15 per cent of the cost of the package or add-on modules.

So MSA is in transition. Only a few years ago it was the undisputed leader among independent software vendors, but now it has been relegated to fourth place. It will turn over about \$250m this year, first by the dramatic growth of Lotus, which markets the best-selling spreadsheet 1-2-3, and Microsoft, de-

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## Window on the world of electronic data

**N**ORTH AMERICAN companies make five times as much use of on-line databases (electronic information sources) as European ones and the chief reason seems to be greater ease of access.

Intel, formerly the information technology arm of the Beyer Group which was bought out by its management some months ago, aims to redress the balance in the UK with a service it calls "Infosearch".

It is basically a simple, moderately-priced common window on the world's major electronic databases which allows information to be sought and identified without complex operating procedures.

There are some 2,000 on-line databases companies offering information for sale in the US and some 1,000 in Europe. Examples include Profile, formerly Datacube World Reporter, which the Financial Times bought two weeks ago from Thorn EMI.

US examples are Dialog, ADP Network Services, BRS, Datar and Newnet.

Customers have a number of objections to making greater use of these high-speed information sources. They claim that access is too difficult, especially for the untrained and that

is launched on December 1, there will be four: Profile, Infocheck, a fast growing credit checking company, Dialog and Jordans. Experienced users will be

**Easier access to major databases should help boost the use of such information services by European companies**

they have to learn a different set of commands for each database. They also object to a multiplicity of charges and billings, one for each service.

Intel is attempting to make matters easier by linking together two facilities: its own data network, Infostrac, with some 68 access points in locations throughout the UK, and Telebase, a US service based on artificial intelligence methods.

At its simplest, Infosearch offers a single telephone number a user can call to gain access to databases resident on the Infostrac network. When the service

connected to the database of their choice via the Infostrac network where they can search the electronic files using the conventional procedures they know and understand.

Inexperienced users, however, or those who do not know on which database the information they are seeking resides, can ask the system to make the choice for them.

In this case, the customer is switched through to the Telebase computers in Philadelphia. Here an expert system sets up a series of questions de-

signed to elucidate what kind of information the customer wants and where it is likely to be found.

Customers can, of course, simply ask for a database of their choice. But whether the customer chooses the database or the system makes the choice, the search procedures are common for all databases, eliminating the need to learn separate query languages for each.

Intel seems to be meeting a powerfully felt need in the UK. It sent a test mailing to some 700 companies of which 70 signed up in the first week.

Costs for the service are similar to those charged by individual on-line database companies. A credit search through Infocheck costs £10 per report, for example.

Searching through the Profile database costs £1.35 per minute of connection. There is a one-time charge of £100 for each user password issued.

All the customer needs to gain access to the network is a personal computer or terminal fitted with a modem.

## Why cabling is for live-wire managers

**T**HE CABLING of offices has traditionally fallen to the building services department; senior managers have not felt the need to become involved with what seems essentially to be a mundane, non-strategic activity.

The advent of the "intelligent" stand-alone personal computer is changing this perception, although not as fast as specialists in information technology would like.

They agree that the day of the stand-alone personal computer is well-nigh over and that modern business needs will be met best by networks of workstations tied together into single information processing systems.

The problem is that networking is such a new concept for most businesses that there is no readily available source of advice and guidance, either for choice of networking technology or for method of cabling.

There may seem to be a large intellectual difference between deciding on a networking philosophy and deciding how to run a few kilometres of copper or fibre optic cable through a building, but the two questions

are intimately related.) And, as Jeremy Bent of BICC Data Networks discovered when he carried out a market survey of some 50 leading companies, senior managers are both abysmally ignorant and unconcerned about the implications of implementing data networks.

The same network installed in an old building in, say, the City of London, can cost £400 per terminal. The difference in cost where a network of several hundred or thousand terminals is to be installed will be huge.

Among the horrors networking companies come upon when recabling old buildings are con-

ditions already filled to overflowing with unmarked cables and vertical and horizontal conduits so badly matched that cables cannot be threaded through them. It all sounds thoroughly pedestrian, but it can prove unexpectedly expensive both in time and money.

Second, there is little practical experience of networking, even using systems such as IBM's "token ring". The token ring is a technology IBM has adopted for networking personal computers together in local

areas but it has yet to deliver its token ring products in volume. Customers talk of installing large token ring networks, but the largest Bent has been able to trace in Europe has only 30 nodes or terminal connection points.

Today, BICC is holding in London the first of four sessions, to be called the "Information Exchange", at which the problems of networking and cabling will be explored before an invited audience.

The speakers will include Camrass of Butler Cox, David Honey of Deloitte, Brian Amey of Electrical Installations and Don Roworth of BICC.

David Fimberg, managing director of Eosys, has promised practical guidance in the form of management consultancy to companies attending the second session early next year.

The idea is to keep the sessions small and informal without (BICC excepted) vendors present. Companies interested in sharing their views and experience can contact Jeremy Bent on 0442 231000.

## Legal Notice

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
No. 00095 of 1987  
IN THE MATTER OF  
FRAN EUROPE LIMITED  
IN THE MATTER OF  
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that a Petition was on the 15th day of October 1987 presented to Her Majesty's High Court of Justice for the confirmation of the reduction of the capital of the above-named company from £4,000,000 to £2,000,000.

AND NOTICE IS FURTHER GIVEN that the said Petition is directed to be heard before the Hon. Mr. Justice Peter Gibson at the Royal Courts of Justice, Strand, London, W.C.2, on the 16th day of November 1987.

ANY Creditor or Shareholder of the said Company desiring to oppose the making of an Order for the confirmation of the said reduction of capital should appear at the time of hearing in person or by Counsel for that purpose.

A copy of the said Petition will be forwarded to any such person requesting the same by the undersigned Solicitors on payment of the regulated charge due in this behalf of November 1987.

Dated this 2nd day of November, 1987.  
Clyde & Co.  
Solicitors for the above-named Company.  
21 New Bridge Street,  
LONDON EC2M 6YU.

IN THE HIGH COURT OF JUSTICE  
CHANCERY DIVISION  
No. 000797 of 1987  
IN THE MATTER OF  
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the Order of the High Court of Justice Chancery Division dated 12th October 1987 confirming the reduction of the Share Premium Account of the above-named Company by £12,500,000 was registered at the Registrar of Companies on 16th October 1987.

Dated this 22nd day of October 1987.  
Innes & Lysons  
2, South Square,  
Gray's Inn,  
LONDON WC1R 5HL  
Solicitors for the above-named Company.

IN THE MATTER OF  
FRAN EUROPE LIMITED  
AND IN THE MATTER OF  
THE COMPANIES ACT 1985

NOTICE IS HEREBY GIVEN that the creditors of the above-named Company which is being voluntarily wound up are required to send in their full names, their addresses and descriptions, full particulars of their debts or claims and the names and addresses of their solicitors (if any) to the undersigned Mr. Antony Hoffmann, F.C.A., of Jahn House, 3 Theobalds Road, London EC1A 3JA, within the period of 21 days from the date of this notice, or in default thereof they will be excluded from the benefit of any distribution made before such date is proved.

Dated this 6th day of November 1987.  
A. HAINES, F.C.A.,  
Liquidator.

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## Contracts and Tenders

TENDER NOTICE  
MALAWI  
FERTILIZER—SMALLHOLDER REQUIREMENTS 1988/89 SEASON

The Government of the Republic of Malawi and Agricultural Development and Marketing Corporation have a Fertilizer Revolving Fund held with Reserve Bank of Malawi. The International Fund for Agricultural Development (IFAD) and International Development Association (IDA) have contributed to the Fertilizer Revolving Fund. The Fertilizer Revolving Fund will be utilised exclusively for the procurement of fertilizer for the Malawi Smallholder Sector's 1988-89 season requirements.

Tendering procedures will be in accordance with IFAD and IDA procurement guidelines: Brief details of the fertilizer required are as follows:—

Between 10,000 and up to 20,000 metric tonnes NPK compound 23:23:0.  
Between 15,000 and up to 25,000 metric tonnes calcium ammonium nitrate.  
Between 10,000 and up to 15,000 metric tonnes urea.  
Between 5,000 and up to 10,000 metric tonnes D.A.P.  
Between 5,000 and up to 10,000 metric tonnes of sulphate of ammonia.

The closing date of the tender is 8th December 1987 and Tender documents may be obtained by any interested bidders from the address below:

**V MALAWI FINANCE COMPANY LTD.,  
ROMAN HOUSE,  
WOOD STREET,  
LONDON,  
EC2Y 5BP.**

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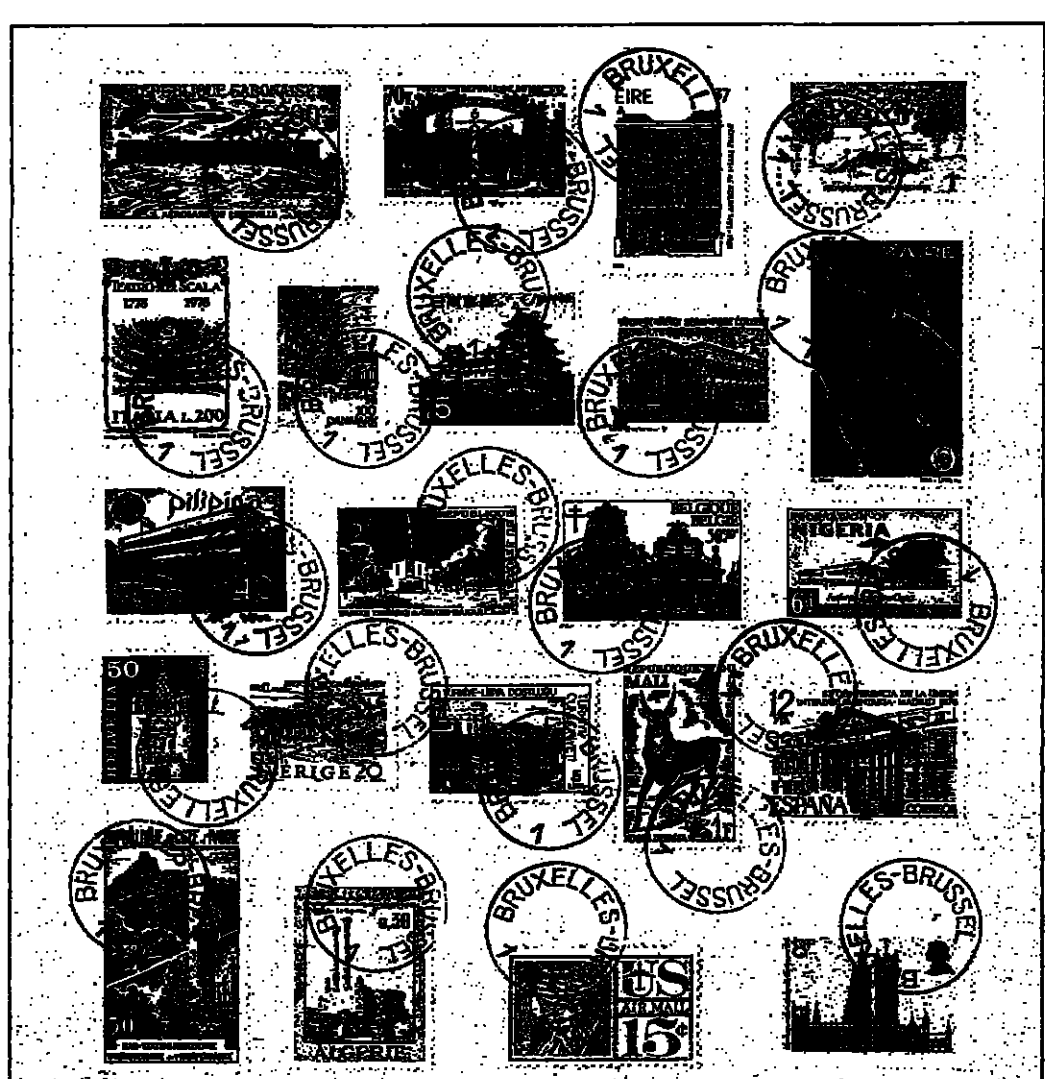
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## COME TO BRUSSELS, SEE THE WORLD.

You international travellers know a thing or two. You certainly know Brussels - capital of Europe, historic meeting point of cultures - as a popular destination or stopover.

But did you know that Brussels International airport is a European hub that offers you fast connections to anywhere in the world - and spares you the traffic jams and crowded terminals of bigger cities?

Did you know that Sabena is the leading airline serving the African continent, with 27 destinations? Or that we can fly you from Brussels to any destination in North America, via 8 strategic gateways - the same day?

**SABENA**  
BELGIAN WORLD AIRLINES  
SAVOIR - FAIRE IN THE AIR

A memorial service for Pat Harvey will be held on Monday, November 9th, at St. Mary-le-Bow, Cheapside, EC2, at 11.45 a.m. All friends and business colleagues most welcome.



There may be equivalents but there are no equals.

A SELKIRK World Leaders in Chemistry Systems

signed to elucidate what kind of information the customer wants and where it is likely to be found.

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THE COMPANIES ACT 1985

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## ARTS

## Arts Week

F S Su M Tu W Th  
6 7 8 9 10 11 12

## Music

## LONDON

BBC Philharmonic Orchestra conducted by Luciano Berio with Sabine Meyer, clarinet, and Katia and Marielle Labèque, pianos. Haydn, Brahms and Beethoven. Barbican Hall (Mon) 19.30 (2141)

City of London Sinfonia conducted by Richard Hickox with Fong Tsong, piano. Handel and Mozart. Barbican Hall (Wed) 19.30

Melton Quartet. Beethoven, Wagners. Hall (Mon) 19.30 (2141)

City of London Sinfonia conducted by Richard Hickox with Fong Tsong, piano. Handel and Mozart. Barbican Hall (Wed) 19.30

Melton Quartet. Beethoven, Wagners. Hall (Mon) 19.30 (2141)

London Symphony Orchestra conducted by Claudio Abbado with Al-Waisberg, piano. Ravel and Prokofiev. Barbican Hall (Thurs) 19.30

## Theatre

## LONDON

Separation (Hamstead): Powerful sequel to Duet For One by Tom Kempinski using that play as furniture in the transatlantic love story of a crippled actress and over-weight agoraphobic playwright. David Suchet and Saskia Reeves give all in Michael Attenborough's production (722 9301)

The Rover (Mermaid): Jeremy Irons rosters into town in the RSC's Swan production by John Barton of Aphra Behn's rollicking comedy. Plays in repertoire with the Chelmsford play, Sarcophagus, an urgent but clumsily crafted hospital drama set in a terminal radiation clinic as the first victims of the disaster are wheeled in (236 5568/638 8891)

A Man For All Seasons (Savoy): Chortling Heston begs no favourable comparison with Paul Scofield as Sir Thomas More in a leaden production of a play best left to amateurs and schoolchildren (836 8888)

Antony and Cleopatra (Olivier): Peter Hall's best production for the National Theatre he leaves in 1988 brings this great but notoriously difficult play to thrilling life, with Judi Dench and Anthony Hopkins as battle-scarred lovers on the brink of old age. Dench is angry, witty and ultimately moving (623 2262)

The Phantom of the Opera (Her Majesty's): Spectacular but emotionally nutritional new musical by Andrew Lloyd Webber emphasising the romance in Leroux's 1911 novel. Happens in a wonderful Paris Opera ambience designed by Maria Bjornson. Dave Willetts has succeeded Michael Crawford as the Phantom (839 2244, CC379 6131/340 7290)

The Balcony (Barbican): Sadly dated and heavy-handed opening to the RSC's Genet retrospective, not helping to fight suspicions that the

RSC, certainly in London, is stretched way beyond its creative capacities. Terry Hands directs, Farrah's set looks like a cheap pink blimp and the actors, a dull lot, clump around on high boots in big bulging costumes (638 8798)

Follies (Shaftesbury): Stunning revival, directed by Mike Ockrent and designed by Maria Bjornson, of Sondheim's 1971 musical in which poisoned marriages nearly undermine an old burlesque reunion in a doomed theatre. Four new songs, improved book by James Goldman. Cast led by Dolores Gray, Julia McKenzie, Diana Rigg, Daniel Massey. All good (373 5359)

Melton (Haymarket): Alan Bates predictably good in new Simon Gray, clumsily directed by Christopher Morahan, about a jealous publisher viewed in flashback from a psychiatric ward after a breakdown. Menopausal mistresses, not vintage Gray (330 8825)

Serious Money (Wyndham's): Transfer from Royal Court of Caryl Churchill's sick City comes to for champagne-swilling yuppie, how the Big Bang led to class tumult and barrow-boy dealings on the Stock Exchange. Hot and livid, but new cast deemed less good (836 3028, CC 379 6985)

A Small Family Business (Olivier): Brilliant new Alan Ayckbourn play about Britain on the fiddle in greedy times, selling out to foreigners and keeping it simultaneously in the family. A comedy thriller on the large scale. (923 2262)

## NEW YORK

Fences (46th Street): August Wilson hit a home-run, this year's Pulitzer Prize, with James Earle Jones taking the powerful lead role of an old baseball player raising a family in an industrial city in the 1950s, trying to improve their lot but dogged by his own failings. (221-1211)

Cats (Winter Garden): Still a sellout,

Trevor Nunn's production of T.S. Eliot's children's poetry set to trendy music is visually startling and choreographically idiosyncratic, classic only in the sense of a rather staid and over-blown idea of theatricality. (239 6222)

42nd Street (Majestic): An immodest celebration of the heyday of Broadway in the 1930s incorporates gems from the original film like Shuffle Off To Buffalo with the appropriately trash and leggy footling by a large chorus line (377 9202)

A Chorus Line (Shubert): The longest running musical ever in America has not only supported Joseph Papp's Public Theater for eight years but also updated the musical genre with its backstage story in which the songs are used as auditions rather than emotions (239 6200)

La Cage aux Folles (Palace): With some tenuous Jerry Herman songs, Harvey Fierstein's adaptation of the French film manages barely to capture the feel of the sweet and hilarious original between high-kicking and gaudy chorus numbers. (757 2826)

I'm Not Rappaport (Booth): The Tony's best play of 1986 won on the strength of its work-of-mouth popularity for the two oldsters on Central Park benches who bicker upriously about life past, present and future, with a funny plot to match. (239 6200)

Les Misérables (Broadway): led by Colin Wilkinson repeating his West End role as Jean Valjean, the magnificent spectacle of Victor Hugo's majestic sweep of history and passion brings to Broadway lessons in paganism and drama, if not strict adherence to its original source. (239 6200)

Starlight Express (Gershwin): Those who saw the original at the Victoria in London will barely recognise its American incarnation: the skaters do not have to go round the whole theatre but do get good

exercise in the spruced-up stage with new bridges and American scenery to distract from the hackneyed hip music and tramped-up silly plot (238 5510)

Me and My Girl (Marquis): Even if the plot turns on ironic mimicry of Pygmalion, this is no classic, with forgettable songs and dated leadenness in a stage full of characters; but it has proved to be a durable Broadway hit with its marvelous lead role for an agile, engaging and deft actor preferably British. (947 0038)

The Mahabharata (BAM Majestic): Peter Brook's nine-hour interpretation of the world's longest poem inspired the refurbishment of an old Brooklyn vaudeville theatre to accommodate it for a three-month stay as part of the Brooklyn Academy of Music's New Wave Festival. Ends Jan 3 (947 5550)

Joe Turner's Come and Gone (Kreger/Arena): Tony Award winning playwright August Wilson turns in this play to a rooming house at the turn of the century where black people conjure up spirits that connect them to their heritage. Ends Nov 22 (488 3300)

All the King's Men (Arena): Adrian Hall's adaptation of the Robert Penn Warren novel explores the assassination of a demagogue during the Depression with music by Randy Newman. Ends Nov 22 (488 3300)

## TOKYO

Kabuki (Kabuki-za): The matinee plays are best. Excellent information in English captions, commentary and detailed programme notes. Newcomers may find one play enough but the first timer's one-act ticket on the fourth floor is not good value. Sightlines are poor and there is no English earphone guide. Instead, purchase a third floor ticket. Kabuki-za, near Ginza (541 3131)

## Opera and ballet

## PARIS

London Festival Ballet at the Theatre des Champs Elysees (4730363)

Houston Grand Opera with Sherwin M. Goldman, Forgy and Bess at the TNP Chatelet (4234444)

## WEST GERMANY

Berlin Deutsche Oper. Alvin Alley American Dance Theatre (34381)

Hamburg Staatsoper. Don Pasquale, produced by Franz Marjnen will have its premiere this week, the cast, including Paolo Montarsolo, Urban Malberg, Helen Kwon and Kurt Strell. Zar und Zimmermann, is also in the repertoire and The Nutcracker, choreographed by John Neumeier, is revived with Jessica Funt, Jeffrey Kirk and Stefanie Arndt. (351151)

Frankfurt Opera. Così fan tutte, produced by Graham Vick and conducted by Gary Bertini. In the main parts are Margaret Marshall, Diana Montague, Olaf Bar, Hans Peter Blochwitz, Tom Krause and Mitsuhiro Shirai. Gluck's rarely played Iphigene in Aulis and Iphigenie auf Tauris round off the programme (26821)

Cologne Opera. Die Meistersinger von Nürnberg, with Nadine Secunde, Theo Adam, Matthias Holle and Robert Ilosfalvy. Also a Festival Of Voices with Gabriela Benace.

Stuttgart Württembergisches Staatstheater. Die Soldaten has fine interpretations by Nancy Shade, Margot Vargas, Grace Hoffman, Guy Renard and Klaus Hirtle. Die Entführung aus dem Serail stars Kristina Laki, Yasuko Kasaki, Uwe Heilmann and Helmut Berger Tuna. (33321)

## ITALY

Turin Teatro Regio. Siegfried, sung in German, conducted by Zoltan Pesko and directed by Gianfranco de Bosio. Score by Azila Kovacs and costumes by Santuzza Calli. In the cast are Boris Bakov, Gerd Brenner, Graham Clark, Heinz Klaus Ecker and Orun Wenkel. (548,000)

Trieste Teatro Comunale. Carmen, sung in French, with Alice Louise de Vaughn in the title role. Conducted by Hubert Soudant. Mascagni's L'Amico Fritz, conducted by Evelino Pado and directed by Mario Zamato. (831948)

## NETHERLANDS

Eindhoven Schouwburg. The Intruders company in Ed Wubbe's new choreography of Carmen Barana (Wed) (11 11 22)

Amsterdam Muziektheater. Donizetti's Don Pasquale performed by the

Netherlands Opera directed by Renate Ackermann. Bruno Campanella conducting the Netherlands Philharmonic with Herk Smit, Clarissa Barbaux, William Shimell and Raul Gimenez (Wed) (255 455)

## NEW YORK

Metropolitan Opera (Opera House). The premiere of Fabrizio Melano's new production of Il Trovatore highlights the week. Richard Bonynge conducts, with Joan Sutherland, Fiorenza Cossotto and Luciano Favaretto. Continuing are Franco Zeffirelli's production of La Bohème conducted by Julius Rudel with Roberto Alagna and Brian Schenck; Otto Schenk's production of Die Walküre, conducted by James Levin with Hildegard Behrens, Timothy Jenkins and Hans Sotin; and Franco Zeffirelli's production of Tosca, conducted by Christian Bada with Eva Marton, Sherill Milnes and Isalo Taki. Lincoln Center (363 8000)

New York City Opera. The week features Jack Hofsis's production of The Student Prince conducted by Paul Gemignani, with Leigh Mumford, Dominic Coss and Jon Garrison in the title role. The final production of the season starts, a double bill of Mozart's The Goetz of Cairo and Oliver Knussen's Where the Wild Things Are. (870 5570)

Joffrey Ballet (City Center). The month long schedule continues

with three premieres, including a Robert Joffrey Nutcracker, Nijinsky's Le Sacre de Printemps and Three Preludes by Ben Stevenson set to Rachmaninoff, along with Frederick Ashton's La Fille Mal Gardée and nearly two dozen repertory favourites. 55th St. east of 7th Av. (947 6850)

Chinese Festival of Song and Dance (Joyce). Troop of 40 acrobats, musicians and dancers do their stuff, including spinning bowls of water, horse bell dance and juggling with feet. 175 8th Av at 19th St. (242 0800)

## WASHINGTON

Washington Opera (Opera House). The 32nd season opens with Romeo et Juliette conducted by Cal Stewart Kallaga, featuring Angela Maria Blas and Neil Wilson in the title roles. Kennedy Center (254 5770)

## TOKYO

Deutsche Oper Berlin, director Gutz Friedrich, orchestra conducted by Jesus Lopez Colos. Die Walküre (Tue), Siegfried (Thurs). Soloists include, Catarina Ligengas, Julia Varsady, Rene Kollo, Don McIntyre, John Dobson. Tokyo Bunka Kaikan (726 8888)

Continued on page 25

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## NORTHERN IRELAND

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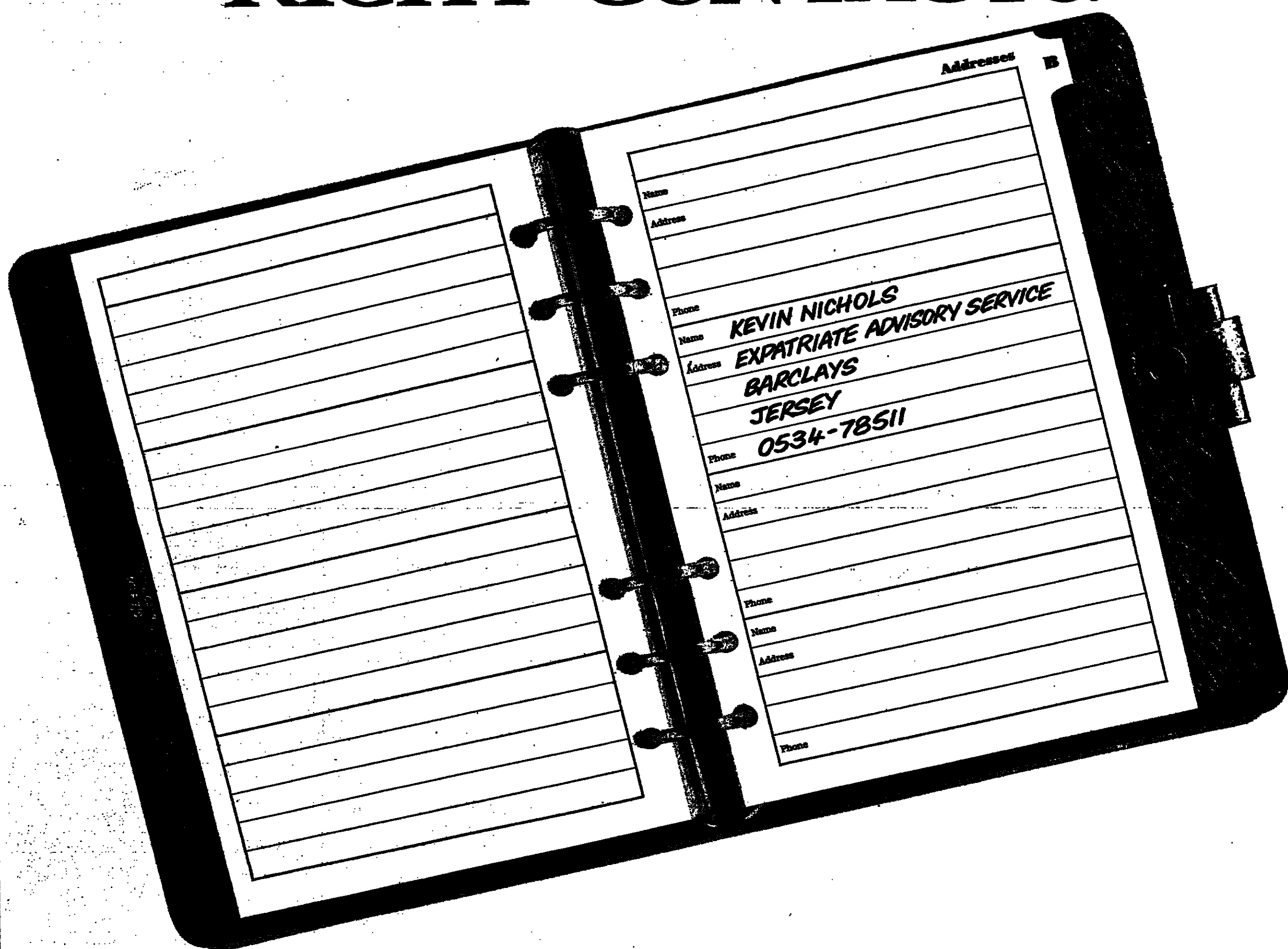
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## THE PROPERTY MARKET

BY WILLIAM COCHRANE

THREE POSSIBLE FUTURES for Britain's high streets, troubled by the state of out and edge-of-town retail development proposals, were put to the people who finance, build and occupy them at the first annual conference of the British Council of Shopping Centres, in Bournemouth this week.

In a keynote address, 'The Health of the High Street', Professor John Dawson of the Institute for Retail Studies at the University of Stirling said that the first scenario would mean a high street given over to leisure shopping, losing some of its present variety.

Professor Dawson defined leisure shopping as a market for non-essential products and services. There would be greater emphasis on designing a leisure environment in-store and encouraging shoppers to stay longer. Public agencies would refurbish the common/public areas of the high street, exclude traffic, redesign street furniture and the costs of this would presumably be borne by local government.

The second option was a much greater presence of service retailing, the services being listed as: personal, medical, financial, leisure/entertainment; household, business, and social. This had about as much appeal at a BCS conference as the proverbial lead balloon: council members have made no secret of their disquiet at the invasion of high street prime locations by the very building societies and banks which Professor Dawson was talking about.

His third scenario, however, was politically much more acceptable. He suggested an environment 'strategically managed in comparable fashion to a shopping centre', an idea which

## High noon in high streets

coincides with the BCS's own proposal for the creation of town-centre managers.

Implementation, he said, would require the involvement of local government, retailers and the financial institutions which have invested heavily in high street property, including shopping centres. 'At the end of the day', he concluded, 'the people

Population changes		
Major urban areas	% rate of change (Decennial)	1971-81 1980-85
GB	0.5	1.0
Greater London	-9.9	-2.4
West Midlands	-5.2	-3.2
Greater Manchester	-4.9	-3.4
Merseyside	-3.7	-6.6
South Yorkshire	-1.4	-2.0
West Yorkshire	-1.5	-3.8
Type & Wear	-5.7	-6.2
Strathclyde	-6.6	-6.2

Source: OPCS

ple who own the high street have the most to gain or lose by its vitality or otherwise.

In recent years, the major threat to the high street has been perceived as the persistent and increasing trend for retailers to locate in out of town or edge of town locations - exemplified last year by the open-

ing of Cameron Hall's £200m, 2m sq ft MetroCentre in Gateshead's Enterprise Zone.

It was developments like these which contributed to the deurbanisation of the US and the 'hole in the doughnut' syndrome, the phrase coined to describe the vacuum which developed in America's town and city centres in the 1960s and 1970s as the householders, jobs and retailers followed the freeways to the edge of town, leaving the centres to dilapidation and decay.

Now, town centres are showing the will to meet the threat head-on. At the same time, another keynote address at Bournemouth suggested that the British problem may prove to be less acute than the one which the Americans have experienced.

'The Planning Implications of Out of Town Shopping and American Experience' were examined by Professor Peter Hall, of the Universities of Reading and Berkeley, California, and Michael Breheny, a lecturer at Reading.

'For the past 20 years,' said Professor Hall, 'the message for retailing has been "out, out, out". The general assumption in Britain is that this profound trend towards deconcentration of population and jobs will continue and that a new decentral-

ised urban structure is inevitable. However, we are not so sure.

Looking at America, he noted that, by the 1970s, some analysts were reporting that the move to the suburbs was being succeeded by deurbanisation, or the decline of entire metropolitan areas. The geographer Daniel Vining hailed this as a clean break from the past: a reversal of the two-hundred-year trend from farm to city.

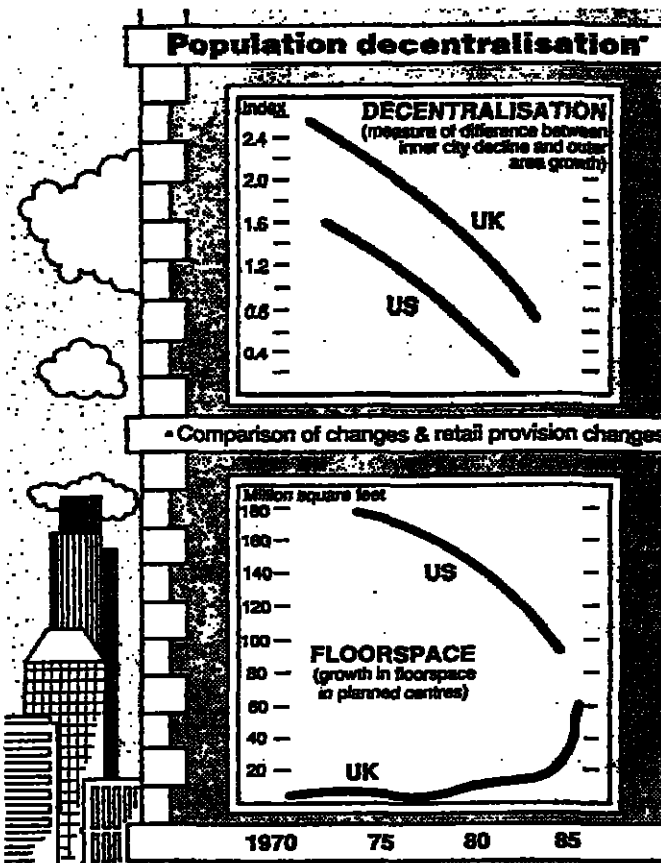
'Now,' Professor Hall observed, 'the analysts are confused. For the latest data indicate yet another reversal. During the early 1980s, not only did the metropolitan areas again resume their growth, increasing much more rapidly than the non-metropolitan residents: in addition, for the first time in decades, growth in the central cities again picked up'.

Hall and Breheny concluded that for the time being, the long-continued process of outward deconcentration of America's urban areas seemed to be coming to an end. 'People, jobs and retailing appear to be in some sort of equilibrium,' they said.

'Since Britain was the first European country to follow the American trends on any noticeable scale,' they added, 'we might hazard a guess that it will also be the first to witness the revival of the central city.'

In certain areas, it seems, the net loss of population has actually been stemmed. In the last three years Greater London, after almost three decades of continuous population loss, has witnessed a small growth in its population,' noted Mr Breheny.

In the US, as Hall and Breheny's chart demonstrates, the growth in retail floorspace is following the trend of decentral-



tralisation in its downward curve. In Britain, the floorspace line has gone wild since about 1983.

It is also planned at a time of slow population growth in outer areas and some population growth in the cities. 'Developers, retailers and planners,' concluded Breheny, 'thus have

## Darkness on the edge of town

THE OUT-OF-TOWN threat has its little subtleties. Politicians and other pundits worry about million square foot megacentres while a less sensitive form of retail development, retail warehousing, has been galloping along.

Stuart Hampton, director of research and expansion at the John Lewis Partnership, said at Bournemouth that there was approximately 3m sq ft of retail warehousing in the London area with another 7m in the south east of England making 10m in total.

'It looks as if another 10m sq ft is now due to come on to the market,' he said. 'That's what the town centre market has to cope with without any "third wave" of out-of-town regional shopping centres coming along.'

So town centres need to respond; some of them, like Newcastle with Capco's thriving Eldon Square centre, are doing so already. In the course of the conference, BCS put up a way for them to do so more effectively.

Len Jarrod, senior partner of Hillier Parker and president of BCS, introduced a policy document which said that town centre managers should be appointed.

The new manager would co-ordinate public works, develop 'spirit of place' and promote the town. He or she would deal with police, traffic management, chambers of trade, public transport and planning control, high-

ways, landscape, street lighting and cleaning.

The idea is not new. In Japan, according to Professor Dawson, the improvement of 'shopping streets' was encouraged, and part financed by government.

In the US, the Downtown Research and Development Center in New York was arguing for a managed approach to Main Street in the early 1970s; this led to town by town approaches later in the decade.

There was a jingoistic response to some of this, architects, agents and others professing to see no reason why the British should follow the American, or any other foreign pattern.

However the fact is that CALUS, the Centre for Advanced Land Use Studies at the College of Estate Management, Reading, which organised this conference, also organises extensive shopping centre trips to, inter alia, the US and Canada.

The threat to UK centres is not simply external. The BCS Public Affairs Committee, under the chairmanship of Mr Peter Spill, estates director of Marks & Spencer, says that many traditional British High Streets are drab, squalid, congested, wet and draughty.

It is worth remembering that M & S, and the John Lewis Partnership, are both exploring out-of-town retailing despite their heavy investment in town centre properties.

### A unique West End opening

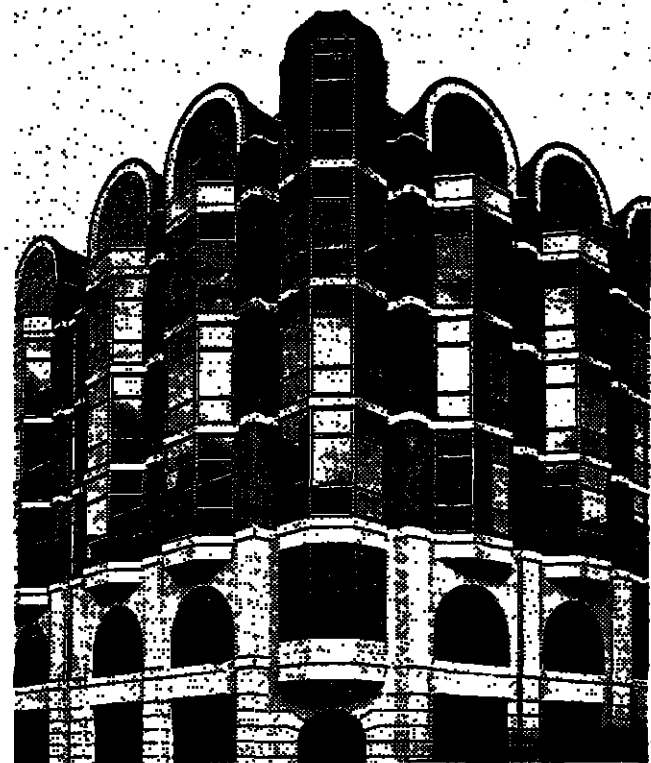


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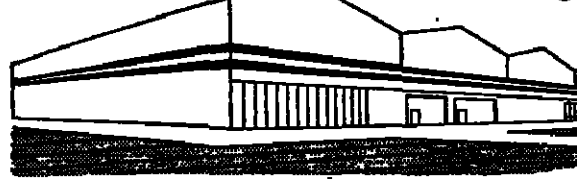
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## FINANCIAL TIMES

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## Mr Lawson's options

"MAY YOU live in interesting times" goes a Chinese saying. The times are certainly getting very interesting. The question is whether they need an equally interesting and innovative response.

Perhaps the main achievement of the British Government was not so much to make economic performance outstanding as to render questions of macro-economic management increasingly boring after six years of steady, if unspectacular, economic growth.

The events of October have changed all that. The question now for Mr Nigel Lawson, the Chancellor, is whether to change either his view of the future or his policies. On balance he seems to have decided, probably rightly, that the ship is in as good a shape as possible to meet an economic storm which may prove to be anything between a brisk wind and a typhoon.

The principal policies are little changed. On the monetary side, the Chancellor has reaffirmed what has long been known, that monetary targets have been replaced by exchange rate targets, principally against the D-Mark. Where there has been some clarification is in the policy of sterilising the effects of exchange rate intervention. Sterilisation, like St Augustine's chastity, will come, but not yet.

## Central conundrum

The fiscal policy is also reaffirmed or, if anything, is tighter than projected. This year's PSBR is now projected at £1bn, a 4 per cent of GDP and the forecast for 1988-89 is for the same PSBR.

Where do the risks lie?

The direct effects of the crash on domestic demand could turn out to be quite modest. In particular, the negative effects could be largely offset by the greatly reduced rates of interest. Indeed, with the Treasury now projecting 4½ per cent inflation over the next 12 months, the real rates of interest could be lower than for many years. The credit-driven rise in house prices might even pick up in these circumstances.

The central conundrum is the performance of the rest of the economy. The Treasury projects world trade growing at 3½ per cent in 1988 but this could easily turn out to be very optimistic. It is possible, therefore, that

maintaining growth at the forecast level will require policy adjustment, with a domestic boost to offset a greater than anticipated external decline. Fortunately, the UK starts from a position which would allow fiscal policy to be used for that end with no difficulty, if required, even if that entails a substantial current account deficit during a world recession.

At present, monetary policy, driven by the exchange rate, is already expansionary, with reserves having risen by almost \$7bn last month and almost \$20bn in 1987. There cannot be many arguments for allowing sterling to appreciate against the D-Mark especially when the dollar is falling.

## Further arguments

With the gap between three-month money market rates in West Germany and the UK still more than 5 per cent, the foreign exchange inflow is bound to continue unless there is the expectation of a sterling depreciation. Either interest rates are cut to close to West German levels, in which case they become negative in real terms, or the D-Mark is devalued, swelling the domestic monetary base and so tending to drive down interest rates indirectly.

These circumstances provide further arguments in favour of EMS membership. If one is being forced to adopt West German short term interest rates it would seem desirable to participate in a system whose effects on expectations might help to achieve a West German rate of inflation as well.

More broadly, it looks peculiar to insist on exchange rate stability when the government is increasingly unwilling to become a full member of an agreement that continues to function. Furthermore, if one is to fix the exchange rate to the D-Mark, it would also appear to be more sensible to do so in a way that could allow greater influence over West German macro-economic policy. Perhaps that is the condition for full membership.

In general, however, the Chancellor is in the enviable position of being able to react to the dangers of the new design. However, apart from preserving his options, all he can do at the moment is hope that the times do not get still more interesting.

Expensive decisions lie ahead for European governments re-equipping their air forces with fighters. David Buchan looks at the pressure to collaborate - and the problems

## A dogfight between good friends

SOME BIG POLITICAL decisions with large price tags are soon to be taken, which will give the European jet fighter market its shape into the 21st century. First, this autumn, Britain, West Germany and Italy, the three countries that built the Tornado fighter, have to decide, with Spain, whether to go ahead with expenditure of about \$25bn just to develop, as distinct from producing, the European Fighter Aircraft (EFA).

Second, the US Government has to decide whether it is ready for the first time, to collaborate with allies in designing a major combat aircraft. If McDonnell-Douglas and General Dynamics are to maintain, and perhaps expand, their share of the European fighter market with updated versions of their F-15 and F-16, respectively, Washington must let them share research with allies.

Third, France which two years ago dropped out of the European fighter market to decide whether to go it alone into full development of its Rafale fighter, even if it can find no partner with which to split the cost. The dilemma coincides with a slump in the export-oriented French defence industry, dragged down by its aerospace leader, Dassault, which has seen profits fall by 80 per cent in the first half of this year and has laid off hundreds of workers after failing to sell a single new combat aircraft in the last two years. Ironically, France's most probable industrial partner on Rafale are American.

An estimated \$20bn for development and production of 800 EFAs or, worse still, F-16s (\$10bn) for up to 250 Rafales are just some of the costs of a new aircraft, which to many analysts, seem increasingly vulnerable to, and replaceable by, modern missiles. But the threat of new Soviet fighters, the Sukhoi-27 (Flanker) by its NATO name, faster and heavier than the West's current top-of-the-line F-15, beckons Western jet designers to ever-new combinations of "fly-by-wire" computers to control the deliberately unstable - and thus agile - airframes of the modern fighter.

Lessons from the operation of missiles, on the other hand, thrust and temperatures can be applied to civil aviation, while experience from the civil emphasis on fuel saving and noise reduction flows in the opposite direction.

In addition, military planners often say that a straight import would not meet their "opera-

tional requirements." Some of these specifications are impossible for laymen such as ministers to understand and thus contest. Others are comprehensible and clearcut. For instance, a key reason why France fell out of the EFA group in 1985 was that it wanted a lighter-weight fighter, one that could be put on its own carriers. The four remaining EFA countries had less interest in export and none in putting the EFA to sea.

The ultimate, and essentially political, argument in favour of fighter-building is that once a country drops out of the business, it never gets back. Strategically, this should hardly matter to Europe, as long as the US remains an ally likely to fight the same war against the same enemy.

Having a domestic production base that could, say, double output to eight aircraft a month in wartime, once irrelevant when a future war could be decided in hours, if not minutes, but Europe, as a collaborative whole, is even less likely to give up making military aircraft now, when the chance of a European fighter is pushing it to do more for its own defence.

In addition, the European military aircraft industry has the signs of a commercial enemy just as much as it sees the Soviet Union as its military adversary. "You must see EFA together with Airbus and the Tornado, which has won a lot of practice orders in the US," says a Eurofighter executive. "In that perspective, the European fighter industry has become a threat to US companies, which, with their rival offer of F-16 updates and the like, want to kill off not only the EFA project, but the whole industry."

There is, or should be, relative stability in the market. Both Europe (as characterised narrowly by the EFA consortium) and the US companies look like maintaining in the 1990s the main markets they won in the 1980s. The struggle is more at the margins, for markets like Belgium, which has links to France through past Mirage purchases, to the US through its current mainline operation of F-16s, and to the EFA partner countries, which are its closest military collaborators.

But the curious position of France over the Rafale has created a new fluidity. Traditional ally of the US and member of NATO allies, it now seems, quite de facto, the major European country most driven to industrial

collaboration with the US. McDonnell-Douglas seems to have a serious chance of supplying 20 to 30 F-16s for the Foch and Clemenceau aircraft carriers, which will lose their obsolescent Crusader fighters around 1993, before a naval version of the Rafale can possibly be airborne. McDonnell-Douglas has also been discussing in Paris collaboration on updating the F-16 and making the Rafale. Thomson-CSF is in search of radar technology from Texas Instruments to put in the Rafale's nose.

Reciprocity in transatlantic defence, as well as civil trade, has also become a political demand from Washington. The recent increase in US purchases of arms from Western Europe has been seen as a sign of a new balance of power in the US, says a Eurofighter executive. "In that perspective, the European fighter industry has become a threat to US companies, which, with their rival offer of F-16 updates and the like, want to kill off not only the EFA project, but the whole industry."

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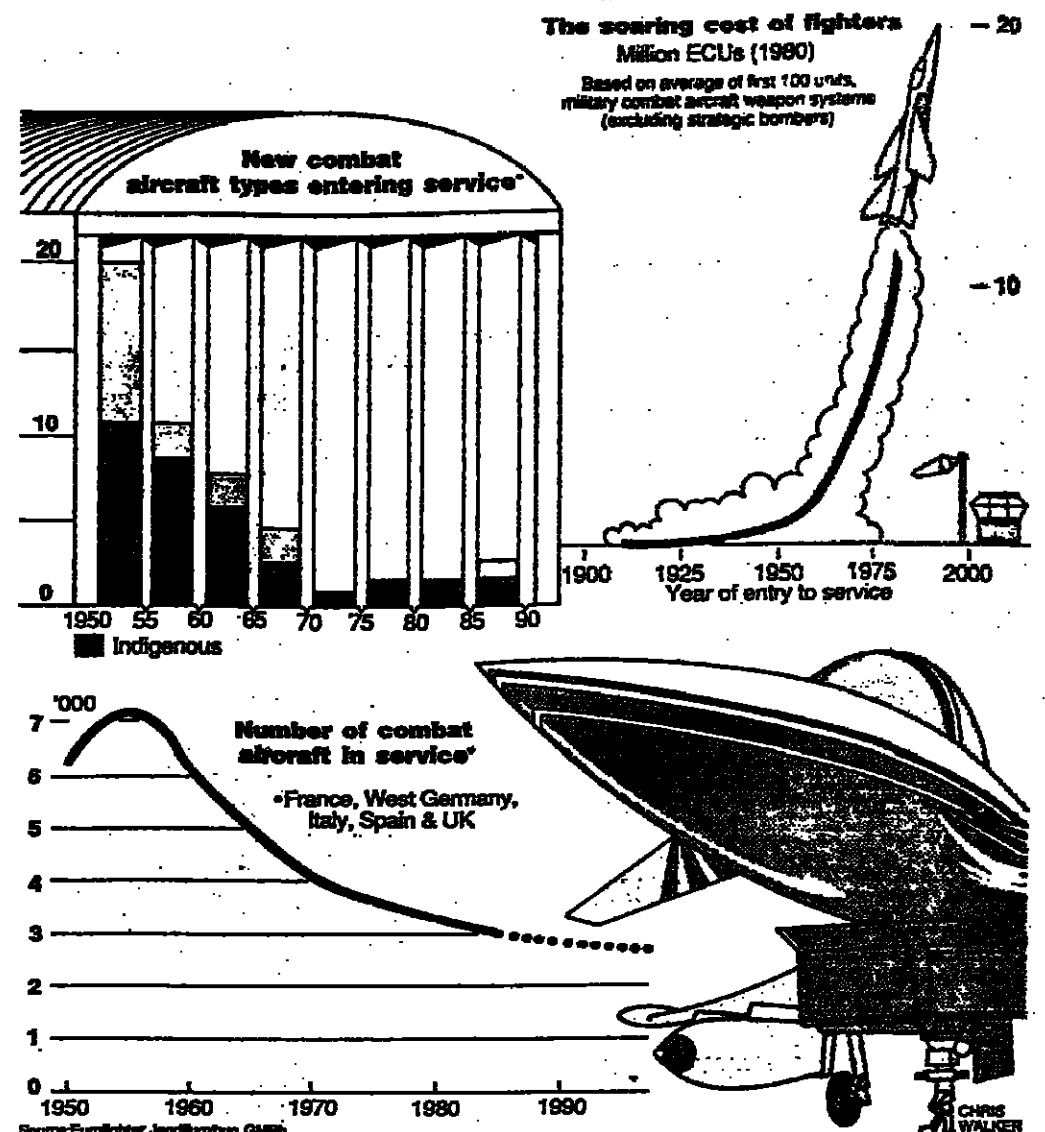
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## The protection of copyright

THE COPYRIGHT Designs and Patents Bill is one of the most substantial legislative tasks of the 1987-88 session of Parliament.

It is a long bill of 277 clauses with seven schedules and is highly technical. Its main part, restating the law of copyright and updating it to cover new technologies of artistic production and reproduction, is of great importance for all British industries concerned with information. It deserves the closest scrutiny, and it would be premature to reach any conclusions on its merits before its likely impact is clarified by further discussion.

By contrast, the provisions dealing with industrial design are clearer in their intentions and open up welcome new means of protecting creativity, particularly in small and medium-sized enterprises. As to the part dealing with patents, this is disappointing both in its provisions and in what it leaves out.

The bill would do away with the absurd copyright protection for 50 years after the designer's death - of motor car exhausts and similar "three-dimensional reproductions of drawings", introduced by judicial aberration against the intention of Parliament.

## Advertising power

Instead, there would be protection for original functional designs embodied either in a document or in the product itself. No registration would be necessary and the protection would be for 10 years from the start of marketing, but no more than 15 years from the development of the design.

This seems to give ample time for the exploitation of a new product without fear that a financially stronger company will copy it and dominate the market by its advertising power. The originating enterprise will claim protection only for products which are commercially viable and will be able to do so without costly patent application and litigation.

The bill meets objections raised after the publication of the 1986 White Paper on Intellectual Property and Inno-

vation. It excludes from protection the method of construction or the features necessary to make the product fit or match in appearance another product to which it is to be connected; in other words, it leaves the manufacture of spare parts free, except when there is technically unnecessary "slavish" copying. So far, so good, but there remains the danger that new designs will be introduced only to block the creativity of competitors. There may be a need to exclude protection of designs which are not marketed within a reasonable time.

## Vociferous attack

The bill would give wide jurisdiction over the validity of design rights to the Comptroller of the Patent Office but would leave infringement actions to the courts. This seems wrong. In practice, the two matters are always connected and it should be left to the parties to choose the cheaper and quicker adjudication in the Patent Office from which appeals to court should require leave.

A similar jurisdiction over patent disputes was proposed in the 1986 white paper. However, the Government retreated in the face of a vociferous attack by patent lawyers. Instead, the bill proposes the creation of county patent courts by order of the Lord Chancellor. The plaintiff would have his choice between that and the High Court.

The intention seems to be to create only one such court in London and to limit its jurisdiction to claims up to £100,000. Such provision is quite useless except for the rare disputes between two small companies. As before, a large company will be able to make a not-so-rich inventor take out his own time by a mere threat of the immensely costly and interminable litigation in the High Court.

More than 70 per cent of UK patents granted in 1985 and 1986 were taken out by foreign companies. A patent monopoly is a powerful weapon in the hands of a strong international company, but a worthless though expensive piece of paper in the hands of a smaller company. The Government does not seem to have reached the necessary conclusions.

## Hong Kong bets on education

Hong Kong appears to be establishing a kind of academic mafia with the appointment of Dr Woo Chia-Wei as vice-chancellor of the territory's third university, due to open its doors in 1991.

For Woo, who is currently president of San Francisco State University, was Shanghai-born, was his recently appointed counterpart at the Chinese University in Hong Kong, Dr Charles Kuan Kong. Professor Wang Guangta at the University of Hong Kong may not be able to boast family roots in Shanghai, but a university education in Nanjing, the first city up the Yangtze from Shanghai, gives him good credentials for membership of the territory's academic "Yankee mafia".

The appointment of Woo, whose tertiary education has been entirely in the United States, and who has been a professor of physics at various US universities over the past 20 years, also illustrates the vast resources of overseas Chinese talent that is being plundered with increasing frequency by organisations in Hong Kong, and indeed in mainland China.

Professor Kuo, who took up his post as vice-chancellor of the Chinese University just a month ago, is a specialist in fibre optics and came to the university after being senior scientist of the ITC Corporation in the US.

The US's third university, to be called the University of Science and Technology, will start life in 1991 on a picturesque campus in Hong Kong's northern New Territories. Focusing on science, engineering and business management, it is intended to provide urgently-needed extra opportunities for tertiary education, and to produce a new generation of scientists, technicians and scientifically-capable entrepreneurs who can maintain the territory's competitive niche in world markets well into the 21st century, particularly in the electronic industries. Hong Kong's two existing uni-

## Men and Matters

versities, two polytechnics and eight technical institutes currently offer 33,000 places for tertiary education. It is a measure of how inadequate this is in meeting local demand for higher education that more than 30,000 Hong Kong students currently fill places at universities in Canada, the US, the UK and Australia.

By the mid-1990s, over about 7,000 additional places, with the government aiming to provide 50,000 places by 1997. The new university will, by the mid-1990s, offer about 7,000 additional places, with the government aiming to provide 50,000 places by 1997.

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"Used to be swings and roundabouts - now it's interest rates and electricity prices."

ment the paymaster during the building and trials of the new radar surveillance aircraft. It is an excellent choice to act as the project's link-man.

He is respected both for his engineering and his naval and flying skills. As a test pilot he established the Top Gun Academy, the US Navy's fighter weapons school. He commanded an aircraft carrier and served as the Navy's chief test pilot.

Coming down from the skies he has been head of US Navy public affairs for the last two years before retiring.

Roll on ICI has decided to provide some extra help, I hear, for leading chemicals industry analyst, Stuart Wansley, who has

just completed 25 years in the business. "We thought we should help him to celebrate by making his job easier in future," says Eddie Gallacher, ICI's investor relations manager.

So Wansley, who left Greenwell some six months ago and is about to join Morgan Stanley, was last night presented by ICI with a cheque for £10,000. So Wansley, who left Greenwell some six months ago and is about to join Morgan Stanley, was last night presented by ICI with a cheque for £10,000.

One die bears on its faces the logos of Europe's six largest chemical companies. The other bears six words - hold, buy, sell, positive, negative, and -panic.

Mogul's money A gold Islamic coin which is to be auctioned in Geneva next week could set a world record price. The Habsburg, Ferdinand, was last night presented by ICI with a cheque for £10,000.

The 17th century gold coin is believed to be the world's largest. It weighs 12 kg (26lb) and is 21 centimetres (about eight inches) in diameter.

It will go under the hammer at Geneva's newest auction house on Monday evening with another, smaller Islamic coin of the same period valued at \$4m.

The 22-carat coins, which are inscribed with Arabic and Persian verses, were minted by two Mogul emperors as ceremonial gifts to reward high officials.

The larger coin, known as the "One Thousand Mohurs", was minted for emperor Jahangir of Delhi in 1613.

The smaller coin, the "One Hundred Mohurs" was minted in 1639 by Jahangir's son, Shah Jahan - who built the Taj Mahal at Agra for his favourite wife. The British Museum in London owns a plaster cast of a comparable coin, the "Two Hundred Mohurs", a coin since lost.

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Observer



## POLITICS TODAY: Malcolm Rutherford

## Next move, next door?

Lawson for PM? A logo for Lord Young. A song for Brooke



Nigel Lawson: should do the job well and may be more than a stopgap

THERE is a curious assumption, even among some of his best friends, that Mr Nigel Lawson has no interest in becoming Prime Minister. That has always seemed slightly dubious, if only on the ground that few politicians would be likely to turn down the job, were it remotely an offer.

After his handling of the BP issue, his Autumn Statement and his Mansion House speech this week, the question is again being asked: is the Chancellor a runner?

Certainly Mr Lawson would have all the aversion of a Coriolanus to going out and soliciting Coriolanus in, in fact, his favourite Shakespeare play. And one very much doubts if he would like to be leader of the opposition. Yet, if he must have crossed his mind that his abilities, and now his reputation, are at least as high as those of any of the other potential candidates for the job.

Moreover, he might make a very good Premier, especially following Mrs Thatcher. Where she has been all busy and interested, directing the work of any Department thought not up to scratch, he would stand back and let Ministers get on with their departmental tasks, believing that once the economy was on the right lines, most other problems would begin to solve themselves. For the Chancellor is one of nature's conservatives: he does not see the case for unnecessary change. After the years of Thatcher radicalism, he could be the antidote: one of those consolidators long sought after by Mr John Biffen.

At present the question is not academic because there is no vacancy. One day there will be. In the absence of an obvious successor, the Party is stuck with a system of electing a leader that seems designed to ensure that the relative outsider will win. If there is no clear victor in the first ballot of Tory MPs, there is a second ballot in which new candidates may enter. If there is still no clear winner, there is a third ballot using the single transferable vote: that means allowing MPs to state their second preference. The process could be extremely messy, leaving

the least disliked but not necessarily most capable candidate to come out on top.

No-one is suggesting that Mr Lawson should throw his hat in the ring now, but he does himself no service by letting his friends put it about that he has no interest in the matter whatsoever. He should also quash the rumour that he has had eye on the Foreign Office, a post for which he is quite unsuited and which he might find peculiarly tedious.

Consider a final point. Mr Lawson is now the one Minister whom Mrs Thatcher could not possibly sack. His enforced departure would send tremors through the City and the wider world. No other Minister in any of her administrations has been in such a position of strength.

THERE WAS a Ballad song about Mr Peter Brooke, the new Chairman of the Conservative Party, to the tune of the Halls of Montezuma. The first verse went: "I am the wealthy Imperial Peter Brooke, And to my virtues I am not blind, I have leadership, if not initiative, And a first rate fourth class mind."

I had remembered the last line as being: "A fourth rate first class mind", an altogether sharper phrase that can be applied to a number of people one comes across in the Tory hierarchy.

Mr Tony Brown, the author of the words and now Dean of Mersey, assures me, however, that "that fourth class" was what he composed and that Mr Brooke did indeed get a fourth: a rare distinction.

Yet it is not at all true that the new Chairman was elected as a relative outsider will win. If there is no clear victor in the first ballot of Tory MPs, there is a second ballot in which new candidates may enter. If there is still no clear winner, there is a third ballot using the single transferable vote: that means allowing MPs to state their second preference. The process could be extremely messy, leaving

among others, two previous Party Chairmen, Mr Geoffrey Palmer and Mr Norman Tebbit. They thought that Mrs Thatcher would succeed in appointing Lord Young, but preferred some-



Lawson: the Minister Thatcher could not possibly sack

one else. Mr Brooke fitted the bill admirably.

Mr Brown says that by describing him as "imperial" he really meant "genial". Mr Brooke is indeed very genial. He should do the job well and may be more than a stopgap.

Incidentally, the reports that described Mr Brooke's father, Henry, as a controversial Home Secretary, were a bit mellow. He was not much "controversial" as accident-prone. Practically every single problem that could fall into a Home Secretary's lap fell into his. Without him, the television programme That Was The Week That Was would never have been as lively.

Mr Tony Brown records in his diaries watching it at the Labour Party Conference in Brighton in 1963. "It was savage and brilliant."

tant in Paris, and the room was packed with Labour leaders and journalists. Not a single anti-Labour joke was made and even I wondered if it had gone too far.

Television no longer behaves like that, not only because it has been tamed by the attacks of Mr Tebbit, but also because Mrs Thatcher's Government is harder to satirise and there are obvious alternative administrations on the way up. In fact, it would be much easier to satirise a Labour Party that until a few weeks ago refused to believe that there was any real British economic growth to speak of, but has now accepted that it may be 2 per cent this year and has started to criticise the Chancellor for saying in the Autumn Statement that it may fall to 2½ per cent in 1988.

One of the signs of a Labour comeback will be when the Party is able effectively to expose the Government to ridicule. It is not there yet.

THE ANNUAL conference of the Confederation of British Industry is always in danger of being let down by the hyperbole of its Director General. Mr John Bannan, the new incumbent, is no exception. He told the conference in Glasgow this week that since "that golden day in 1968" when England defeated West Germany in the World Cup, the Federal Republic had gone on expanding in the last eight years, he said, the West Germans "built 750 more miles of motorway than we did."

Yet anyone remotely alert must have noticed by now that the British road system is no longer all that bad and also that West German economic growth nowadays has to be seen through a microscope. There may be bottlenecks and a few gaps on the motorway map, but road building was one of the achievements of British Government over the years. It was down in the dumps. As for German growth, it is the lack of it that is causing trouble, not the excess.

The CBI apart, Glasgow revis-



Banking Director General of the CBI, who is given to hyperbole

ited is a revelation. It was the first of the great British cities to fall into decay and the first to begin to recover. The start of the revival predates the Thatcher Government. A lot of public money and thought was spent on Scotland in the late 1970s and, around Glasgow, it has begun to pay off. More recently there has been a partnership between public and private enterprise: the heads of banks and industry, of the University and Scottish TV work with the local and regional authorities, and the Scottish Development Agency to achieve civilised development. And it shows. Glasgow is recovering its self-confidence: not yet the Munich of the north, but coming along.

There was an unusual fringe event. The design people at the CBI asked the Glasgow School of Art to organise a live seminar to show delegates the importance of design. The first project put up was how to provide a new corporate image for the TUC. That was dismissed as inappropriate for a CBI conference. So the Manpower Services Commission stepped in at the last minute and asked for advice on a corporate image for the new Training Commission.

Designers and art students alike were appalled at the new title and said that designers should have been brought in at the start before being landed with an impossible brief. The brief had Lord Young written all over it: "Five major thrusts and eight major strategic objectives."

After preliminary discussion we were divided into three groups to come up with ideas. The results were astonishingly good. Both the professional designers and the representatives from the MSC were kind enough to say that we had achieved in three hours what would have taken a Government department and a private agency several weeks. I shall watch with interest what the Training Commission comes out with when it is formally launched during the middle of next year.

## The UK Economy

## The misleading events of October

By Andrew Britton and Simon Wren-Lewis

THE BRITISH Chancellor, Mr Nigel Lawson, has been quick to blame the Americans for the world crisis, but the stock market in this country was also excessively buoyant. Very real improvements in industrial performance and profitability were exaggerated by market exuberance and by political posturing around election time. Awakening from this dream is an unpleasant experience, but not necessarily, in the longer term, a damaging one.

The immediate effect of the stock market crash is the destruction of wealth. The value of that wealth may have been based on illusory optimism, but it was real enough to the individual owners of shares. Some individuals and firms will now be more concerned to save, less willing to consume or to invest than they were a few weeks ago. The scale of the effect is difficult to estimate exactly, but economic work has been done which helps to establish broad orders of magnitude.

Economic forecasters in France, Germany and other European countries seem to agree that the direct effect on spending this side of the Atlantic will be limited, perhaps almost negligible. Equities are only a small proportion of personal wealth in Europe. Even in the UK, where holdings of equities are more important, they are in the main still seen as long-term investments to be realised only in special need or on the death of the holder. The relationship we at the National Institute use to forecast household consumption takes the value of personal financial assets into account, but the effect of wealth on spending is a slow response spread over several years. Even now, the impact on spending of the doubling in UK equity prices between 1982 and 1986 is not yet fully evident.

One cannot be so sanguine about the prospects for the American economy. As direct ownership of shares is more widespread, the effect on consumption is expected to be larger; our estimate is that consumption will be reduced by about 1½ per cent next year. Prospects for the growth of the world economy next year must be less buoyant than they were a few weeks ago, but the change should not be exaggerated.

We still expect the growth rate of the main industrial economies to average over 2 per cent.

In some respects the prospect is actually improved. Interest rates are now less likely to rise, more likely to fall. The trigger for the stock market collapse was a realisation that the authorities in Germany and Japan were not to collapse. If a general rise in world interest rates had occurred, a recession in the world economy would have been possible. However, the stock market fall has stopped that process in its tracks, and US interest rates have fallen back significantly compared to three weeks ago.

The German and Japanese authorities have been slower to react. Even the UK seems reluctant to move interest rates down decisively. The two ½ per cent cuts that have been made are probably insufficient. Public lectures about the American economy are no substitute for effective policy action at home.

Given a realistic judgement about US policy action, the dollar target under the Louvre accord was too high. We at the National Institute had therefore been expecting the dollar to fall again; hopefully this experience will reduce inflationary concerns in Germany and Japan and so bring their interest rates back down again. It is widely believed that interest rates in America, but also in other industrial countries, including the UK.

So far as Britain is concerned we are not revising down our forecasts of 2½ to 2½ per cent growth next year. Other forecasters, including it seems the Chancellor, are moving their forecasts down into line with ours. We have not shared the excessive optimism of which stock market over-valuation was a symptom. Clearly we must take account of the effects of the stock market fall on consumer spending and on exports. But there are other recent developments, of at least the same importance, that point in the other direction - towards stronger growth rather than weaker.

The news about the British economy has almost all been good for several months now. Output levels in the first half of the year have been revised upwards; the indicators for the third quarter are also encouraging. The message is a consistent one, whether one looks at the labour market with unemployment falling fast and vacancies rising, or at consumer spending, or at the trade statistics. Exports continue to rise strongly, as do imports. Higher imports may spell trouble on the balance of payments in the longer term, but they are also a pointer to growth in the home market. Rapid growth through 1987 almost ensures a considerable increase in 1988 year on year. The latest survey results from the CBI are particularly encouraging, suggesting higher investment spending and an increase in employment. All this precludes the "eventual October", but it is still relevant to the prospects for next year.

The British economy is a very open one. But our exposure now is to Europe rather than to America. The success of our exports over the past year owes much to the advantages of a stable and competitive exchange rate against European currencies. The rise of sterling against the dollar, and the continuing uncertainty surrounding that rate, have mattered much less. Indeed a higher rate of sterling against the dollar is helpful in reducing inflation and in maintaining the growth of real incomes in Britain.

A new factor has been introduced into economic forecasts and their uncertainty is increased. We are reassured, however, by the reports we hear or read from those most closely involved in British industry. They say, with one accord, that nothing has happened to justify reducing the value of their companies by a quarter or a third. That is surely correct, although one must add that the far greater rise of the preceding five years may not have been altogether justified either.

Andrew Britton is the Director and Simon Wren-Lewis is in charge of world economy forecasting at the National Institute of Economic and Social Research in London.

## Electricity price rise

From Mr D. Goch  
Sir, The Energy Secretary's announcement of forthcoming increases in the cost of electricity to the consumer has been related, inter alia, to the need to provide for the funding of future capital investment programmes. If there is any truth in this suggestion then it sadly perpetuates the policy of state subsidies, by which today's customers are made to pay for the capital funding requirements of future generations of consumers.

Given that many people would like to see an element of private sector investment in the electricity generating industry - but bearing in mind the post-BP trial in which a full scale sell-off of the generating stations - perhaps we ought to consider a different approach to privatisation. If the present assets of the CEGB were to be transferred to a new public limited company, with the Treasury holding the resulting share capital in the form of fixed dividend preference shares, then the private sector investment institutions and private investors could be invited to subscribe for a new issue of equity shares to provide the funding for future capital investment projects.

This capital structure would have the following advantages:  
(1) New capital expenditure programmes would not have to be funded by the present generation of consumers.  
(2) The requirement to compete for future funding in the capital markets would provide a much-needed spur to efficiency.  
(3) It would avoid the break-up of the existing fully integrated generating and distribution system by creating pseudo-competing regional companies.  
(4) The Government's retention of an ownership stake would mitigate the problems that might be encountered in the capital markets because of the need to station Logic dictates that they should remain within the overall generating system.  
(5) Future private sector funding would take new investment programmes out of the PSBR balance.

Over the years, the private sector equity element would become more significant and it might, therefore, be necessary to give the state's shareholding a "golden vote" - but this is not creating a precedent.  
Desmond Goch,  
4 Puddock Wood,  
Harpenden, Herts.

## A blow to manufacturing

From the Director General of the British Forging Industry Association  
Sir, The shock announcement of an electricity price increase

## Letters to the Editor

of between 8 and 9 per cent next April, and a probable further 9 per cent in 1989, will deal a body blow to UK manufacturing industry at a time when it has just begun to recover strongly after years of recession. It shows a total lack of appreciation of the need for a partnership between government, industry and the financial institutions, such as exists in Germany and Japan.

If a nationalised industry, or any industry for that matter, is running its affairs properly, it does not suddenly discover that its power stations are antiquated and that 19 new ones have to be built. Such projects are long term and have to be financed on an annualised basis. If a member company in my association put its prices up by 9 per cent in order to finance a much needed state-of-the-art project, its customers would very quickly tell it what it could do with its products, and source them elsewhere.

The Government and the nationalised electricity industry cannot escape responsibility for this major blunder. Mr Lawson says blandly that electricity is "just one small part of industry's costs." Does he not know that in our own efficient and profitable steel works, electric arc furnaces account for 25 per cent of total costs? A special steel producer, such as United Engineering Steels, currently spends £25m in electricity, where does he imagine the additional £25m is to come from after the increase?

So, thank you Mr Lawson and Mr Parkinson for this latest piece of crass stupidity from a Government allegedly giving highest priority to containing inflation. It really does make one wonder whether those who took this decision care whether British manufacturing goes down the tube or not.

D. A. T. Powis,  
BFIA, Grove Hill House,  
245 Grove Lane, Handsworth,  
Birmingham, B20 2EP.

## Tsarist bonds

From Mr J. Orbach  
Sir, Those Russian bondholders who have received no interest for 70 years are no doubt grateful to receive 10 per cent of the face value of the bonds. I presume the Revenue will attempt to obtain capital gains tax despite the fact that there is a clear loss of 90 per cent of the face value and the totality of some cases - of the 3, 4½ and 5 per cent interest originally

promised by the Russian Government.  
A tax amnesty seems called for.

John Orbach,  
Small's Farm,  
Horsmonden, Kent

## Piggott and the taxpayer

From Mr F. Deeks  
Sir, I must take issue with Mrs M. Balle when she states that Piggott "never stole from anyone" (Letters, October 31). Along with other PAYE taxpayers I presume that I have had to pay extra share of the tax burden because of his dishonesty (and that of others of his ilk). I therefore have no doubt that he has stolen from me in this respect.  
Mr F. Deeks,  
27 Fiddlegate Road,  
Marlow, Bucks.

## Education in Hong Kong

From the Chief Information Officer, Hong Kong Government Office

Sir, With reference to a letter by Mr J. Schwartz about student needs in Hong Kong (October 27), a strong technical university with close links to industry is, in fact, in the process of being established. The Hong Kong University of Science and Technology is expected to have its first intake of students in 1991 and to have an ultimate intake of 10,000. The university will provide for teaching and research particularly in science, technology, engineering, management and business studies and assist in the economic and social development of Hong Kong. The establishment of this university, at a cost of HK\$2.2bn, has been cited by industrialists as a massive vote of confidence in the future of Hong Kong.

Education in Hong Kong is given the largest share of Government expenditure, representing 18 per cent of the annual budget. There is already an integrated and comprehensive system of technical education and industrial training to meet the needs of Hong Kong as a leading manufacturing and financial centre. There are also two polytechnics with about 20,000 students, eight technical institutes with more than 60,000 students and 11 industrial training centres.  
Paul Brown,  
6 Grafton Street, W1.

## CND-supporting MPs

From Mr P. Mercer  
Sir, Speaking about the row over plans to appoint CND members to the Commons Select Committee on Defence, Labour MP Mrs Joan Ruddock is quoted as saying: "Any suggestion that people should be elected on the basis of their political views is profoundly anti-democratic." The case for exclusion, however, has nothing to do with democracy.

During the election campaign, we were told that although the Labour Party was anti-nuclear, it nevertheless supported the North Atlantic Alliance. The CND, however, not only advocates one-sided disarmament but also withdrawal from Nato. If Labour's commitment to the Alliance is sincere, why is it so keen to support two staunch opponents to the committee?

During her time as CND chairman, Mrs Ruddock made her view absolutely clear when she attacked Peter Shore for "making oblique references to the Soviet threat without proper analysis as to why such a threat arises and how it might be dispelled" in her opinion, she told the Morning Star (September 7, 1984): "The threat comes from the United States having made Europe the front line in the conflict with the Soviet Union."

If Mrs Ruddock really does regard the United States rather than the Soviet Union as the threat to the UK, the Ministry of Defence has very good grounds indeed to be suspicious of CND-supporting MPs.

Paul Mercer,  
Loughborough, Leicestershire.

## In support of the DTI

From Mr W. Barlow  
Sir, I wish to correct a serious misquotation (November 4) of my speech at the CBI Conference on the subject of industry and Government relations. I did not criticise the Department of Trade and Industry. Indeed, quite the contrary. I was speaking in its support as I said: "In my opinion this needs a strong Department of Trade and Industry, which can fight cases for industry with the Treasury, (from whom so many contributions seem negative), the Foreign Office, the Departments of Environment, Energy, Transport, Education and the other great offices of state. It is really effective for us to be tackling all these different ministries individually as individual companies."

Thus my intention was to speak in support of the DTI. I certainly was not speaking in criticism of it.  
William Barlow,  
BICC plc, Devonshire House, Mayfair Place, W1X.

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## South Africa sets free veteran ANC man

BY ANTHONY ROBINSON IN JOHANNESBURG

MR GOVAN MBELI, second-in-command to Mr Nelson Mandela and veteran of the African National Congress (ANC), was released yesterday after 23 years in Robben Island prison.

This followed a review of his case ordered by President P W Botha. It is widely seen as a test of reaction within the black community and among right-wing whites to the eventual release of Mr Mandela.

Mr Mbeki, who emerged unharmed and unrepentant, was one of eight ANC men jailed in 1964. He was the first of seven black prisoners to be released unconditionally.

Mr Dennis Goldberg, a white communist, was released two

years ago after accepting Government conditions that he publicly renounce violence. Despite Government assurances that Mr Mbeki was being released unconditionally, a Government official said that, although he would be free to do whatever he wanted, he could not be quoted in South Africa because he was a communist.

Asked to define his present position, Mr Mbeki said he was still a communist and still embraced Marxist views. "I am a member of the ANC. The ideas for which I went to jail and for which the ANC stands, I still embrace," he added.

Mr Mbeki said he had spoken with Mr Mandela yesterday who

agreed to his release but gave no further details at the press conference, where he appeared in good health but troubled by the bright lights.

Last year, the 77-year-old leader had an operation for eye cataracts. The Government cited his advanced age and failing health as compassionate grounds for his release. In an attempt to head off a possible right-wing white backlash to Mr Mbeki's release and that of four other black political prisoners, the action was counter-balanced by the release of two white former members of the far right Afrikaner Resistance Movement (AWB), Mr Jacob Viljoen and Mr Hendrik Joubert, who were jailed in 1983 for

plotting to kill Bishop Desmond Tutu and United Democratic Front (UDF) patron, the Rev Allan Boesak.

Two of the four black men released with Mr Mbeki were fellow members of the ANC.

Mr Walter Tshikila and Mr Tom Masuku were jailed in 1978 for killing a white security man while trying to hide arms in a warehouse. The other two are members of the rival PAC which split from the ANC in 1959 in opposition to the ANC's non-racial policies. The split led to development of the Black Consciousness movement in the 1970s and remains a divisive factor in black politics.

The two PAC men released were Mr John Nkomo, jailed since 1963, and Mr Michael Makoah, jailed for 15 years in the 1978 Delmas treason trial.

## Memory chip moves win US welcome

By Louise Kohoe in San Francisco

THE MOVES this week by the US and Japanese governments to ease semiconductor trade tensions have won broad approval in the US from both semiconductor buyers and users.

Although the moves affect only one aspect of the protracted trade dispute - alleged Japanese memory chip dumping - they represent the first substantial progress towards resolving the row since the signing of the US-Japanese semiconductor trade agreement last year.

Under the pact, Japan agreed to end dumping of memory chips worldwide and to open its market to foreign chip suppliers.

US officials say there has been little progress on the market access issue, but that dumping has stopped.

This week the Japanese Ministry of International Trade and Industry (MITI) promised to end memory chip production controls and the floor prices imposed after the signing of the agreement to halt dumping.

The US has strongly objected to these measures, which it claims violate the agreement.

President Reagan suspended \$64m in punitive tariffs imposed on Japanese computers, televisions and power tools last April in response to MITI's statement and to evidence from the US Commerce Department that Japanese memory chips were not being dumped below "fair value" in third-country markets.

But \$165m in tariffs, related to Japan's alleged failure to open its markets, remain.

MITI's suspension of punitive tariffs was welcomed particularly by US chip buyers. "Many of our member companies have reported that they haven't been able to purchase needed semiconductor products in the past," said Mr William Krist, vice-president of international trade affairs at the 3,700-member American Electronics Association.

"These relief measures are causing real injury," US chip makers also gave "full support" to President Reagan's decision and hailed US trade negotiators for persuading MITI to end memory chip production controls and floor prices.

"Our interest is in selling more of our products in Japan, in a market where lower prices are being paid and our customers are being satisfied that they are not being adversely affected by Japanese measures imposed in the name of the semiconductor trade agreement," said Mr Irwin Federman, chairman of the Semiconductor Industry Association (SIA), the US semiconductor trade group.

For the US chip makers it is important to maintain customer support in their trade battle with Japan. Recently, however, this "alliance" has been threatened by increasing concerns over chip shortages in the US and may bring lower prices, industry analysts say. It also demonstrates, however, that Japanese companies still control a large portion of the memory chip market.

US chip makers have not remitted the market for dynamic random access memory (DRAM) chips, in spite of rising prices in the wake of the trade agreement. Texas Instruments remains the only significant US DRAM supplier.

But US memory chip makers (including those producing other types of memory chips) have benefited from the trade pact, the SIA claims. Because of lower prices in the Japanese market, they have raised capital investment in memory chip products since sanctions were imposed.

The SIA says US companies held a 9.5 per cent market share in Japan, compared with 8.5 per cent before the imposition of sanctions in April. The association claims, however, that they should hold an 11 per cent share if the pact, which promised foreign suppliers 20 per cent in five years, were being fully implemented.

The US industry rejects Japanese data that suggests higher gains. "The Japanese monitor chip purchases by 64 companies that represent about 75 per cent of the market, but the rest of the market - mostly smaller companies - buy fewer foreign chips," an SIA official explained. US data is based on sales that cover about 95 per cent of US chips sold in Japan, he said.

US semiconductor industry executives acknowledge that the "numbers game" being played by Japan and the US may be futile.

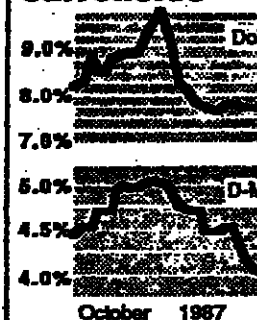
"What we are really looking for are long-term business commitments from Japanese customers willing to design US chips into their new products," explains one of the largest chip makers. That, he says, will require a big shift in Japanese thinking.

Japan hangs on, Page 6

## THE LEX COLUMN

# Washington talks the dollar down

### 3-month Euro currencies



Upheavals in the world's securities markets took a back seat yesterday as attention switched to the foreign exchange markets, where the US dollar plunged to record lows against the currencies of most of its major trading partners. European efforts to stem the dollar's free fall, by trimming local interest rates, were quickly shrugged aside as the markets reacted with increasing alarm to the US Administration's erratic policy statements.

The noises coming out of Washington yesterday only strengthened the market's suspicion that the US Government has lost control of the situation.

The US Treasury Secretary's widely publicised remarks that he would risk a falling dollar, if necessary, to avoid a recession, were quickly followed by a reaffirmation of the US commitment to the Louvre accord and the maintenance of exchange rate stability. Since the stock market collapsed just over a fortnight ago, the dollar has dropped by almost 7.5 per cent against the D-Mark. Any suggestion that this will somehow help stabilise the world's nervous stock markets is, to borrow Mr Lawson's Mansion House phrase, "manifest poppycock".

After all, it was the apparent breakdown of the Louvre agreement which played a key part in triggering the Wall Street collapse.

Against this background, the signs of a co-ordinated European effort to lower interest rates to help stem the dollar's slide went virtually unnoticed. Switzerland did cut its discount rate, but the half point reduction in West Germany's Lombard rate was largely cosmetic and was partially offset by a rise in French interest rates and a fall in US prime rates.

The dollar's swift decline has led to great strains within the European Monetary System and the French action has to be seen in this light. Meanwhile, yesterday's drop in US prime rates on the back of the ECB's move, especially by contrast with the West German postponement yesterday of the Volkswagen issue.

On the other hand, the Bank of England's rescue plan looks more and more cunning on inspection. For the 270,000 members of the public who subscribed for the offer, the cost of selling their 100 or so shares apiece would be around 20p. Since the Bank's 70p purchase price is free of all costs, it would therefore pay the small shareholder to sell out at anything under 90p. Were the mar-

ket price to end up at yesterday's close of 80p, the Government would be in the ideal position of both rescuing the small investor and holding on to the cash wrung from the underwriters.

Meanwhile, the refusal to specify the length of the buy-back period, while understandable enough, could become contentious. Its effect is that the period can be extended if the price is low, or promptly foreclosed. The Bank is thus extremely handy for the Bank, but creates something of an artificial price for the fully-paid and arguably for the fully-paid as well. The only safe bet is that as long as the price is wholly dependent on the 70p floor - and at present it still seems to be - the period will be extended for as long as possible.

Benlox/Storehouse

Pretty is not the epithet usually applied to the work of corporate financiers, but a defence document for Storehouse had to be a designer product. Clearly, Storehouse is keeping plenty back in its defence in case the takeover threat becomes reality. The Benlox bid can be readily dismissed as having no merit in itself, or much value either in the stockmarket of recent days.

No doubt it is frustrating for Storehouse to be bothered by a frivolous bid which requires an expensive defence. But that is one of the hazards of a public quotation, and the best defence is to have a trading record too good to attract an offer. Thus the bid has some benefit for Storehouse shareholders if it has forced the management to examine and explain the purpose of the combined group and to focus attention on solving its undoubted problems. In a sense, the management is fortunate not to be pursued by a more likely bidder. And Moun- tain is plain lucky, given what has happened since that its tentative offer was turned down.

The document puts forward some fair arguments for keeping the apparently disparate businesses together, and Storehouse can justifiably say that it understands the link between design and retailing. Yet there is still the feeling that the empire has been put together too hastily and without sufficient thought for retailing practicalities. The Benlox management may not be retailers, but Storehouse has not yet wholly proved its claim to the title either.

### BP

The BP quotation is not yet out of the woods, especially if yesterday's rumours about massive Kuwaiti purchases prove true. The BP management may have wanted their shares to be more widely held overseas, but not in such large chunks, nor indeed at such artificially depressed prices.

The Government's much-applauded decision to go ahead with the sale could end up looking like obduracy, especially by contrast with the West German postponement yesterday of the Volkswagen issue.

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## A token of Pretoria's confidence

THE RELEASE of Mr Mbeki can be seen as a token of Pretoria's confidence that the ANC is no longer strong enough to challenge the Government's re-established control over the black townships.

Release of the ailing 77-year-old former national chairman of the ANC and secretary of the high command of its military wing, Umkhonto we Sizwe (Spear of the Nation), will be presented by Pretoria as a humanitarian gesture.

But the moral victory arguably goes to Mr Mbeki, who like Mr Mandela and other jailed leaders, refused for years to accept Pretoria's repeated offers of conditional freedom.

Such offers were accompanied by demands for the renunciation of violence and, by extension, the entire ANC strategy of revolutionary overthrow of the "apartheid regime." This strategy was laid down by the clandestine leadership, including Mr Mbeki, in the early 1960s.

It was the ANC's response to the Government's banning of the district of the Transkei in the aftermath of the 1960 Sharpeville massacre.

Mr Mbeki, who was born the son of a chief in the Ngema district of the Transkei in 1910, joined the ANC in 1935 while a student at Fort Hare University. During his student days, he forged a lifelong attachment to communism. He was influenced by the mainly white intellectuals of the South African Communist Party and by Mr Max Yeagan, a black American Communist.

Along with other opposition leaders, Mr Mbeki was detained for five months after Sharpeville. Shortly after his release, he formally joined the now clandestine South African Communist Party and in December 1961

was arrested under the Explosives Act.

He went underground after being acquitted on a technicality in 1962 and became a founder member and secretary of the high command of Umkhonto.

In July of the same year, he was arrested with other leaders at Umkhonto's headquarters, a farm at Rivonia outside Johannesburg. Alongside Mr Nelson Mandela, Mr Walter Sisulu and other leaders, he was given a life sentence for sabotage.

As number two in the ANC hierarchy, Mr Mbeki assumed the leadership mantle on Robben Island when Mr Mandela was transferred to Pollsmoor Prison on the mainland in 1962.

Like Mr Mandela and others of his generation, Mr Mbeki is a mythical, symbolic figure of resistance to millions of blacks.

His release will be welcomed in itself and as a pointer to the eventual release of Mr Mandela

and other jailed leaders. In many ways, Mr Mbeki's release is a trial run.

After a ruthless war by Pretoria against ANC cadres at home and abroad, the harassment and detention of United Democratic Front and other anti-apartheid forces in the churches, trade unions and community associations, the Government and security forces will be watching closely.

Mr Mandela and other jailed leaders could also soon regain their freedom, provided Mr Mbeki's welcome back into the black community takes place without disturbing the relative order established since the loss of more than 2,500 black lives during two years of violent protest.

The stage would then be set for a fresh attempt at a negotiated settlement to South Africa's black-white impasse.

## UK raises arts funding by 10% and plans 'incentive' rewards

BY ANTONY THORNCROFT IN LONDON

A SMALL REVOLUTION is planned for the funding of the arts in Britain.

Arts Minister Richard Luce yesterday announced that the country's arts budget for 1988-89 is to be raised by 10 per cent as part of a three-year programme to increase Government spending by 17 per cent over the period. He would also introduce "incentive funding" under which organisations will receive some of their aid in proportion to their ability to raise revenues by better box office returns or by attracting private and corporate sponsors.

The Government hopes that by giving arts companies what they have long requested - assured forward funding to help their planning, plus a substantial increase in aid - this once-for-all payout will silence the vociferous arts lobby.

The Arts Council, which distributes the money to regional arts associations and to major companies including the National Theatre and the Royal Opera House, gets the 10 per cent increase to £150m (£297m) for 1988-89. For the following two years, however, its increase is set at 3 per cent, leaving it with £160m to distribute in 1990-91.

By then the Government hopes that incentive funding will be bearing fruit. Around 4



Richard Luce: incentive funding

per cent of the extra money for the Council next year, or £5m, is earmarked for an incentive scheme which the Council will be finalising next week.

Mr Luke Rittner, Secretary-General of the Council, said yesterday he was "absolutely delighted" with the grant. "The important thing is the three-year funding. It gives arts organisations a breathing space in which to adapt to the new climate."

The British Film Institute will receive a 12.7 per cent increase to £11.3m in 1988-89 because of its success in attracting sponsors for such projects as

the Museum of the Moving Image, which is about to open. The aid for the leading national museums and galleries is up, from £125.44m to £140.7m, with individual grants to be announced later. The only losers are smaller, local museums, funded through the Museums and Galleries Commission, which must get by with increases below the likely inflation rate.

Mr Luce has raised aid to the Business Sponsorship Incentive Scheme by 70 per cent. Under this the Government hopes to attract new commercial sponsors to the arts by offering matching grants. For 1988-89 its budget will be £3m. In three years 600 companies have helped the arts for the first time through the BSIS.

But in a year's time, when the extra cash has been spent and organisations realise that in 1989-90 they will receive increases below the likely inflation rate, the complaints may start again. Mr Luce hopes that most organisations will build up alternative sources of income, encouraged by his incentive funding schemes.

Money for the National Heritage Fund, which has just received a £1m supplementary grant from the Treasury, which is being built in Euston Road, London, are not covered by the Government's proposals.

spreading out of repayments over 12 years. Mr Richard Halcrow, director at Morgan Grenfell, said the banks expected the delegation to arrive in London in the next 14 days.

The North Koreans have recently indicated that they are seeking "new loan negotiations." Mr Colin McAskill, their London representative, said that the suggested wording of the loan documentation was the only matter at issue.

They are understood to have expressed particular concern about provisions for a guarantee. It is not clear whether this means the proposal for an explicit state guarantee, or a provision calling for North Korea to deposit gold in an escrow account to fund the repayments.

US failed to reduce its budget deficit. Before interest rates were cut the Treasury was trading at its prescribed limit within the EMS of FF2.43 to the D-Mark, but strengthened to around FF2.37 soon after.

The Swiss National Bank cut the bank rate from 3.5 per cent to 3 per cent effective today. Since the US currency came under renewed selling pressure towards the end of the first week of the stock market crisis, the dollar has fallen against the D-Mark by nearly 7 per cent, the yen by almost 6 per cent and the pound by almost 7 per cent.

of the recent stock market collapse. Labour leaders attacked the Government for being too complacent. Mr Kinnoch said that by putting so much stress on reductions in the US budget deficit, the Government was "making the White House discussions with Congress the arbiter of British economic policy."

The economic debate was overshadowed by a series of furious exchanges in the manner and subtlety of seasoned weight lifters as Mr Smith sought to counter-attack following Mr Lawson's commanding performances of the past 10 days.

He said he would continue to keep UK interest rates carefully under review, and when he decided the fiscal stance in the spring budget he would take full account the likely effects

## World Weather

Area	Temp	Wind	Cloud	Precip	Area	Temp	Wind	Cloud	Precip
Alaska	25	10	0	0	London	15	10	0	0
Algeria	22	10	0	0	Madrid	18	10	0	0
Australia	25	10	0	0	Moscow	15	10	0	0
Bahamas	28	10	0	0	New York	15	10	0	0
Bangladesh	28	10	0	0	Paris	15	10	0	0
Barbados	28	10	0	0	Rome	18	10	0	0
Belize	28	10	0	0	Stockholm	15	10	0	0
Bermuda	25	10	0	0	Tokyo	15	10	0	0
Bhutan	25	10	0	0	Washington	15	10	0	0
Bolivia	25	10	0	0	Zurich	15	10	0	0
Bosnia	25	10	0	0					
Botswana	25	10	0	0					
Brazil	25	10	0	0					
Bulgaria	25	10	0	0					
Burkina Faso	25	10	0	0					
Burundi	25	10	0	0					
Cambodia	25	10	0	0					
Cameroon	25	10	0	0					
Canada	25	10	0	0					
Cape Verde	25	10	0	0					
Chad	25	10	0	0					
China	25	10	0	0					
Cote d'Ivoire	25	10	0	0					
Croatia	25	10	0	0					
Cuba	25	10	0	0					
Cyprus	25	10	0	0					
Czechia	25	10	0	0					
Dominican Rep.	25	10	0	0					
Dominica	25	10	0	0					
DRC	25	10	0	0					
Ecuador	25	10	0	0					
Egypt	25	10	0	0					

## US-UK relations clash

Continued from Page 1

the budget deficit in both fiscal 1988 and fiscal 1989 and be of such a composition as to carry conviction in the markets.

Mr Lawson was more explicit than before in stating the desirability of such a meeting if there was US action. But he warned that if such an agreement was not in place, the holding of a G7 meeting could have a devastating counter-productive effect on world markets.

He said he would continue to keep UK interest rates carefully under review, and when he decided the fiscal stance in the spring budget he would take full account the likely effects



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## SECTION II - COMPANIES AND MARKETS

# FINANCIAL TIMES

Friday November 6 1987

**TRAVIS & ARNOLD**

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## Telex recapitalises with \$878m junk bond plan

BY JAMES BUCHAN IN NEW YORK

TELEX, the beleaguered US maker of computer peripherals and airline reservation systems, yesterday unveiled a \$878m recapitalisation plan as insurance against the failure of a higher offer from Mr Asher Edelman, the New York investor.

The recapitalisation plan, which will be wholly financed through debt, is the first unequivocal signal that the \$150m market for low-grade corporate securities - known as junk bonds - is recovering from the blow delivered by the stock-market collapse last month.

Telex stock soared yesterday morning by 33% to \$37, in expectation that the plan, which has a theoretical value of \$90 a share, would succeed under the firm hand of Drexel Burnham Lambert, the powerful junk-bond issuer which is Telex's financial adviser.

"It shows Drexel can raise money in this market," said an arbitrator, or professional takeover speculator, in relief.

Telex, which is based in Tulsa, Oklahoma, said yesterday that the plan would be submitted to stockholders if Mr Edelman drops his \$85-a-share tender offer. A cloud has hung over the Edelman offer since Telex's stock tumbled in the October 19 crash.

Under the Telex plan, which will create one of the US's most highly indebted companies, stockholders receive \$45 in cash and a \$15 face-value junk bond for each share. They also keep the shares, although these will be greatly devalued by the transaction.

Telex said Drexel Burnham was confident it could arrange the en-

tire financing for the recapitalisation. Telex expected to cover the cash payout and the plan's expenses through bank borrowings of \$475m and the sale of \$300m in junk bonds.

New York's arbitrageurs responded with enthusiasm to the cash payout, but were uneasy about the junk bond on offer, which is of the class known to traders as a "cramdown."

The security carries a theoretical interest rate of 18.75 per cent, but pays the interest only in more junk bonds for five years. "It certainly isn't worth \$15," said one arbitrator.

Mr Edelman, who is believed to have bought about 8 per cent of Telex at prices under \$50 a share, said yesterday that he would extend his \$85-a-share offer until November 9.

## CBS near to \$2bn sell-off to Sony

By Our New York Staff

STOCK IN CBS steadied yesterday after its sharp rise on Wednesday, but the market remained convinced that the broadcasting group was inching towards a sale of its record business to Sony, the Japanese electronics group.

CBS stock lost 1/2% to \$171 in early trading, after its dizzy 36% climb on Wednesday, in response to statements from both companies that the tortuous negotiations were proceeding on the \$2bn sale. Sony rose 1/2% to \$228 in New York trading.

Mr Fred Meyer, CBS chief financial officer, said that agreement could be reached by the weekend, in time for a CBS board meeting on November 11. "I'd say there's a 70 per cent chance that it will be sold outright, and a 30 per cent chance that it won't," he said.

Sony, which has been pursuing the division as a complement to its consumer electronics business for more than a year, said yesterday that the price of \$2bn was not in dispute. The question at issue concerned the assets and liabilities to be included in the sale, the company said.

"It's a question of what kind of balance sheet we deliver," Mr Meyer said.

The CBS records division, which has contracts with such performers as Michael Jackson and Bruce Springsteen, reported operating profits of \$162.1m on sales revenues of \$1.49m last year.

Since the management coup that brought Mr Larry Tisch to power at CBS in September 1986, the group has been systematically raising cash through the sale of such non-broadcasting businesses as its magazine and book publishing divisions.

## Ingersoll pays £60m for two British newspapers

BY RAYMOND SNOODY IN LONDON

MR RALPH INGERSOLL, publisher of 38 daily and 150 weekly newspapers in the US, yesterday bought a controlling interest in the Birmingham Post and Mail and the Coventry Evening Telegraph newspapers of the UK from Yattendon Investment Trust. The deal is worth more than £60m (\$105m).

Mr Ingersoll, chairman and chief executive of Ingersoll Publications, said he believed he was the first US newspaper publisher to buy into the British industry on such a scale.

Mr Robert Iliffe, chairman of Yattendon, said yesterday the two companies intended to invest jointly in other businesses in both the UK and the US. "We are seriously considering further investment in newspaper operations in Britain," Mr Ingersoll said.

Ingersoll Publications has daily newspapers in 17 US states as well as one of America's largest groups of free newspapers. Turnover this year is expected to be \$600m.

The deal gives Ingersoll Publications, based in Princeton, New Jer-

ssey, control of the Midlands-based Birmingham Post and Evening Mail, the Sunday Mercury and six associated weeklies in the Birmingham area, the Coventry Evening Telegraph and a large free newspaper.

Ingersoll Publications, which has had financial backing from Drexel Burnham Lambert, specialists in "junk bonds," is a company noted for its cost-conscious style of management.

Mr Ingersoll said yesterday he intended to invest heavily in his Midlands acquisitions through promotion and the re-equipping of the Birmingham press hall.

The two companies have been talking to each other since the early 1980s but it may have been Mr Ingersoll's expertise on free newspapers which triggered a relationship. The Birmingham Mail is facing intense competition from the Birmingham Daily News - Britain's only free daily newspaper.

## Income surges at US insurer

By Deborah Hargreaves in New York

AMERICAN INTERNATIONAL, the New York-based international insurance group, yesterday posted a 31.7 per cent increase in its third quarter net income. Aided by a weaker dollar, the company said it had experienced exceptionally good foreign operating results.

Third quarter earnings rose to \$232m, or \$1.42 per share, from \$176m, or \$1.08 a share in the year-earlier period. Earnings per share figures were adjusted for a two-for-one stock split last November.

Revenues for the third quarter rose 21.8 per cent to \$2.78bn from the level a year ago of \$2.28bn. In the nine months period, the company reported net income of \$674.6m, or \$4.13 per share, up from \$454m, or \$2.80 per share in the year earlier period. Results were boosted by capital gains of \$83m, a rise from the \$45.3m gained in the year-ago period.

In the first nine months of 1986 revenues rose to \$8.05bn from \$8.24bn. Mr Maurice Greenberg, American International's president said the results reflected "excellent gains" in all areas of the company's business.

Worldwide life insurance operations reported a 19 per cent increase in operating income, largely due to the performance of the company's Far East business, he said.

However, competition in the property-casualty insurance market had put pressure on domestic rates. "The stock market decline, by all logic, should stem the downward trend in rates given that the industry, by one estimate, lost \$10bn in capital since mid-year." The company said the stock market fall had not had a significant impact on its surplus or anticipated year-end premiums.

Operating income for the first nine months rose to \$218m from \$185.5m a year ago.

## Shortfall in Trinidad borrowing

BY CARLITE JAMES IN KINGSTON

TRINIDAD and Tobago's external borrowing programme of US\$220m for this year has fallen short of the target, forcing the Government to increase its exposure in the domestic money market.

Mr Selby Wilson, Trinidad and Tobago's junior finance minister, says that the Government is still \$50m short of its total projected borrowing for the year of \$303.2m, which includes \$63.2m on the local market. Local borrowing for this year has already reached \$85.7m.

Mr Wilson said: "The present adverse international financial market conditions have militated against the ability of the Government to source its planned external borrowing requirements. This has necessitated an increase in the amount originally targeted to be obtained from the domestic market."

Bankers in Port of Spain, the capital, say the difficulty in raising foreign loans is linked to a fall in the country's credit rating because of the deterioration of its oil-based economy over the past three years.

The Government was successful in raising \$48.8m through a private placement in Tokyo earlier this year, but it has since been forced to follow this with \$40.3m in a local flotation in March, and a central bank bond issue totalling \$27.7m in August.

The latest local offering of another \$27.7m in floating-rate notes has been oversubscribed, according to government officials. Mr Wilson said the funds which the Government was seeking from overseas would be found from export credit facilities of \$120.8m which were already in place, while another \$50m

was being sought on the Eurodollar market.

The loans are being sought to help reduce an expected increase in the fiscal deficit which reached \$777m last year, more than twice the deficit which had been projected by the Government.

The country's economy has been hit by the fall in oil prices, with the petroleum sector accounting for 80 per cent of all foreign earnings. Revenue from petroleum for last year, projected at just under \$1bn, fell to \$445m. Recurrent revenue for last year fell to \$1.45bn, one-third less than 1985 levels.

The failure to reach this year's borrowing target led the Government to cut projected spending in the first half of this year by 17.2 per cent below the corresponding period of last year.

## National Steel profits at \$24m

BY ANDREW BAXTER IN LONDON

NATIONAL STEEL, the three-year-old joint venture between National Intergrupp (NII) of the US and Nippon Kokan of Japan, has made good progress but still has to improve its productivity and management of technology, Mr Howard M. Love, NII chairman, said in London yesterday.

The equally-owned venture made net profits of \$24m in the first nine months of 1987, and will be "significantly in the black" for the year as a whole, said Mr Love. National Steel lost \$60m in 1986.

Mr Love is also chairman of National Steel, although Mr Kokichi Hagihara was appointed last year from Nippon Kokan to be president and chief operating officer. He said close to 70 Japanese were now

working in National's US steel plants.

He paid tribute to the superior talents of the Japanese in managing technology, and said that over the course of the joint venture the percentage of raw material ending up as finished product had risen by three or four points to 78 per cent. Even so, the venture still had to "get itself up" to the 90 per cent levels achieved in Japan.

On productivity, the venture needed to reduce its man hours per tonne of steel produced from 4.1-4.2 to around three to maintain competitiveness. Achieving this would be equivalent to cutting the workforce by 2,500, a reduction which would be more than covered by the company's attrition rate over the next three to four years.

Under terms of the joint venture, Nippon Kokan has right of first refusal if NII wishes to sell or spin-off its stake, but Mr Love gave no indication, contrary to some analysts' expectations, that this was likely in the near future.

If the venture was doing well, he suggested, it might be better for NII's shareholders if the interest were retained.

Steel, in any case, now accounts for just 14 per cent of NII's assets against 80 per cent three years ago.

Following the \$400m sale in 1985 of First Nationwide Savings, and the \$343m purchase early last year of FudMeyer, a Denver-based pharmaceutical distributor, Mr Love said drugs distribution was now NII's core business.

These securities have been sold outside the United States of America and Japan. This announcement appears as a matter of record only.

NEW ISSUE

23rd October, 1987

**Canon**  
**Canon Inc.**

U.S. \$200,000,000

3 3/4 per cent. Notes 1993

with

Warrants

to subscribe for shares of common stock of Canon Inc.

Issue Price 100 per cent.

Nomura International Limited

Bank of Tokyo Capital Markets Group

Fuji International Finance Limited

Merrill Lynch Capital Markets

Banque Bruxelles Lambert S.A.

BNP Capital Markets Limited

Chase Investment Bank

Citicorp Investment Bank Limited

Crédit Commercial de France

Crédit Lyonnais

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IBJ International Limited

Kleinwort Benson Limited

KOKUSAI Europe Limited

Mitsui Finance International Limited

Morgan Stanley International

The Nikko Securities Co., (Europe) Ltd.

Nippon Kangyo Kakumaru (Europe) Limited

Salomon Brothers International Limited

Sumitomo Finance International

Swiss Bank Corporation International Limited

Yamaichi International (Europe) Limited

This announcement appears as a matter of record only.

23rd October, 1987

New Issue

**Canon**  
**Canon Inc.**

U.S. \$300,000,000

3 3/4 per cent. Notes 1992

with

Warrants

to subscribe for shares of common stock of Canon Inc.

Issue Price 100 per cent.

Yamaichi International (Europe) Limited

Fuji International Finance Limited

Goldman Sachs International Corp.

Mitsui Finance International Limited

Algemene Bank Nederland N.V.

Bank of Tokyo Capital Markets Group

Banque Bruxelles Lambert S.A.

Banque Indosuez

Banque Paribas Capital Markets Limited

Baring Brothers & Co., Limited

BNP Capital Markets Limited

Chase Investment Bank

Citicorp Investment Bank Limited

Crédit Commercial de France

Crédit Lyonnais

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Daiwa Europe Limited

Deutsche Bank Capital Markets Limited

DKB International Limited

Robert Fleming & Co. Limited

Kleinwort Benson Limited

Merrill Lynch Capital Markets

Samuel Montagu & Co. Limited

Morgan Grenfell & Co. Limited

Morgan Stanley International

New Japan Securities Europe Limited

Nomura International Limited

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November, 1987

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In accordance with the provisions of the Notes, notice is  
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November, 1987 to 8th February, 1988, the Notes will bear  
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DKK 7058.16 per coupon for Notes of DKK 250,000 nominal.

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## GB-Inno in deal with JC Penney

By TIM DICKSON IN BRUSSELS

GB-INNO-BM, Belgium's largest  
retailer, is negotiating the pos-  
sible purchase of an "important"  
stake in the European  
operations of J.C. Penney, the  
major US retailing group.  
Both sides said last night that  
the exact size of the participa-  
tion was "still under discussion"  
but GB-Inno commented: "Let's  
say it will be more than 25 per  
cent." The company added: "We  
hope to make another an-  
nouncement before the end of  
the year."

GB-Inno, which reported a  
turnover last year of Bfr115bn  
(£12.2bn), plus sales of Bfr16bn  
from franchise operations, has  
roughly 8 per cent of the Bel-  
gian retail market and under  
tough local laws is effectively  
prevented from opening new  
stores.

Much of its recent expansion  
has thus been outside Belgium -  
notably in the UK, France, Italy,  
Spain and the US - through fran-  
chise and share participation  
agreements in the do-it-yourself  
and fast food fields. A deal with  
Penney would be a welcome op-  
portunity to increase its pres-  
ence in the home market.  
Penney's European  
operations are all concentrated  
in Belgium under the Sarma  
(supermarkets), Sarma Lux (de-  
partment stores) and Sarma  
Star (hypermarkets) names.  
There is also an important fran-  
chise operation, which account-  
ed for two-thirds of last year's  
sales of Bfr27bn. Overall, Pen-  
ney has 50 stores, against GB-In-  
no's 200.

J.C. Penney has invested con-  
siderable resources in Belgium

in the last few years and we see  
an association with GB-Inno as  
an important means of pursuing  
the development of our  
operations," Mr Thomas Fox, di-  
rector of the company's Europe-  
an operations, explained last  
night.  
He added that Penney's strategy  
was to streamline its activities  
into the more profitable seg-  
ments and to concentrate on  
its US home market, but he em-  
phasised that a takeover was  
not being discussed.  
"We reached breakeven last  
year, after several years of  
heavy costs, and we are now  
profitable," he explained.  
Penney, which is the third largest  
retailer in the US, came to  
Belgium in the late 1980s hop-  
ing to develop in other Europe-  
an countries.

"Over the last 10 years the pic-  
ture has not been so bright and  
like others we have had to reas-  
sess our plans," says Mr Fox.  
"We've made decisions as to  
where we think we can be most  
successful in terms of profit-  
able sales," a Penney official  
said in the US. "We felt the Bel-  
gian operations did not belong  
in our new organisation."  
The official added the Bel-  
gian operations have not been  
profitable for Penney.  
Last week Penney announced  
it was dropping its less profit-  
able home electronics, sporting  
goods and photographic lines  
and expanding its women's ap-  
parel lines.  
Penney has been moving for  
some time to de-emphasise  
hard goods in favour of the  
more profitable apparel lines.

## Cash crisis for Oslo property group

By Our Oslo Correspondent

THE OSLO bourse yesterday  
suspended trading in Bugge  
Elendom, the Norwegian prop-  
erty company which holds as-  
sets in central areas of London,  
Oslo and Copenhagen.

The suspension follows li-  
quidity problems caused by a  
delay of payments by major  
shareholders, subscribing to  
Bugge's Nkr155m (\$24m) rights  
issue launched in September.

Wednesday was the deadline  
for payments to be made for the  
rights issue which was, accord-  
ing to Bugge Elendom, original-  
ly substantially oversubscribed.  
The company also said it was in  
merger talks and that this has  
contributed to uncertainty.

Earlier this week Bugge is-  
sued a statement denying eco-  
nomic problems. But yesterday  
it notified bourse officials of the  
delay on payments for the  
rights issue and advised sus-  
pension of trading.

Bugge's shares, valued at  
Nkr128 apiece and which have  
seen a high of Nkr275, were  
trading on Wednesday at  
Nkr61.

The company's president, Mr  
Niels A.B. Bugge, currently in a  
London hospital, owns some 50  
per cent of the company. A fur-  
ther 14 per cent of Bugge shares  
are distributed among other  
company members.

The company said that it  
could now be faced with bank-  
ruptcy although it added that it  
could sell assets to raise the  
capital it needs. At the end of  
October it had an operating loss  
of Nkr58m.

The Oslo bourse has accused  
the company of providing "in-  
correct" information about its  
financial status.

Bugge claims substantial in-  
vestments in shares and bonds  
with an estimated value of  
Nkr468m. It is involved in the  
development of property in the  
Docklands area of London, the  
acquisition and rehabilitation of  
new property in Oslo, and  
property in Copenhagen.

## Second-quarter dive at KLM

By LAURA RAUW IN AMSTERDAM

KLM, the Dutch airline, said its  
earnings tumbled by 17 per cent  
in the second quarter of the cur-  
rent year because of the weaker  
dollar, fierce competition and  
costlier fuel.

The outlook for the rest of  
1987-88 is so uncertain that the  
Netherlands' flag carrier said  
no forecast could be made for  
full-year profits. The prospects  
for an even lower dollar and  
continued competition on cru-  
cial North Atlantic routes ap-  
parently are cause for caution.  
KLM, which is 39 per cent

owned by the Dutch Govern-  
ment, said that because of the  
stock market crash it was post-  
poning a previously planned is-  
sue of non-voting shares to be  
launched in Switzerland. The  
uncertainty of such an offering  
apparently figured in KLM's  
cautious comments.

Net income amounted to Fl  
143m (\$74.5m) in the first quar-  
ter, down from Fl 173m a year  
earlier despite more traffic and  
higher occupancy rates. Cheap-  
er air fares, especially between  
Amsterdam and the UK and the

US, plus the weaker dollar all  
squeezed income, which  
slipped by 1 per cent to Fl  
1.48bn from Fl 1.5bn.

More expensive fuel helped  
lift overall costs by 1 per cent to  
Fl 1.35bn from Fl 1.34bn.  
For the first half of the fiscal  
year profits edged up by 4 per  
cent to Fl 265m, mostly thanks  
to the sales of aircraft in the  
first three months. Total reve-  
nue slipped by 1 per cent to Fl  
2.83bn while overall costs  
dropped by the same per cent-  
age to Fl 2.63bn.

## Support for Norwegian banks

By KAREN FOSSLI IN OSLO

NORWAY'S central bank at-  
tempted yesterday to dispel ru-  
mours that the country's banks  
are suffering a liquidity cri-  
sis. It reiterated its commitment  
of support in a statement saying  
it is prepared to implement spe-  
cific provisions to secure the li-  
quidity of the country's banks.

Den norske Creditbank (DnCB),  
Norway's largest bank, and the  
central bank have been flooded  
with queries from creditors  
abroad requesting information  
regarding the solvency situation  
of the DnCB and other Norwegian  
banks.

Norway's banks have been  
hard hit by the worldwide stock  
market crash and are now left to  
seek a strategy which is likely to  
force them to base future earn-  
ings growth on traditional bank-  
ing activities. Banks have also

suffered from the weakness of  
the dollar and their heavy expo-  
sure to foreign currency deal-  
ings.

Mr Trond Reinertsen, man-  
aging director of the Norwegian  
Bank Association, said that for  
DnCB the situation is special due  
to the large share portfolio  
losses which it will incur. Ear-  
lier this week DnCB suspended  
one of its brokers, pending in-  
vestigation, for overtrading  
"way beyond" his limits on the  
bank's behalf.

Mr Lars Brustad, a DnCB bank  
official, said that there are  
three sets of limits governing  
trading, including an overall  
limit for investments, limits for  
each market, and limits for each  
individual company in which  
investment is made. "It seems  
that all three limits have been

substantially exceeded," he  
said.  
DnCB expects to suffer overall  
losses of more than Nkr500m  
(\$83m).

Norway's banks have as much  
as 2 per cent of their assets tied  
up in stocks as well as stakes in  
many of their subsidiaries  
which have been hard hit  
by the stock market crash.

Mr Reinertsen said that the  
banks began the year with a  
strong income stemming from  
strong transactions in share  
growth. "This may now be wiped  
out," he said.

DnCB denied rumours that ma-  
jor foreign banks have  
suspended their dealings with  
it and that major losses are also  
expected from foreign currency  
dealings.

## KOP seeks FM1.26bn by one-for-four rights

By OLLI VIRTANEN IN HELSINKI

ONE OF Finland's two leading  
banks, Kansallis-Osake-Pankki  
(KOP), plans to raise FM1.26bn  
(\$300m) through a one-for-four  
rights issue.

The issue consists of 30.75m  
new shares, including 2m unre-  
stricted shares and warrants for  
2.8m unrestricted shares. The  
shares are priced at FM41  
which compares with FM36 for  
unrestricted and FM24 for re-  
stricted shares on the Helsinki  
bourse on Wednesday.

The rights issue will raise  
KOP's total capital by FM 615m  
to FM 2.85bn, making it the big-  
gest company listed on the Hel-  
sinki stock exchange. The sub-  
scription period will start on

November 30.  
KOP's timing might be de-  
scribed as unfortunate given  
the setback to world stock mar-  
kets, but Mr Jaakko Lassila,  
KOP's chief executive, believes  
the stock market crash is  
now in a transitional phase and  
prices will go up again.

The proposed issue, he said,  
will hopefully contribute to  
confidence building. He be-  
lieves investors will absorb the  
issue because there is constant  
shortage of materials on the  
Helsinki bourse.  
The proceeds will be used to  
improve capital adequacy and  
reliability. These are satisfac-  
tory according to Mr Lassila.

## Solvay sells Unitecta operations

By Our Brussels Staff

SOLVAY, the major Belgian  
chemicals group, announced  
yesterday that it has sold the  
paint, rendering and varnish ac-  
tivities of its German subsidiary  
Unitecta Oberflächenschutz to  
Sigma, a subsidiary of the oil  
company Petrofina.

The price of the deal was not  
disclosed but Solvay said the  
business had an annual turn-  
over of DM100m (\$58.5m).  
The disposal, Solvay added,  
had been made as part of the  
company's continuing restruc-  
turing programme. Unitecta did  
not fit into any of Solvay's five  
sectors.

**LIBRA BANK PLC**  
(Incorporated in Great Britain with limited liability)

US\$100,000,000

Subordinated Floating

Rate Notes due 1995

Notice is hereby given that the Interest  
Rate on the Notes for the period  
6th November 1987 to 6th May, 1988 is  
7 1/4% per annum. On 6th May, 1988  
the Coupon Amount will be US\$50.00  
per £1,000 (or the nearest US\$50.00) of  
US\$100,000,000 of Notes.

Bankers: Paribas, London Branch

Agents: Bank

**Brasilvest S.A.**

Net asset value as of

30th October, 1987

per CZ Share: 59,692.64

per Depositary Share:

US\$9,905.91

per Depositary Share:

(Second Series)

US\$9,302.26

per Depositary Share:

(Third Series)

US\$7,916.37

per Depositary Share:

(Fourth Series)

US\$7,395.34

## Four Italian flotations postponed

By Alan Friedman in Milan

SIGE, the Milan-based invest-  
ment bank which is one of Ita-  
ly's most important lead-man-  
agers of new share issues, has  
announced that given the vola-  
tile state of equity markets it  
will postpone four company de-  
buts on the Milan bourse.

The unusual move by Sige,  
which is part of the IMI state  
credit institute, has come as a  
shock to many brokers and  
bankers in Milan. The decision  
was announced by Mr Giorgio  
Mariotti, director-general of  
Sige. It will affect issues that  
would have tapped the market  
for a total of L560bn (\$238m) of  
new funds.

Mr Mariotti explained yester-  
day that this decision was  
taken "in the interest of the  
market and in order not to  
flood the market with too many  
issues at a delicate moment."

The move by Sige assumes  
annual importance because it  
has led most of the important  
new share issues on the Italian  
stockmarket over the past two  
years, including the debut of  
Benetton and that of Coman,  
the Fiat factory automation  
subsidiary.

The Sige decision is bound to  
affect the fate of several other  
company issues due to be lead-  
managed by other investment  
banks.

It could also affect the  
much-awaited decision by the  
Montedison chemicals concern  
on a L1,000bn rights issue  
which is meant to help finance  
the group's recent acquisition  
of a share stake in Hilmont, the  
U.S. polypropylene company. A  
decision on the Montedison  
rights issue could be an-  
nounced at a shareholders'  
meeting in Milan next Tues-  
day.

## ISS acquires German group

By Henry Barnes in Copenhagen

ISS, the Danish international  
cleaning and security system  
group, has acquired Rosen-  
mueller Gabauderreinigung,  
of West Germany.

The acquisition will place  
ISS among the five largest  
cleaning companies in Ger-  
many.

## BankAmerica Corporation

(Incorporated in the State of Delaware)

U.S. \$400,000,000

Floating Rate Subordinated Capital Notes Due 1997

Holders of Notes of the above issue are hereby notified  
that for the final Interest Sub-period from 9th November,  
1987 to 7th December, 1987 the following will apply:

1. Interest Payment Date: 7th December, 1987
2. Rate of Interest for Sub-period: 7 1/4% per annum
3. Interest Amount payable for Sub-period: US\$286.81 per US\$50,000 nominal

Total Interest Amount payable: US\$969.10 per US\$50,000 nominal

The following Interest Sub-period will be from 7th  
December, 1987 to 7th January, 1988.

Agent Bank  
Bank of America International Limited

These securities having been sold, this notice appears as a matter of record only.

New Issue



**AMERICAN BARRICK RESOURCES CORPORATION**

**\$116,250,000**

**3,000,000 Common Shares**  
(Represented by Instalment Receipts)

The undersigned have agreed to purchase 1,300,000 of the above Common Shares.

Merrill Lynch Canada Inc. Goldman Sachs Canada Inc.

The undersigned have agreed to purchase 1,300,000 of the above Common Shares.

Merrill Lynch International & Co.

Goldman Sachs International Corp. James Capel & Co.

October, 1987



## INTERNATIONAL COMPANIES &amp; FINANCE

## Japanese shipbuilder reduces interim loss

By Stefan Wagstyl in Tokyo

ISHIKAWAJIMA-HARIMA Heavy Industries (IHI), the Japanese shipbuilding and heavy engineering group which is in the throes of a large-scale cost-cutting plan, yesterday reported a sharp reduction in interim losses.

The company forecast that it would be making profits again by the end of the financial year next March, thanks mainly to money saved in cutting its workforce by 7,500 to 23,000.

For the six months to September, IHI made a pre-tax loss of ¥4,235m (\$30.9m), down from ¥13,185m, on sales which fell 8.7 per cent to ¥241bn.

Interest payments took ¥2bn and financing charges at IHI Bank, a lease-making financial institution, a further ¥1.5bn.

Sales in shipbuilding were 17 per cent down at ¥45bn; in the aircraft division (which makes jet engines) they fell 7 per cent; and in the general land machinery division, which includes a power plant operation specialising in nuclear reactors, turnover was also down 7 per cent.

The net loss was ¥4,235m or ¥3.22 a share compared with ¥12,765m or ¥9.58 a share.

## HK Land to develop key city site

BY DAVID DODWELL IN HONG KONG

HONGKONG LAND, among the territory's leading property groups, yesterday unveiled plans to redevelop one of the few remaining sites at the heart of the Central financial district - number 9 Ice House Street - for about HK\$125m.

The 29-floor office and shopping complex will be linked by an elevated footbridge to the landmark complex, making a total of 11 buildings in Central owned by Hongkong Land that are interconnected.

The long-mooted development will be the first undertaken by Hongkong Land since it was swept close to financial ruin by the collapse in Hong Kong's property market in 1982.

The site is adjacent to the headquarters of Standard Chartered Bank in Hong Kong, which is currently being rebuilt at a cost of about HK\$375m.

At one stage, Hongkong Land had discussed with Standard Chartered the possibility of joint development of the enlarged site, but these talks came to nothing.

Architects for the new building are Wong Tung and Partners, a Hong Kong group. The development will feature a six-storey circular clock tower.

Apart from a basement and a three-level shopping podium, the building will have a 24-level office tower.

Rebutting suggestions that the recent stock market crash would puncture demand for office space in the territory's prime business district, Mr. Nigel Rich, Hongkong Land chief executive, said: "Notwithstanding events of the last week or so, we still believe there will be a

shortage of 'grade A' space in core Central and the market at large over the next five years.

"Some tenants, such as those in the financial service sector, may cut back, and plans for expansion may be cancelled. However, the pure stockbrokers and unit trust managers only account for about 2½ per cent of our lettable space. At the same time, other tenants will prosper, like lawyers and accountants."

There is an acute shortage of new sites available in the core Central area for development. One such location was snapped up recently by the Hang Seng Bank, which aims to expand its headquarters building.

● New World Development, another of Hong Kong's main property and hotel groups, yesterday announced after-tax profits for the year to June of HK\$945m, a 40 per cent increase on profits last year of HK\$670.3m.

Residential and retail developments that were completed over the year have been fully let, the company said, while the three hotels operated by its New World Hotels subsidiary boasted average occupancy rates of between 77 and 98 per cent.

● Henderson Land Development more than doubled its net profits to HK\$339.9m in the same period from HK\$160.1m. The latest result, drawn from a 35 per cent rise in turnover to HK\$1.7bn, included extraordinary gains of HK\$35.6m where none were registered the previous year.

## China Light lifts earnings

BY OUR HONG KONG CORRESPONDENT

CHINA LIGHT and Power, the bigger of Hong Kong's two electricity generating companies, yesterday reported after-tax profits for the year to September of HK\$4.67m (\$34.1m), a 13 per cent improvement on profits a year earlier of HK\$4.17m.

The company said electricity charges would not be increased in the year ahead. Charges are now 20 per cent lower in real terms than they were four years

ago, when the first price freeze was announced.

While boosting the group's authorised capital from HK\$50m to HK\$80m, the board announced a bonus issue of one new share for every five already held, to be funded by the capitalisation of HK\$900m of the company's reserves.

A prime beneficiary of the issue will be the family of Lord Kadoorie, which is estimated to hold about 34 per cent of the

shares in the company. This summer the Kadoorie family narrowly escaped losing control of its other prime corporate asset - Hongkong and Shanghai Hotels group, which owns the Peninsula Hotel.

China Light has benefited from demand which grew 12 per cent last year, and has substantial windfall electricity sales to Guangdong province in mainland China.

## Mitsubishi and Hino advance

By Ian Rodger in Tokyo

TWO JAPANESE motor groups have reported a strong profit recovery in the six months to September.

Mitsubishi Motors Corporation (MMC), which recently announced a wide-ranging marketing and product development agreement with Daimler-Benz of West Germany, boosted pre-tax profits 76 per cent to ¥830m (\$67.8m).

Hino Motors, Japan's leading lorry manufacturer, said its pre-tax profits rose 32 per cent to ¥930m. Both companies reported only minor increases in sales, indicating that the profit recovery came mainly from cost reductions and price increases.

MMC sales rose 4.4 per cent to ¥84.1bn while Hino increased sales by 5.9 per cent.

## SLOUGH ESTATES

## Slough Estates plc

(Incorporated with limited liability in England under the Companies Acts 1908 to 1977; registered number 157591)

£50,000,000  
10 per cent Bonds 2007

The Issue Price of the Bonds is 97½ per cent of their principal amount, payable as to 25 per cent on 27th May, 1987 and as to 72½ per cent on 27th November, 1987.

## NOTICE OF FINAL INSTALLMENT

Holders of the above-mentioned Bonds of Slough Estates plc (the "Company") are reminded that payment of the final instalment of 72½ per cent of the Issue Price falls due on 27th November, 1987.

No payment after 27th November, 1987 will be accepted by the Company unless accompanied by a further payment representing interest at a rate of 11 per cent per annum calculated from (and including) 27th November, 1987 to (but excluding) the date of actual payment.

The Company may at any time after 11th December, 1987 elect not to accept payment of the final instalment on and to forfeit any partly-paid Bonds.

Where the Company forfeits Bonds, it shall be entitled to retain the first instalment of the Issue Price previously paid and shall be discharged from any obligation to pay interest on, or to repay, such first instalment.

6th November, 1987

US\$42,000,000

Short-term Guaranteed Notes

Issued in Series under a

US\$280,000,000

Note Purchase Facility

by

## Mount Isa Mines

## (Coal Finance) Limited

Notice is hereby given that the above Series of Notes issued under a production Loan and Credit Agreement dated 30th March, 1983, carry an interest rate of 7½ per cent per annum. The Issue Date of the above Series of Notes is 9th November, 1987, and the Maturity Date will be 9th May, 1988. The Euro-clear reference number for this Series is 47715 and the CEDEL reference number is 91059.

Manufacturers Hanover Limited

Issue Agent

6th November, 1987

## Shearson Lehman Brothers

## Holdings Inc.

(Incorporated in Delaware)

U.S. \$500,000,000

Floating Rate Notes Due 1991

For the three months

6th November, 1987 to 8th February, 1988 the Notes will carry an interest rate of 7½ per cent per annum and interest payable on the relevant interest payment date 8th February, 1988 will amount to U.S. \$199.10 per U.S. \$100,000 Note.

By Morgan Guaranty Trust Company of New York, London Agent Bank

## Brierley reassures IEL shareholders after crash

BY OUR FINANCIAL STAFF

MR RON BRIERLEY, the New Zealand entrepreneur, yesterday moved to ease shareholders' worries after confirming that the collapse in world equity markets had caused about

£450m (\$US\$600m) from the value of the investment portfolio at Industrial Equity (IEL), his main Australian corporate vehicle.

He told the annual meeting: "That's the bad news - the good news is that shareholders' funds are relatively untouched in terms of profits and sales."

At IEL's year-end, on June 30, shareholders' funds stood at A\$1.27bn. Annual net profits reached A\$20.12m.

IEL had no problems in servicing its debt and would return subscriptions for the one-for-10 rights issue announced in September. This was in view of the drop in IEL's share price since then to yesterday's A\$1.95 and the refusal of Australian Stock Exchange authorities to allow the company to reduce the A\$1 issue price.

Echoing a familiar theme from Australian takeover specialists, Mr Brierley said the crash could mean some good opportunities for acquisitions.

It was helped by increased domestic house construction and profits from sales of investment securities.

Net profits, which were ¥242m (\$4.12m), are expected to reach ¥140m in the full year compared with ¥10.02bn the year before.

Sales were up at ¥220.2bn against ¥186.7bn and for the 12 months are projected at ¥470bn, up from ¥386.6bn. The previous forecast was ¥450bn.

## Daiwa House ahead 60%

DAIWA HOUSE Industry, one of Japan's largest home builders, boosted pre-tax profits 60 per cent in the first half to September to reach ¥15.39bn (\$112.5m) compared with ¥9.61bn. Our Financial Staff writes:

It was helped by increased domestic house construction and profits from sales of investment securities.

Net profits, which were ¥242m (\$4.12m), are expected to reach ¥140m in the full year compared with ¥10.02bn the year before.

Sales were up at ¥220.2bn against ¥186.7bn and for the 12 months are projected at ¥470bn, up from ¥386.6bn. The previous forecast was ¥450bn.

## NOTICE TO HOLDERS OF

## NEC Corporation

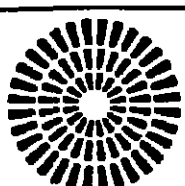
(Formerly Nippon Electric Co., Ltd.)

U.S. \$80,000,000 5¼% Convertible Bonds Due 1997

Pursuant to the description of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Conversion Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Principal Paying and Conversion Agent)



U.S. \$75,000,000

## Southeast Banking Corporation

(Incorporated in Florida, U.S.A.)

Floating Rate Subordinated Capital Notes

Due 1997

For the six months 6th November, 1987 to

6th May, 1988 the Notes will carry an

interest rate of 7½ per cent per annum.

Interest due on 6th May, 1988 will amount to

U.S. \$391.81 per U.S. \$100,000 Note.

Morgan Guaranty Trust Company of New York

London

Agent Bank



## THE SOUTH AFRICAN BREWERIES LIMITED

(Incorporated in the Republic of South Africa)  
Reg. No. 69/16025/06

ABRIDGED INTERIM REPORT  
for the six months ended 30 September 1987

## SALIENT FEATURES

Turnover  
Growth of 19% and beer volumes, 12%  
Earnings per share  
Improvement of 32%  
Dividend  
Interim increased by 28% to 16 cents

## Prospects

Further growth in consumer spending is anticipated for the remainder of the financial year and, therefore, Group earnings should continue to improve, although not necessarily at the same rate as that achieved in the first six months.

## INTERIM DIVIDENDS

The Directors have declared the following interim dividends on account of the year ending 31 March 1988 payable on or about 30 December 1987 to Shareholders registered on 20 November 1987:

Ordinary shares  
An interim dividend of 16.0 cents per share (last year: 12.5 cents per share)

Preference shares  
Interim dividends per share, calculated in respect of the six months ended 30 September 1987, on the following classes of preference shares:

- 6.2% cumulative (R2 each) : 6.2 cents

- 7.0% redeemable cumulative (R1 each) : 3.5 cents

- 7.0% cumulative (R1 each) : 3.5 cents

South African Non-Resident Shareholders' Tax at the rate of 14.03% and United Kingdom tax will be deducted from the dividends where applicable.

The dividends are declared in the currency of the Republic of South Africa and payments from the office of the London transfer secretaries (Hill Samuel Registrars Ltd, 6 Greencoat Place, London SW1P 1PL) will be made in United Kingdom currency calculated by reference to the rate of exchange ruling on 14 December 1987 or at a rate not materially different therefrom.

The relevant Transfer Books and Registers will be closed from 21 to 29 November 1987, both dates inclusive.

2 Jan Smuts Avenue Johannesburg 2001 Republic of South Africa

Copies of the Interim Report will be posted to registered Shareholders and can be obtained from the London Secretaries

Barnato Bros Limited 99 Bishopsgate London EC2M 3XE.

## NOTICE TO HOLDERS OF

## Japan Aviation Electronics

## Industry, Limited

U.S. \$40,000,000 3% Convertible Bonds 2000

Pursuant to the terms and conditions of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Conversion Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Principal Paying and Conversion Agent)

## NOTICE TO HOLDERS OF

## SUMITOMO FORESTRY CO., LTD.

U.S. \$20,000,000 3¼% Convertible Bonds Due 1999

Pursuant to the terms and conditions of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Conversion Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Principal Paying Agent, Conversion Agent and Replacement Agent)

## NOTICE TO HOLDERS OF

## Mazda Motor Corporation

U.S. \$150,000,000 7½% Bonds Due 1993

Pursuant to the terms and conditions of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Fiscal and Replacement Agent)

## NOTICE TO HOLDERS OF

## SUMITOMO SPECIAL METALS CO., LTD.

U.S. \$50,000,000 3% Convertible Bonds 2000

Pursuant to the terms and conditions of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Conversion Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Principal Paying Agent, Conversion Agent and Replacement Agent)

## NOTICE TO HOLDERS OF

## NIPPON SHEET GLASS COMPANY, LIMITED

(i) U.S. \$25,000,000 3¼% Convertible Bonds Due 1994

(ii) U.S. \$40,000,000 3% Convertible Bonds Due 1995

Pursuant to the terms and conditions of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Conversion Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Principal Paying Agent, Conversion Agent and Replacement Agent)

## NOTICE TO HOLDERS OF

## SUMITOMO SPECIAL METALS CO., LTD.

U.S. \$80,000,000 2¾% Guaranteed Bonds 1991 with Warrants

Pursuant to the terms and conditions of the above Bonds and Warrants notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Warrant Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Principal Paying Agent, Conversion Agent and Replacement Agent)

## NOTICE TO HOLDERS OF

## Q. P. Corporation

U.S. \$70,000,000 2¾% Guaranteed Bonds 1991 with Warrants

Pursuant to the terms and conditions of the above Bonds and Warrants notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Warrant Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Fiscal, Paying and Warrant Agent)

## NOTICE TO HOLDERS OF

## Sumitomo Chemical Company, Limited

U.S. \$75,000,000 10% Guaranteed Bonds Due 1995

Pursuant to the terms and conditions of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Fiscal Agent and Replacement Agent)

## NOTICE TO HOLDERS OF

## SUMITOMO CORPORATION

U.S. \$70,000,000 2¾% Convertible Bonds Due 1999

Pursuant to the terms and conditions of the above Bonds notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying and Conversion Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Principal Paying Agent, Conversion Agent and Replacement Agent)

## NOTICE TO HOLDERS OF

## Sumitomo Metal Industries, Ltd.

U.S. \$100,000,000 10½% Guaranteed Notes Due 1992

Pursuant to the terms and conditions of the above Notes notice is hereby given that effective from 5th October, 1987 Daiwa Europe Limited, London one of the Paying Agents, has changed its address to 5 King William Street, London EC4N 7AX.

The Sumitomo Bank, Limited

(Fiscal Agent, Paying Agent and Replacement Agent)

November 6, 1987



## Ente Nazionale per

## l'Energia Elettrica (ENEL)

SDR 100,000,000

Floating Rate Debentures due 1986

Extendable at the

Debenture holder's Option to 1989

Guaranteed by the Republic of Italy

In accordance with the terms and conditions of the Debentures, notice is hereby given that for the Interest Period commencing on November 9, 1987 the Debentures will bear interest at the rate of 6½½ per annum. The interest payable on the relevant Interest Payment Date, May 10, 1988 against Coupon No. 14 will be SDR169,9740.

The US\$/SDR rate which will determine the US\$ amount payable in respect of Coupon No. 14 will be fixed together with the Interest Rate for the period commencing May 10, 1988, on May 6, 1988.

Fiscal Agent

ORION ROYAL BANK LIMITED

A member of The Royal Bank of Canada Group

## INTERNATIONAL CAPITAL MARKETS

William Dullforce on rifts in Zurich's exchange after October's falls  
Swiss take stock of market failings

THE SWISS stock market, to many people's surprise, has been among the hardest hit by the worldwide plunge in share prices.

The Swiss Bank Corporation General Index fell 30 per cent from an October 5 peak of 734.2 to reach a low of 512.6 on Wednesday this week. During October almost 27 per cent, or SF6.6bn (\$4.6bn), was wiped off the capitalisation of the Zurich share market.

The shock was all the ruder because of the relatively modest advance in share prices earlier in the year. The SBC index had climbed only 10.7 per cent between December 31 and October 5. It is now wallowing some 23 per cent below its year-end level.

Bankers and analysts broadly agree on what happened and why. As they wait agonisingly for signals of economic policy from Washington and Bonn, their conclusions on where the Swiss market is heading are much less coherent.

The first wave consisted initially of foreign institutional investors, desperate to raise cash.

The second, more complex, wave was triggered by the fall in the dollar exchange rate - which always produces a knee-jerk reaction from Swiss investors, worried about the effect on Swiss exports.

This time the extent of the reaction was compounded, bankers claim, by selling from the smaller portfolio management concerns, many of which had come into existence within the last three years.

Those with heavily leveraged portfolios were forced to sell once the price decline approached 20 per cent and appeared to be continuing.

One banker said: "Nobody is

averaged 1.2 (one equity to two debt) could carry on."

Opinions differ about the administration of the Zurich Stock Exchange. Some foreign investors, who say they were unable to place orders, complained that the market became disorderly - almost an insult to the big Swiss banks, which pride themselves on maintaining a stable, orderly market place.

Sessions were shortened for the leading stocks, which are normally traded continuously. For other stocks, the 10 per cent rule, which stipulates that a half must be called to trading in a stock where the price has moved more than 10 per cent during the session, was abandoned.

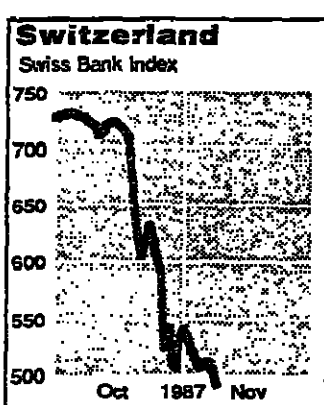
Most controversially, the right to "trade back" - return to a stock passed in the calling of the list - was withdrawn. The result, one banker said derisively, was a 30 second rule, in which trades had to be struck almost instantaneously.

Abandoning trading back is widely blamed for exaggerated price swings which sent some stocks tumbling by 30 per cent one day and climbing by 20 per cent the next.

This criticism is rebutted by Mr Richard Meier, the exchange's director. Some "rigidities" have made it difficult for investors to pull out of the market as quickly as they would have liked. But he adds, transactions were cleared each day and back offices were "kept in pretty good shape."

Swiss bankers point out that Zurich was hit by a time, one of the very few European exchanges where foreign investors could obtain quick execution and take their cash the next day.

Nevertheless, it was not easy for investors to pull out of "accident" stocks other than the top 25 which account for 78 per cent of total market capitalisation.



This has led to renewed discussion about the narrowness of the Swiss market and the lack of liquidity outside the bunch of top stocks.

Non-voting participation certificates, issued in huge quantities by Swiss companies over the last couple of years, suffered worse than the registered or bearer shares.

Prices of participation certificates, mostly held by foreigners, tumbled on average by more than 20 per cent in the two weeks to the end of October. The premiums at which many had been trading to shares were either sharply cut or wiped out.

Bearer share prices fell on average by 25 per cent over the two weeks while registered shares declined by less than 10 per cent. "Investors will probably pay more attention to voting rights after this," a banker commented.

Another conclusion generally advanced is that the Swiss new issue business will suffer for some time to come. Last year SF6.5bn was raised on the Swiss market in all types of bonds and shares.

About 80 per cent of this total

was raised for foreigners, in particular for Japanese companies, which continued to issue a large volume of low-coupon, convertible bond issues predicated on the steady climb of Tokyo stock prices.

This market for Japanese paper, bankers agree, is now dead so far as Swiss-based investors are concerned, after several enormously successful years, although market makers are still trading the bonds in greatly reduced volume.

Reports circulating in Zurich that the launching of a Swiss options and financial futures exchange next March will be postponed or even abandoned were vigorously denied by Mr Otto Nageli, the project's managing director.

Bumours intensified when the Soffex planning group recently asked the 65 banks which had applied for membership whether they could guarantee they would be ready in time.

The questionnaire was intended to ensure that members were prepared for a simulation phase due to start in January, Mr Nageli explained.

A cautious start had, in any case, been planned. The exchange will initially trade stock options on 11 underlying bearer shares and participation certificates of Swiss companies, moving later to an index contract.

Financial futures, whose allegedly amplifying influence on the recent plunge in stock prices is being examined by the US authorities, would not be introduced on Soffex until much later, Mr Nageli said.

The Soffex managing committee would analyse the impact of futures trading in the stock market shake-out and, if necessary, would "take another look at the project," though it was under no time pressure.

Of the 65 original applicants for membership, 54 have declared their readiness to be in at the start of Soffex in March.

## Volume up as Liffe launches option

By Our Euromarkets Editor

THE LONDON International Financial Futures Exchange yesterday launched a new option contract and reported that it had transacted record volume in October's volatile markets.

Trading began as planned in options on Liffe's futures contract based on three-month sterling deposit interest rates. More than 500 contracts were traded in the first hour of business, and by the end of the day 1,355 contracts, worth a total of \$677m, had been dealt.

The addition means that Liffe offers options on all four of its actively traded interest rate futures contracts: the other three are long-term UK and US government bonds, and the three-month Euro-dollar rate.

In October, Liffe's overall volume rose to 1,639,212 futures and options contracts, 31 per cent higher than in June, the last time the exchange's total nominal value was \$612.7bn.

Mr Brian Williamson, Liffe chairman, said that in spite of the record volume, "an orderly market was maintained throughout the month, with all trades being successfully matched and cleared on a daily basis."

Not surprisingly in a time when all interest rates, as well as the UK stock market, were volatile, all of Liffe's main contracts recorded substantial increases in volume and the recent expansion in futures trading on the Financial Times-Stock Exchange 100 shares accelerated further.

By far the most active contract remained long gilt futures, which saw volume increase to 719,388, 22 per cent up on September and 124 per cent above October 1986.

Long gilt options volume rose 60 per cent from September to 155,947. Eurodollar, short sterling and US Treasury bond futures recorded increases of 52, 58 and 42 per cent respectively.

Through the FT-SE futures volume remained low by comparison, at 72,411 contracts, this was 45 per cent up on September and no less than 711 per cent up on the October 1986.

On October 28, Liffe set a daily volume record of 136,212 contracts, a 58 per cent increase on the previous peak set five days earlier, and well above levels seen before in Liffe's five-year history.

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## STRONG REACTION TO OFFICIAL INTEREST RATE CUTS

## Price rises help trigger activity in Eurosterling

By Alexander Nicoll, Euromarkets Editor

INTERNATIONAL BOND markets reacted strongly yesterday to widespread cuts in official interest rates, with US banks' prime rates coming down to 8 1/4 per cent from 9 per cent and German, Swiss, Dutch and British rates all being reduced over the last two days.

Rises in bond prices, as well as the strength of the currency, triggered a flurry of issues in the Eurosterling market. In spite of the extreme weakness of the dollar even in the face of falling European rates, the Eurodollar bond market saw a highly successful issue for American.

The \$250m three-year American issue, led by Credit Suisse First Boston, ran through some basic tenets which lead bond prices to rise between 1/4 and 1/2 point yesterday. West German bond prices also gained by half a point, with the response to the Bundesbank's Lombard rate cut to 4 1/4 from 5 per cent relatively muted and cautious. It had been generally expected.

The average yield on government bonds fell slightly to 6.08 from 6.12 per cent.

In Switzerland, as the banks cut their time deposit rates by half a point to 3 per cent, bond prices rose by between 1/4 and 1/2 point. The market was already closed when the National Bank cut its count and Lombard rates by half a point to 3 and 4 1/2 per cent respectively.

The strongest reaction, however, was in the sterling market which opened firm in reaction to the strength of sterling, the previous day's interest rate cuts, and to the Mansion House speech of Mr Nigel Lawson, the

## INTERNATIONAL BONDS

heavy intervention in the foreign exchange markets. Overall, Eurodollar bond prices rose by between 1/4 and 1/2 point yesterday. West German bond prices also gained by half a point, with the response to the Bundesbank's Lombard rate cut to 4 1/4 from 5 per cent relatively muted and cautious. It had been generally expected.

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The strongest reaction, however, was in the sterling market which opened firm in reaction to the strength of sterling, the previous day's interest rate cuts, and to the Mansion House speech of Mr Nigel Lawson, the

Chancellor, which was taken as indicating a continued accommodative stance following the stock market crash.

Mr Lawson indicated that the Bank of England would not immediately sterilise the impact of foreign exchange intervention through gilt sales. The move would not be sensible to extract liquidity from the system.

The gilt market fluctuated somewhat as the day progressed, but was firm later as the dollar fell again.

Baring Brothers led a £150m additional tranche for a £200m World Bank 20-year issue which it had brought in June.

The 9 1/4 per cent bonds were priced at 96, which net of fees was the level of the outstanding bonds. The terms gave a 60 basis point yield to maturity, with the issue being partly paid, with £30 payable now and the remainder next June. It was bid at a discount equal to the fees.

France's Compagnie Bancaire made a \$200m five-year issue led by Kleinwort Benson, with a 10 per cent coupon and price of 101 1/4 to give a yield of 10 1/2 basis points over gilts.

Less well received was a \$200m five-year issue for Ford Credit Financing, priced by Warburg Securities at 101 1/4 with a 9 1/4 per cent coupon to give an 85 basis point spread over Treasuries.

In yen, the African Development Bank made a ¥15bn five-year issue priced by Nomura at 101 1/4 with a 5 1/4 per cent coupon, which was quoted at the bid.

In Switzerland, Chubb Electric Power made a SF200m five-year 5 per cent issue priced at 100 1/4 by Union Bank of Switzerland.

## French to float 30% of funding agency

THE FRENCH Finance Ministry is inviting bids from private investors for the sale of 30 per cent of the capital of Credit Local de France, the local authority

Localities, Renter reports from company remaining under state control.

The ministry said 30 per cent was being offered now and a further 10 per cent would be sold at a later date. The agency will be converted into a limited

company remaining under state control.

The agency's balance sheet totalled more than FF120bn (\$32.7bn) at the end of 1986. It is expected to lend local authorities more than FF32bn in 1987.

## FT INTERNATIONAL BOND SERVICE

Listed are the latest international bonds for which there is an adequate secondary market.

IS BILLYS STRAIGHTS	Issued	Mat	Offer	Day	Week	Yield	Change
Alloy Refractory 7 1/2%	100	200	97 1/2	10/10	10/10	9.38	+0.01
Alloy Refractory 8 1/2%	100	200	97 1/2	10/10	10/10	9.38	+0.01
American Refractory 8 1/2%	100	200	97 1/2	10/10	10/10	9.38	+0.01
AS Refractory 8 1/2%	100	200	97 1/2	10/10	10/10	9.38	+0.01
AS Refractory 8 1/2%	100	200	97 1/2	10/10	10/10	9.38	+0.01
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American Refractory 8 1/2%	100	200	97 1/2	10/10	10/10	9.38	+0.01
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AS Refractory 8 1/2%	100	200	97 1/2	10/10	10/10	9.38	+0.01
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Alloy Refractory 7 1/2%	100	170	96 1/2	+0	-10.62		
Alloy Refractory 8 1/2%	100	170	94 1/2	+0	-9.90		
American Refractory 8 1/2%	100	180 1/2	90	+0	-10.11		
Alloy Refractory 8 1/2%	150	101 1/2	90 1/2	+0	-10.11		
Alloy Refractory 8 1/2%	100	95 1/4	90 1/2	+0	-9.43		
American Refractory 8 1/2%	100	100 1/4	90 1/2	+0	-10.21		
Alloy Refractory 8 1/2%	100	100 1/4	90 1/2	+0	-10.21		
Alloy Refractory 8 1/2%	100	90 1/2	90 1/2	+0	-10.11		
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Ideas bring growth to finance.

## The birth of Ferruzzi Agricola Finanziaria.

In October 1985 Gruppo Ferruzzi set out its plans to create one of the biggest agro-industrial groups in the world, to extend its activities into new sectors and to expand into new continents. In less than two years Gruppo Ferruzzi has become the largest agro-industrial group in Europe and the third largest in the world. Furthermore it is the second private-sector industrial conglomerate in Italy with an aggregate turnover of over 18 billion dollars. The Group's idea to use agricultural products for industrial and energy uses, and its related programme for environmental protection is a focal point of international debate. The driving force behind this extraordinary expansion has been Agricola Finanziaria, the Group's holding company. Its success on the financial market has allowed it to make large-scale investments such as the acquisition of CPC Europe, leader in the starch sector, the acquisition of a controlling interest in Montedison and Béghin-Say, and the restructuring of the sugar sector which makes the Group Europe's leading sugar producer. The market capitalization of the Agricola Finanziaria group amounts to about 20 billion dollars.

And now it is time for it to grow even more. Agricola Finanziaria is increasingly identified with Gruppo Ferruzzi and so Ferruzzi Agricola Finanziaria has been born. All the activities of the Group will converge in the new holding company so that in due course Ferruzzi Agricola Finanziaria and Gruppo Ferruzzi will form a single entity. Its theatre of operations is increasingly worldwide. Ferruzzi Agricola Finanziaria will span five continents. Its widely diversified activities follow a single vertical structure from agriculture to services, from trading to agro-industry, from chemicals to the advanced services sector and finally to numerous industrial and financial shareholdings. Ferruzzi Agricola Finanziaria will be quoted on all the main European Stock Exchanges including London and Paris. This will lead to a broad national and international shareholder base in line with the Group's importance. The cycle is in constant movement: two years ago ideas brought growth to finance. Today

Finance is bringing growth to ideas.



**Ferruzzi  
Agricola Finanziaria**

## UK COMPANY NEWS

PATHFINDER STRESSES HIGH RISK OF INVESTMENT

## Eurotunnel prospectus forecasts big returns

BY RICHARD TONKINS



Eurotunnel, the Anglo-French consortium building the Channel Tunnel, yesterday launched the pathfinder prospectus for its flotation with figures holding out the hope of big returns for people who buy its shares.

The pathfinder prospectus, which paves the way for the launch of the share issue in 10 days' time, forecasts that investors buying units (each comprising one English share and one French one) at an initial 350p might rise to see their value rise to £24 in 1993, by which time the company will have begun paying dividends.

This is because the dividend yields themselves will be so high. An initial gross yield of 16 per cent is forecast for 1994, rising to 34 per cent in 1998 and 60 per cent in 2003.

However, the prospectus bears a clear warning to would-be applicants that an investment in Eurotunnel will

carry a significant degree of risk.

"While the directors consider that the assumptions on which the financial projections are based are reasonable, it must be realised that the reliance to be placed on them is a matter of judgment," it says.

As announced in Paris the day before, there will be two types of units for private investors who become initial investors in the project - one likely to appeal more to the British investor and the other more to the French.

The biggest incentive for the British will be travel perks ranging from one return trip for a car-load of passengers for the person buying 100 units to an unlimited number of trips until 2042 for the person buying 1,500 units.

However, investors will have to pay £10 a year (rising with inflation) for every year in which

they use the perk, plus a £1 fee for each single trip. The perk is also only for car-drivers using the shuttle service, so foot passengers using ordinary trains will not receive any benefit.

The other incentive is the warrants which will be attached to each unit. Ten of these will entitle the holder to subscribe to one unit at a fixed price between 1990 and 1992. These are a common feature of French privatisation issues.

About 220m units are expected to be sold at 350p each, though neither figure has yet been finally fixed. This will raise £770m in new equity, which when added to the equity issued in the earlier private placements will produce an initial market capitalisation of about £1.1bn.

Institutional investors who took part in last year's placing paid in effect £120 plus 10p, or about 240p, for each unit, so the 350p issue price suggested yesterday gives them a premium slightly higher than the 42 per cent forecast.

Mr Alastair Morton, the consortium's UK co-chairman, said that nearly 500,000 inquiries had been received by the Eurotunnel share information office and had continued at a steady rate in spite of the stock market crash.

Mr Bob Boas of Warburg Securities, one of the UK advisers to the issue, said that he was confident that the issue would be fully underwritten.

## Windsmoor rises 12.5% to over £1m despite poor weather

by Alice Rawsthorn

WINDSMOOR, the women's wear fashion house, yesterday announced a 12.5 per cent increase in pre-tax profits to £1.03m for the first half of the financial year on turnover which rose by 15.5 per cent to £23.4m.

Like many other fashion groups Windsmoor was affected by the sluggish pace of clothing sales during the spring and summer, when retail trade was hit by the dismal weather.

Mr Brian Green, chairman, described the pace of sales in August and September as 'steady', but said that business had picked up in recent weeks. Last month the company experienced sales growth of 23 per cent.

In the six months to August 1, operating profits rose to £1.03m (£1.1m) and the contribution from Windsmoor's overseas operations increased to £38,000 (£38,000). Interest charges rose to £365,000 (£231,000) and taxation to £275,000 (£239,000).

Earnings per share increased to 2.58p (2.32p), the board proposed to pay an interim dividend of 1.25p.

Mr Green said that profits growth had been hindered by the increase in interest payments due to the high level of stock carried by the company. The management team is now tackling this problem.

Windsmoor manufactures and retails two brands of women's wear - the synonymous Windsmoor label and Planet - in almost 600 concessions within department stores throughout the UK. It has just embarked upon a joint venture, Golden Rifle, with an Italian manufacturer of casual wear.

This spring the company will open its first High Street shops, in St Albans and Cheltenham, in order to test the concept of running independent retail units. Next autumn it will introduce a new women's wear label for 'petite' women.

Phillips and Drew, stockbrokers to Windsmoor, expect the company to produce pre-tax profits of £2.4m, with earnings per share of 16p, for the full financial year.

Alice Rawsthorn on a famous name's diversifications

## Learning the retailing game



FOR COMPANY chairmen, taking their business to the stock market is supposed to be one of the best experiences of their lives. For Mr Brian Green, chairman of Windsmoor, it was one of the worst.

Only a few days after the flotation a year ago it emerged that two employees of Chase Manhattan, then brokers to the company, had 'staged' the issue. At no time was it suggested that Windsmoor had been associated with the exercise and it swiftly dropped Chase Manhattan as its brokers.

Nevertheless, the adverse publicity around the issue depressed the share price for several months and cast a cloud over the flotation. For Mr Green it was "the most painful experience of my life".

The flotation is now no more than a painful memory and Windsmoor is concerned in its plans for the future. The company is already established as one of the best known women's wear manufacturers in Britain. Over the next year it plans to diversify into new market niches and into the High Street, as a retailer.

Windsmoor dates back to the early 1950s when three brothers - Cecil, Lionel and Maurice Green, the sons of a London tailor and uncle of the present chairman - established a business to manufacture ladies' coats. During the war Windsmoor retrenched into utility wear. After the war it embarked upon an extravagant advertising campaign, emblazoning the legend 'Look Your Best in

Windsmoor' over the bomb sites of Britain.

Windsmoor flourished in the 1950s, when it diversified into dresses, suits and separates. In the early 1960s it opened its first concession within a department store.

But in the 1960s and 1970s Windsmoor fell victim to its own success. The company's name was associated so strongly with the 1950s - too strongly for the taste of the liberated young women of the Swinging Sixties - that its clothing was seen as dull and outdated.

Nevertheless, the business continued to grow. It started to source part of its clothing overseas: through a joint venture in Hong Kong and from contract manufacturers in Czechoslovak-

is and Italy. It also opened new concessions and, in the late 1970s, introduced Planet, a new collection for career women.

Three years ago Windsmoor decided to relaunch its flagship brand. Since then it has attempted to steer a delicate balance between attracting new, younger customers with more stylish designs without losing its older, traditional clientele.

So far Windsmoor has succeeded. It has done so through unashamed 'cheating' - by making suits with both chic, short skirts and longer lengths for the more mature customer - and with a witty advertising campaign depicting Windsmoor clothes as blatant copies of those of designers like Chanel.

Windsmoor now sells through more than 300 department store concessions and Planet through almost 500. Although there is scope for a little further growth, the two labels have almost reached the limits of their markets in department stores.

Next autumn Windsmoor plans to introduce a new range of fashionable clothes for small women under 5'5". The new label - as yet unnamed - will be introduced initially to 35 concessions and should be extended thereafter.

The cost of establishing a new range is relatively low. The company has recruited a new designer, pattern cutter, fabric selector and manager for the project, but production and distribution will be handled through its existing operation.

It is also diversifying into retailing. It recently opened the first outlets for Golden Rifle, a joint venture with an Italian casual wear manufacturer.

Early next year the first Windsmoor shops will open. The company is convinced that there is an opportunity in the High Street for a retailer to fill the gap between the multiples like Next and Richards and the designer shops. Yet it perceives its retail venture as an experiment.

In the past few months Windsmoor has strengthened its management team in order to prepare for this expansion. Until recently Mr Brian Green, originally an accountant, acted as both finance director and chairman. Mr John Whittle has now been drafted in as finance director. The company has also appointed a production director, Mr Ian Atlas.

Mr Green is now keen to increase the company's efficiency. Improving stock control is a priority. Traditionally Windsmoor has carried high levels of stock, but in the first half of this year stocks rose to unhealthy high levels.

Windsmoor has already begun to tackle the levels of fabric stock for manufacturing. Over the next few months it will invest in improved distribution systems and data capture within the concessions. The benefits of this exercise should filter through to profits next year.

As Mr Green put it: "It is often easy to forget that originally we were manufacturers. Our area of expertise, as retailers we still have a lot to learn."

## Westbury advances to £5.3m

BY NIKKI TAIT

Westbury, the Midlands and West Country householder, yesterday reported an 87 per cent increase in pre-tax profits to £5.3m (£2.8m) during the six months to end-August, on turnover 66 per cent higher at £23.6m.

The figures, however, are distorted by the acquisition of the Midlands householder, which was completed in October 1986, when Westbury bought from Christian Salvason for £12.6m cash.

The Midlands contribution is excluded from the first half figure in 1987, and yesterday the company declined to give any breakdown of its first-half contribution this year. Analysts were yesterday estimating that the underlying rate of organic growth in the business mix following the Midlands purchase.

Just over 1,100 units were completed and the figure for

the full year is expected to be 1,944p; had results for Midlands been included in the comparative 1986 figures, the increase would rise to 94 per cent.

Yesterday, chief executive Richard Fraser - part of the team which organised the management buyout of Westbury three years ago - said that the company was monitoring its business extremely carefully in the light of the current turmoil on financial markets, but so far saw no signs of any impact on its segment of the housing market.

During the first half, Westbury average selling price rose by around 21 per cent to £48,000, an underlying increase of 15 per cent once allowance is made for shift in the business mix following the Midlands purchase.

Just over 1,100 units were completed and the figure for the full year is expected to be 1,944p; had results for Midlands been included in the comparative 1986 figures, the increase would rise to 94 per cent.

The tax charge in the first half is £1.84m - 35 per cent is the expected rate for the year - and the interim dividend goes up from 1.5p to 1.75p.

comment

Under current circumstances, the downside to Westbury is that it is a pure householder - unfettered even by renovation work, let alone aggregates, time share and so on. The mitigating factors are that 50 per cent of output is for the first-time buyer market, and the South-east accounts for a minimal part of its workload or land bank. Moreover, the average selling price remains relatively modest and excursions unmarked - like the 8-house devoted to a Penarth, going for £200,000 a piece - are extremely rare. That bias may not make current margins the most exciting in the sector and if recession really bites, the company is clearly vulnerable. But, with mortgage rates coming down and perhaps £12.5m-£13m pre-tax virtually secured for the full year - admittedly helped to the tune of £1m by a property profit in Cheltenham - the prospect is a far cry from under 8. That may be a slight premium to some of the 'national' groups, but it still looks a nice unfair given Westbury's defensive merits within the sector.

## Greene King hits at Elders stake

BY CLAY HARRIS

Greene King, Suffolk brewer, yesterday denounced as "undesirable and unacceptable" the shareholding in the company by Elders Ltd, and any attempts by the Australian brewing, retail and financial services group to use it to gain trading advantages.

Elders, owner of the Courage group in the UK, has increased its stake to 9.25 per cent. Greene

King shares, which have outperformed the FT All Share Index by 40 per cent since the stock market crash because of Elders' buying interest, yesterday shed 1p to 1.15p.

In a letter sent to shareholders, Mr John Bridge, chairman, said Greene King continued to believe that selling Elders' shares would not be in its long-term interests. Elders declined to comment.

## US buy for Electrocomponents as profits rise 13% to £20.5m

BY PHILIP COGGAN

Electrocomponents, the electrical distribution group, announced an acquisition in the US together with interim pre-tax profits up 13 per cent yesterday.

Gillette is selling Misco, a computer supplies distributor, to Electrocomponents for around £11m. Misco has half its sales in the US with the rest in the UK. West German electronics - however the European operations had operating losses of £1.4m in the first nine months of 1987.

US acquisitions, after being fashionable for the first nine months of the year, have become less popular in the wake of the stock market crash and doubts about the health of the American economy.

But Electrocomponents, apart from pointing to record orders in its existing US businesses, is confident that its strategy is correct. Computer supplies is a growing area, it believes, and Misco is not just US-based. In addition, the fall in the dollar means that Electrocomponents was able to buy Misco more cheaply than it could have a few months ago.

Misco's UK and West German operations are now approaching breakeven and the Italian business should be out of losses by the end of 1988.

Electrocomponents' pre-tax profits for the six months to September 30 were £20.5m (£18.1m) on sales 18 per cent higher at £134.8m (£114.6m). Overall, margins were down slightly because of the addition of W/L Lighting which is traditionally stronger in the second half.

RS Components, the UK distributor which constitutes some 80 per cent of turnover, increased sales and profits at around the same rates as last year. However, the company reported that the West German market remained weak.

After tax of £7.4m (£5.4m), earnings per share were 6.45p (5.74p). The interim dividend is being increased to 1.27p (1.1p).

comment

Investors need little excuse to sell at the moment, and Electrocomponents' bold US purchase was enough reason to push the shares down 3p to 157p, despite

the overall market recovery. Strategically, the Misco purchase makes sense; but anything with a US slant, even if it is only 50 per cent of sales, is likely to be unpopular in current conditions. Distribution is a volume sensitive business and any economic downturn would undoubtedly hit Electrocomponents; but the company has a reputation for good management and the early 80s slump saw merely a slowdown in the company's growth rate rather than a decline. Nevertheless, analysts were cautiously shading their forecasts down yesterday, assuming \$60m pre-tax for the full year, the shares are on a prospective of just under 11.

## Hong Kong stake in Cluff Oil

By Lucy Kellaway

Mr Li Ka-Shing, the Hong Kong tycoon, yesterday said that he had built up a 14.3 per cent stake in Cluff Oil, the oil and gold exploration company controlled by Mr Algy Cliff.

Mr Li, who already owned nearly 5 per cent of the company, increased his holdings over the past week through his privately owned concern, Marine Equities. Mr Li apparently has no previous intention of taking over Cluff, and views his increased stake as a long-term investment.

Cluff said yesterday that it was "flattered" that Mr Li had increased his holding in the company, which it said marked a vote of confidence in its business.

Mr Li has been involved with Cluff since 1979 when it backed an unsuccessful Cluff oil exploration venture in China.

The stake could open the way to joint ventures between Cluff and some of Mr Li's other companies. Through Hutchinson Whampoa, the Hong Kong trading group, Mr Li owns a controlling interest in Husky Oil, the Canadian energy group.

## Midsummer sells stake in Boddington

By Lisa Wood

Midsummer Leisure, the growing discotheque, public house and snooker club business, which last month made an unsuccessful takeover approach to Boddington, has sold its 2.1 per cent stake in the Manchester-based brewer.

Midsummer said yesterday that the sale had realised about £2.2m. The cost of the shares, built up during the summer, was about £2.8m. Midsummer said the proceeds would be used to offset its bank indebtedness.

Midsummer, in its informal approach, had proposed to offer 7 of its shares for every 15 Boddington. No cash alternative was offered. Boddington, which was some 600 public houses, rebuffed the approach.

## YORKSHIRE BANK Base Rate

Yorkshire Bank announces that with effect from close of business on WEDNESDAY NOVEMBER 4 1987 Base Rate is reduced from

9 1/2% to 9%

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## DIVIDENDS ANNOUNCED

	Current payment	Date of payment	Corres- ponding div	Total year	Total last year
Amber Industrial Int	3.25	Jan 5	3	-	10
Brit Borneo Pet Int	7.5	Jan 5	7	-	22.5
Dals Simpson Int	6.35	Jan 4	5.25	8.6	7
Electrocomponent Int	1.27	Jan 1	1.1	-	3.7
Five Oaks Inv Int	-	-	-	1	1
Gleyston Group Int	1.5	-	1.1	-	2.7
Global Group Int	1.75	Dec 23	1.75	3	2.75
Goldberg (AJ) Int	1.32	Feb 19	1.15	-	4.75
Granplan TV Int	0.43	Jan 8	0.43	-	2.3
Hampover Druce Int	1.35	Dec 18	-	-	3.85
John J. Lee Int	0.63	Dec 11	0.5	-	1.5
Miller (Stan) Int	0.5	Dec 4	0.5	-	1.25
Westbury Int	1.75	Jan 20	1.5	-	4.7
Windsmoor Int	1.25	Dec 11	-	-	2
Yorklyde Int	2.75	-	2.75	-	7.55

Dividends shown pence per share net except where otherwise stated. \*Equivalent after allowing for scrip issue. \*On capital increased by rights and/or acquisition issues. \*USM stock \$UN-quoted stock. \*Third market.



## Storehouse attack on Benlox demerger bid

BY NIKKI TAIT

Storehouse, the giant retail group which takes in BHS, Habitat and Richards shops, yesterday launched a hard-hitting attack on the "demerger" bid from the relatively tiny investment dealing and civil engineering company, Benlox Holdings, describing it as "ill thought-out" and "carrying untold risks for Storehouse shareholders".

The Benlox offer document, claims Storehouse's defence document, "is riddled with inaccuracies and is remarkable for its misunderstanding of Storehouse group."

Benlox is proposing that the Storehouse empire should be broken up into six separate operating groups - covering the different retail chains, the design function and the property interests - which would then be separately listed. But Storehouse argues that the Conran Design Group is "at the very heart of the group, crucial to its

success, and that "Storehouse supplies a full range of services which would be highly expensive to reproduce within each company."

Moreover, the defence document jams into the record of both Benlox and certain Benlox directors, "Benlox's financial performance in recent years has been appalling", claims Storehouse, pointing out that dividends have been paid out of reserves for the last two years despite a deficit on revenue reserves at end 1985 and end 1986. And it describes the record of Airstrip Industries during the early eighties when Benlox chairman Mr Andrew Miller was managing director/chairman as "one of the sorrier episodes in UK corporate history."

Last night, however, Mr Peter Earl - a Benlox director and the guiding light behind its adviser, demerger specialist Ifinco - criticised the personal at-

tack. "Reading the document, you would assume Andrew Miller is a leper - that it clearly not the case."

"But that's not what this is about - this is not a personal vendetta between Andrew Miller and Sir Terence Conran. The demerger idea, he argued, was both practical and supported by analysts; the Design Group could, and had operated successfully for non-Storehouse clients; and he claimed that stressing the degree of inter-company service offered by Storehouse was at odds with the disclosure of a "small head of ice of 40 people." He also pointed out that Mr Miller did not take over at Benlox until January.

Yesterday, Mr Earl's private company, Sloane Corporation, disclosed that it had purchased another 5,000 Benlox shares, taking its stake to 15,000 or 0.0375 per cent.

## Ladbroke holders shun rights

BY NIKKI TAIT

COLLAPSING share prices have resulted in just 2.4 per cent of the £254m rights issue by Ladbroke Group, being taken up by existing shareholders.

The outcome, announced yesterday, represents the largest rights issue flop since the stock-market maelstrom blew up. The low response, however, looked inevitable on Wednesday afternoon, when the issue closed with Ladbroke shares standing at 314p against the 378p rights price.

Yesterday, Ladbroke said it felt it was unfortunate that markets had turned during the course of the issue but stressed

that the deal which occasioned the cash call - the £1bn purchase of the Hilton hotel chain from US group Allegis - was living up to all its expectations.

"We have been owners of the Hilton chain for some weeks," said the company, "and the more we look at it the better the deal is."

The rights issue was Ladbroke's second call this year - the first coming in April, when it raised £294m. Until fears about the overlap of rights shares hit the market this week, the Ladbroke share price had been falling roughly in line with the market itself. Yesterday, however, it slipped another 17p to 297p.

By comparison, the £8.9m cash call by food group, Hamster Saphir, in connection with its purchase of House of Clark, saw a relatively successful 54.5 per cent take-up. Berkeley & Hay Hill, however, saw only a 2.8 per cent take-up on its £2.3m open offer to shareholders.

Already this week, underwriters have been obliged to pick up almost all of the £44.5m issue from T. Cowie and the £28.3m call by Heywood Williams, plus 70 per cent of £27.5m issue by Skelchley. Yesterday, the £143m call by merchant banking group Kleinwort, Benson also closed with the shares 55p adrift from the 450p rights price.

## ABF bid for Berisford is cleared

By Clay Harris

The £767m bid for S&W Berisford by Associated British Foods was cleared yesterday to proceed without a reference to the Monopolies and Mergers Commission. It remained unclear last night, however, whether that is ABF's intention.

The milling and baking group is due to announce today the level of acceptance of its 400p cash offer received by yesterday's first-closing date. Berisford shares fell another 8p to 255p yesterday, but finished above the day's worst levels.

The Government's decision not to refer the ABF bid came nine months after it accepted the Monopolies Commission's advice to block rival offers for Berisford, owner of British Sugar as well as commodity, property and financial services interests from Tate & Lyle and Ferruzzi.

Both suitors subsequently sold their stakes - Ferruzzi to ABF and Tate to Berisford - and the Chicago-based Pritzker family.

Earlier yesterday, Berisford directors and the Pritzkers' family's Marmon Corporation had announced that they did not intend to accept the ABF offer before the 5pm deadline. The board last week had declined to give form advice of acceptance or rejection.

Berisford reminded shareholders that acceptances were irrevocable until November 26, two days after the delayed extraordinary general meeting at which ABF shareholders are due to decide whether to approve the takeover.

The controlling shareholder, George Weston Holdings, has already indicated its doubts about proceeding.

## Moss Advertising

Moss Advertising yesterday announced two small acquisitions, the considerations being met by share issues. It is buying Farnfield Marketing Consultants for an initial 25,300 shares, with further payments dependent on profits. It is also purchasing Ruge Price Associates, a New York based public relations and special promotions company, for \$160,000 in shares. Moss shares closed at 81p, down 5p.

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## Gieves profits 58% ahead to £0.7m halfway

A 58 per cent improvement in pre-tax profits, from £444,000 to £703,000, was reported by Gieves Group, for the half year to end-July.

The interim dividend is stepped up to 15p (12p), with earnings per 20p share ahead from 3.4p to 4.5p.

Mr Michael Keeling, the chairman, said there was clearly a chance of Gieves & Hawkes International, breaking even over the year. Chivers was launching new products which, it was hoped, would restore profit margins.

Total turnover advanced by 13 per cent to £21.41m (£19m). Tax was £255,000 (£125,000).

## Daks tops expectations

BY MIKE SMITH

IMPROVED manufacturing facilities helped Daks Simpson, clothes maker and owner of the Simpson store in Piccadilly, to increase pre-tax profits by 27 per cent in the year to July 31, 1987.

The £4.9m out-turn compared with £3.98m in 1986 and was ahead of analysts' expectations. It was achieved on sales up 7.3 per cent at £50.34m.

Mr Johnny Mengers, chairman, said the improved margins were partly the result of moving the manufacture of rainwear and leisurewear from Devon to a more efficient plant in Scotland. But the company had also sold well in export markets.

Daks does not disclose how much of its income comes from abroad, either from tourists in London or through direct exports. Yesterday it played down the effects of the stock market crashes and the fall of the dollar by stressing that it was more dependent on Europeans than Americans.

It admitted, however, that many customers were from the City and this may have an impact on Christmas sales. "Perhaps we might not see as many of them this year," said Mr Mengers.

The 27 per cent profits rise compares with percentage rises of 74, 73 and 52 in the three previous years.

Mr Mengers said that Daks Simpson would have to make acquisitions to achieve dynamic growth in future. The company was looking for something which had a peripheral connection with clothing.

Daks Simpson has net assets of £14.75m (£12.2m in 1986) and net borrowings of £2m (£3.7m). That implies gearing of less than 14 per cent.

Last year earnings per share rose 32 per cent to 48.64p. They were helped by a proportionally lower tax charge of £1.8m (£1.51m). The total dividend was lifted by 22.8 per cent to 8.6p.

## Sir James Hill disposes of its Sanderson stake

Sir James Hill and Sons, the private company which made an unsuccessful bid approach this month to Sanderson Murray & Elder, has now sold the 8.1 per cent stake it had acquired in the Bradford-based woolcomber.

Hill said in early October it was prepared to offer 200p for each ordinary share in Sanderson, provided the board recommended acceptance and the principal shareholders agreed to accept. But the board immediately replied that it saw no commercial merit in a deal. Sanderson shares closed last night at 161p, up 11p on the day.

All of these securities having been sold, this announcement appears as a matter of record only.

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Hayes & Griffith, Inc.	The Illinois Company	Kuhns Brothers & Laidlaw, Inc.	McKinley Allsopp, Inc.
Morgan, Olmstead, Kennedy & Gardner	W. H. Newbold's Son & Co., Inc.	Smith, Moore & Co.	Edward A. Viner & Co., Inc.
Swergold, Chefetz & Sinsabaugh, Inc.	Traub and Company, Inc.	Van Kasper & Company	

1,500,000 Shares

The above shares were underwritten by the following group of International Underwriters.

### Merrill Lynch Capital Markets

Commerzbank	Deutsche Bank Capital Markets Limited	Dresdner Bank
Banque Paribas Capital Markets Limited	Credit Suisse First Boston Limited	DG BANK
N.M. Rothschild & Sons Limited	Shearson Lehman Brothers International	Sumitomo Finance International
		S.G. Warburg Securities

## MFI goes ahead with management buy-out

MFI, the furniture retailing group, said yesterday that it is going ahead with the £715m management buyout from Asda-MFI in spite of the stock market collapse.

Its statement followed rumours that the deal could be in jeopardy because of funding problems.

Mr Derek Hunt, chairman, said that the £715m of debt and £100m of equity to finance the deal had now been fully sold down.

The collapse of share prices had made the financing more difficult but the deal had in any case been underwritten by Chemical Bank and Charterhouse.

Since Black Monday, analysts have viewed the management buyout as an excellent deal for Asda-MFI because of the cash it

will receive as a result. It shares have consequently outperformed the market considerably.

Mr Hunt said yesterday that he had no doubt that although MFI might have been able to negotiate a cheaper price after the crash it would probably not have been able to raise the necessary debt.

The deal has already been approved by shareholders of Asda-MFI and the Office of Fair Trading has given its clearance. Completion is planned for November 16.

MFI, which bought its main supplier Hygena for about £200m as part of the buyout, wants to return to the stock market within three years. Mr Hunt said there was no need for that target to be revised.

## SWITZERLAND BANKING, FINANCE & INVESTMENT

The Financial Times proposes to publish this survey on

TUESDAY 15th DECEMBER 1987

For further information please contact:

Gunter Breiting on 022/311 604

Financial Times (Switzerland)

15 rue du Candrier, 1201 Geneva

or Patricia Surridge

Bracken House, 10 Cannon Street

London EC4P 4BY Tel: 01-248 8000 extn 3426

FINANCIAL TIMES

EUROPE'S BUSINESS NEWSPAPER



# TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES

## Consolidated financial position for first half 1987

At its meeting on 4 November 1987, the Board of Directors of TOTAL COMPAGNIE FRANÇAISE DES PÉTROLES examined the consolidated financial position of the TOTAL group. The salient features are as follows (in millions of French Francs):

	Year 1986	1st Half 1987
Turnover	95,722	44,452
Cash flow	4,114	3,632
Stockholding movements	-7,500	860
Cash flow, excluding stockholding movements	11,614	2,772
Consolidated Group result	-1,246	1,177
Minority share	(-775)	(145)
Net Income (ICFP share)	-471	1,032

The partial upturn in the oil price means that oil and gas production has regained more profitable levels. In Refining and Marketing, this has resulted in stockholding gains thanks to which this sector as a whole is now showing a slight profit.

The sale in August of the Italian refining and marketing subsidiary will be reflected in 2nd half figures as an exceptional profit of approximately 1 billion francs.

Gross investment remained at a high level: 4,882 million francs compared with 9,559 million francs for the whole of 1986.

Overall forecasts for 1987 show that, barring unforeseen events, particularly with regard to prices, the consolidated Group result should be somewhere between 2,000 million and 2,500 million francs.

## FIDELITY GLOBAL INDUSTRIES FUND

Société d'investissement à Capital Variable  
13 Boulevard de la Foire, Luxembourg  
R.C. Luxembourg B24816

### NOTICE OF ANNUAL GENERAL MEETING

Notice is hereby given that the Annual General Meeting of the Shareholders of FIDELITY GLOBAL INDUSTRIES FUND, a société d'investissement à capital variable organized under the laws of the Grand Duchy of Luxembourg (the "Fund"), will be held at the principal and registered office of the Fund, 13, Boulevard de la Foire, Luxembourg, at 11.00 am on November 26, 1987, specifically, but without limitation, for the following purposes:

1. Presentation of the Report of the Board of Directors.
2. Presentation of the Report of the Statutory Auditor.
3. Approval of the balance sheet at July 31, 1987, and income statement for the fiscal year ended July 31, 1987.
4. Discharge of Board of Directors and the Statutory Auditor.
5. Ratification of the co-optation of Compagnie Fiduciaire as a Director.
6. Election of seven (7) Directors, specifically the re-election of all present Directors, Messrs Edward C. Johnson 3rd, William L. Byrnes, Charles A. Fraser, Husei Kurokawa, John M. S. Patton, H. F. van den Hoven and Compagnie Fiduciaire.
7. Election of Coopers & Lybrand as Statutory Auditor.
8. Consideration of such other business as may properly come before the meeting.

Approval of the above items of the Agenda will require the affirmative vote of a majority of the shares present or represented at the Meeting, with no minimum number of shares required to be present or represented at the Meeting in order to establish a quorum. Subject to the limitations imposed by law and the Articles of Incorporation of the Fund, each share is entitled to one vote. A shareholder may act at any meeting by proxy.

BY ORDER OF THE BOARD OF DIRECTORS  
Dated: October 30, 1987.

## electrocomponents plc

# Record interim results and MISCO acquisition

### INTERIM RESULTS TO 30TH SEPTEMBER 1987

- Sales up 18% to £134.9 million
- Pre-tax profits up 13% to £20.5 million
- Earnings per share up 12% to 6.42p
- Interim dividend up 15% to 1.27p
- Acquisition of MISCO for £11 million

The success of the Group continues with RS Components launching its largest ever catalogue.

### STRATEGIC ACQUISITION OF MISCO

MISCO distributes computer supplies and accessories through mail order catalogues in the UK, Germany, Italy and the USA. This acquisition gives Electrocomponents an immediate presence in the fast-growing computer supplies market.

A copy of the Interim Report is available from the Secretary, Electrocomponents plc, 21 Knightsbridge, London SW1X 7LY

## UK COMPANY NEWS

# Appletree pays £17.9m for Irish meat processor

BY CLAY HARRIS

Appletree Holdings, the snack foods and fresh produce group, is to pay up to £17.9m for Kildare Chilling and Kildare Meats, an Irish beef processor and exporter.

Kildare, which is privately owned, achieved pre-tax profits of £5.8m (and after-tax profits of £4.9m because of Ireland's low tax charge) on turnover of £94m in the 17 months to August 31. The tax rate is expected to rise slightly to 18 per cent next year.

The company slaughters about 7 per cent of all beef cattle killed in Ireland and has a weekly slaughtering capacity. Almost all of its production is exported, with 74 per cent of sales made in the EC.

Appletree yesterday described the acquisition as a major step towards creation of a diversified food products group. Kildare is likely to double the group's earnings per share, Mr David Johnson, chairman, said yesterday.

The company's need to spread its exposure was illustrated when it said that the Hunters snack foods division was likely

only to break even, at best, in the second half of the financial year which ended on September 30.

Poor summer weather caused reduced demand for crisps and snacks, and Hunters was squeezed between its larger rivals, Nabisco and United Biscuits. Hunters has also made an exceptional write-off of poor quality stocks which suffered from storage problems.

The fresh produce division, however, continued to trade satisfactorily. Its second-half results are expected to meet budget projections.

Appletree is to pay an initial £2m in cash and issue shares worth £2.8m, valued at the 270p market price when negotiations started. This was precisely twice the price yesterday after the deal was announced.

Additional payments totalling up to £15m are based on profits in the three years to September 1990. British & Commonwealth's stake in Appletree will fall below 23 per cent as the result of the share issue.

## John J. Lees pushes its profits up to £220,476

John J. Lees, confectionery maker, edged taxable profits ahead slightly from £213,300 to £220,476 on turnover up from £23.9m to £25.9m in the half year to September 30.

The directors declared an interim dividend of 0.625p - up from an adjusted 0.5p last time - and after tax of 57,191 (56,953), earnings per 10p ordinary share fell from an adjusted figure of 3.22p to 3.16p.

The chairman said that current objectives were to consolidate progress made in recent years and to implement plans to generate future earnings growth. He expected profits in

the second half to be inline with those of the first.

He said that the company had a good first half although export markets remained difficult as a result of the weakening dollar. Investment plans were being studied for Heather Cameron Foods with a view to increasing production capacity. It did not expect a significant contribution from its summer acquisition, Fumers, a confectionery maker, until next year.

Minorities accounted for £15,971 (23,262) and attributable profits rose from £128,938 to £134,314.

## Stanley Miller in the red

THIN MARGINS, a contract claim and reorganisation costs combined to push Stanley Miller Holdings back into loss for the first half of 1987, representing a swinground of £500,000.

The group, main work of which is building contracting, returned to profit in 1986, making £280,000 for the first half and £150,000 for the year. Now it has turned in a loss of £481,000 from a turnover up to £14m (£11.5m).

The directors said the year would remain difficult for profitability, but steps taken should ensure a greater degree of prosperity in future. They are holding the interim dividend at 0.5p.

Shareholders were told that much of the increase in turnover came in tender work, where margins were extremely thin. Steps were taken to improve the quality and diversity, and consequently the margins, of the work.

A large claim was suffered on a contract which was completed in 1982. Settlement and legal fees cost £100,000.

A similar amount was spent on reorganisation costs of setting up the new housebuilding company and the reorganisation of the London activities created additional expense.

### Alva Trust assets up

Alva Investment Trust topped net asset value per 25p ordinary share from 188.2p to 205.3p at the end of the 18-month period to August 31 1987.

The directors propose a final dividend of 1.3p compared with 1p last time, making a total for the year of 3.9p (2.3p). Tax charges took £26,468 (£19,499) of which earnings per share moved up from 3.26p to 5.63p.

Gross revenue amounted to £211,083 (£243,017) and expenses and interest took £187,164 (£198,190). Less time's extraordinary debit of £50,000 was not repeated.

### BOARD MEETINGS

The following companies have notified dates of board meetings to the Stock Exchange. Such meetings are held for the purpose of considering dividends. Official indications are not available as to whether the directors are recommending a dividend or not. Dates are based on the company's latest financial statements.

Company	Date
Alva Investment Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18
Alva Trust	Nov 18

Source: Companies' Financial Statements

## EFT winning City of Edinburgh battle

BY JAMES BUXTON, SCOTTISH CORRESPONDENT

Edinburgh Financial Trust, the Scottish financial services company, has outmanoeuvred Aberdeen Fund Managers in a battle for City of Edinburgh Life Assurance Company.

Aberdeen Fund Managers announced yesterday that on October 26 it had made an offer to purchase the City of Edinburgh Life Assurance Company. The offer was for 25 per cent of the company's share capital of City of Edinburgh at a price which valued it at £2.3m. City of Edinburgh has approximately £26m of policyholders' funds.

But on the same day Edinburgh Financial Trust announced that it had increased its holding in City of Edinburgh from 28 to 41 per cent by purchasing shares held by Stevenson Securities. EFT and its ally MIM Ltd, investment management company, together held 54.1 per cent of the company.

On October 30 a majority of directors of City of Edinburgh agreed to recommend to shareholders that they accept the offer from Aberdeen Fund Managers. Two days later Professor Donald Mackay, chairman of City of Edinburgh, told shareholders that EFT and MIM had indicated that they did not intend to accept the Aberdeen Fund Managers offer nor to make a general offer for the company.

## CRASH FORCES PROPELLER TO RE-ARRANGE FLOAT WITH £1.5M TAG

# Dancing to the market tune

BY PHILIP COGGAN

THE IMAGERY was striking. To the strains of the song "I am what I am" - from the transvestite musical "La Cage aux Femmes" - four young girls wearing men's shirts leapt athletically onto the stage.

Some razzmatazz was perhaps inevitable. Propeller, a men's shirt designer, was attempting to be the first company to float on the Third Market since the crash. So yesterday's press conference was held not at some sober City venue but at Stringfellow's, the night club haunt of all those people who get mentioned in the gossip columns.

The girls gamely danced on until - inventively - a man modelling a man's shirt appeared while the music changed to "Last Train to London".

The male was not the managing director of Propeller, Mr Tony Dabbs. He had to miss the Last Train to London as he was in Hong Kong, checking out the latest fashion shows.

That unfortunate coincidence of timing was a direct result of the crash. Propeller had planned to join the market last week and the hastily rearranged launch had to be at a lower share price - 45p against 55p - and raise a smaller amount - £1.5m against £2.5m - than originally hoped.

Mr Mike Keen, Propeller's chairman, was putting a brave face on the change in timetable. He had good reason to be cheerful. His Third Market mini-conglomerate Corton Beach had bought Propeller in September 1986 as part of the loss-making textiles group Tern.

The whole of Tern had cost just £1m but now Corton Beach, having sold off the rest of Tern, is floating off Propeller with a market capitalisation of £2.5m. Its remaining 56 per cent stake in the group will thus be worth more than £2m and in addition Propeller will use more than half its share of the placing proceeds to pay off a £250,000 loan to the parent group.

Propeller sub-contracts all its manufacture and sells finished goods to retail chains like Burton's and Top Man. In the 13 months ended January 31, 1987 the group made pre-tax profits of £214,000 on turnover of £2.5m. It is forecasting profits of not less than £400,000 for the coming year.

Just under 3.34m shares, 28 per cent of the enlarged equity, are being placed by sponsors Heseltine Moss, putting the shares on a prospective pile of 14. Mr Dabbs, who is selling some shares, will retain a 17 per cent stake.

## Halftime fall at Grampian TV

Grampian Television, IBA contractor for the North of Scotland, is warning of a possible drop in profits for 1987-88 from the £1.7m of the previous year.

Pre-tax profits were halved from £528,458 to £224,536 in the six months ended August 31, 1987. Sir Iain Tennant, chairman, said the second-half traditionally provided the bulk of profitability but pointed to single national advertising revenue which might cause a drop in the year's profit.

Turnover in the six months came to £3.9m (£3.76m). National advertising revenue continued to outpace inflation but the trend towards placing that in the south and south east of England continued.

The subsidiaries continued to expand. Glenburnie Properties again increased its contribution while Blenheim Travel carried out a revaluation surplus of £546,000. Net asset value at the year end was £1.5p (£0.9p). They said the company has a high-quality development programme totalling £2,000 sq ft which it estimated would have a value on completion of £44m.

Some 70 per cent of the company's share capital was now in institutional hands and the board looked forward to the next phase of development.

## Sykes in £10.5m USM flotation

Sykes-Pickavant, the handloom manufacturer, has announced details of its flotation on the Unlisted Securities Market. Albert E. Sharp is placing 1,066 shares, 18 per cent of the equity, at 114p giving the company a market capitalisation of £10.5m.

Just one quarter of the shares being placed are new with the rest being sold by existing shareholders. Sykes is forecasting pre-tax profits of £1.45m for 1987, up 10 per cent from the previous year, giving a prospective p/e at the placing price of 10.5.

### Souza Cruz

Souza Cruz, the Brazilian company which is 75 per cent owned by EAT Industries, reported net financial income of C\$4,226.5m for the 9 months to end September 1987 and a net profit of C\$2,093.6m, or C\$135.4 per share before a 20-for-one share split, C\$6.5 after.

The directors say comparisons with 1986 are not given because last year was divided into accounting periods of two and ten months by the introduction on February 28 of the Cruzado Plan. However internal management information shows that, compared to the same period last year, the results represent a nominal, almost three-fold increase.

## Hanover Druce up 17%

DIRECTORS OF Hanover Druce, estate agency and financial services group, expect the rising trend of the past four years to continue following an improved start to the present year.

On turnover up 38 per cent from £3.7m to £5.09m, pre-tax profits rose to £202,000, against £168,000, a rise of 17 per cent in the half-year to August 31 1987. Earnings per 10p share came out at 8.3p (6.5p). The interim dividend is being raised to 1.35p (1.2p).

The directors said that it was too early to see what effect the

recent turbulence on the stock markets would have on the property market but the need for professional advice would continue.

With the company's broad spectrum of property-related services, the company was well placed to build on its success.

During the period under review the group acquired and opened 12 offices bringing the total to 66.

Operating profit was £265,000 (£220,000) with a further £27,000 (£16,000) from related companies. The tax charge was £14,000 (£11,000).

FAI sells Hill Samuel stake

By Steven Butler

FAI Insurance, the investment arm of Australian entrepreneur Mr Larry Adler, said yesterday that it had accepted the TSB offer for its 14.7 per cent stake in Hill Samuel, showing a profit on the shares of £413m (£51.4m), not including a final dividend payment of £1.49m.

Mr Adler said that FAI now had cash reserves of about £500m and saw "interesting" investment opportunities due to the current volatility in share markets.

## Brit Borneo profits jump to £1.3m

British Borneo Petroleum, an investment holding and dealing company, boosted pre-tax profits by 47 per cent from £281,000 to £413,135 in the six months to end September.

A breakdown of its income shows that income from investments amounted to £281,135 (£280,708). Deposit interest and other income totalled £118,212 (£76,481) while profit on dealing activities rose from £25,241 to £265,854. Oil and gas production accounted for £6,894 (£1,811).

There was a loss on currency conversions of £12,446 (£4,274) and administration expenses were £72,551 (£38,943). An amount of £48,439 (£16,616) was written off US oil and gas interests and exploration expenditure in Canada was £1,976 (£1,429). There was no interest payable this time against £10,425.

After tax of £405,933 (£284,432) distributable profits were £399,372 (£282,288) for earnings of 16.5p (13.9p) per 10p share. The interim dividend is increased from 7p to 7.5p.

### APPOINTMENTS ADVERTISING

£43 per single column centimetre  
Premium positions will be charged  
£52 per single column centimetre

For further information call:

01-248 4782  
Daniel Bony Ent 3456  
Tessa Taylor Ent 3361

### TEOLLISUUDEN VOIMA OY

(TYO Power Company)  
US\$100,000,000  
Floating Rate Notes due 2004

Notice is hereby given that the Rate Interest for the second Interest Sub-period of the Interest Period ending on 11th January, 1988 has been fixed at 7.2 per cent. The amount payable for the second Interest Sub-period will be US\$61.98 and will be payable together with the amounts for the first and third Interest Sub-periods of the said Interest Period on 11th January, 1988 against surrender of Coupon No. 15.

Manufacturers Hanover Limited  
Agent Bank

## NOTICE TO HOLDERS OF The Hyogo Sogo Bank, Ltd.

(Incorporated in Japan)  
U.S. \$100,000,000  
1% Convertible Bonds  
Due 2002 (the "Bonds")

Pursuant to Clause 7 (B) and (H) of the Trust Deed dated 22nd June, 1987, notice is hereby given that because of the issuance of new shares on 1st November, 1987, the conversion price of the Bonds has been adjusted as follows:

1. The conversion price of the Bonds in effect before such adjustment was 1,117.20 Japanese Yen per share of common stock and the adjusted conversion price of the Bonds is 1,115.90 Japanese Yen per share of common stock.
2. Such adjustment took effect as of 2nd November, 1987 (Tokyo Time).

The Hyogo Sogo Bank, Ltd.  
By: The Sumitomo Bank, Limited,  
as Principal Paying, Convention and Replacement Agent.

6th November, 1987

## Notice to the Holders of THE FUJI BANK, LIMITED

(Kabushiki Kaisha Fuji Ginko)  
(Incorporated with limited liability in Japan under the Commercial Code of Japan)  
U.S. \$100,000,000  
2 3/4 per cent. Convertible Bonds 2000 (the "Bonds")

Pursuant to Clauses 6 (B) and (H) of the Trust Deed (the "Trust Deed") dated 22nd September, 1985, in respect of the above issue, notice is hereby given as follows:

- (1) On 22nd September and 8th October, 1987, the Board of Directors of the Bank resolved to issue 35,000,000 shares of common stock of the Bank as of September 20, 1987, at the issue price of Yen 3,146 per Share.
- (2) Accordingly, the Conversion Price of the Bonds was adjusted pursuant to Clause 6 (H) of the Trust Deed effective as from the 29th October, 1987 (Tokyo Time). The Conversion Price before adjustment was Yen 1,622.30 per Share and the Conversion Price after adjustment is Yen 1,622.30 per Share.

The Fuji Bank, Limited  
5-5, Otemachi 1-chome,  
Chiyoda-ku, Tokyo, Japan

6th November, 1987



# Our favourite things

**mothercare**  
*nobody cares like mothercare*



Mothercare have 240 stores in the UK, 40 in Europe and 234 in the USA, franchises in Kuwait, Saudi Arabia, Singapore, Hong Kong, Dubai, Cyprus, Iceland, Malta and Rhodes.

**SavaCentre**



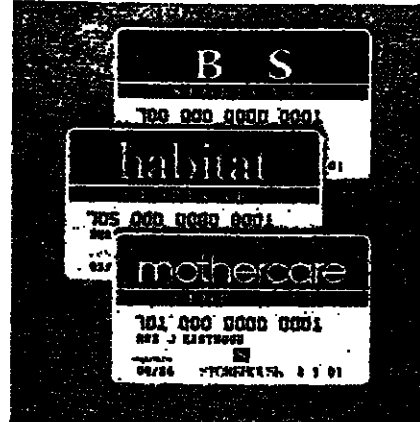
A 50% joint venture with J. Sainsbury plc. 6 stores in the UK.

**bhs**  
*is where*



131 stores throughout the UK and Eire with franchises in Gibraltar, Oman, Qatar, Bahrain and Hong Kong.

**STORECARD**



A 50% joint venture with Citibank Trust Ltd.

**habitat**



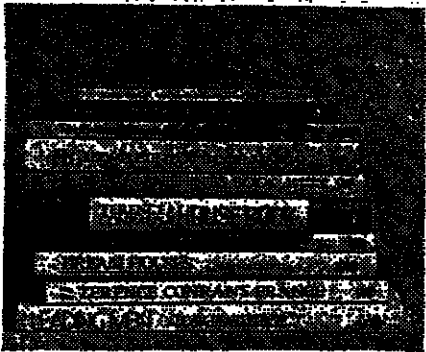
Habitat have 56 stores in the UK, 32 in Europe, 16 in the USA, and 12 in Japan, Iceland, Singapore and Hong Kong.

**fnac**



27 stores in France. 20% shareholding.

**Conran Octopus**

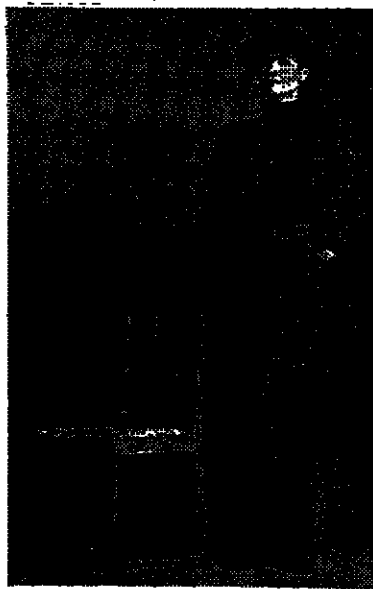


A 50% joint venture with Octopus Publishing Group.



204 people in London and Paris. Services: Architecture, Fashion, Graphics, Interiors, Products, Catalogues, Photography, Advertising, Marketing.

**HEAL'S**



4 stores in the UK 5th opening soon in Reading.

**RICHARDS**



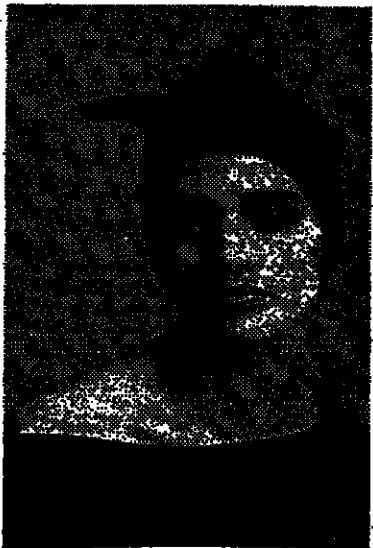
175 stores in the UK.

**THE CONRAN SHOP**



77-79 Fulham Road, London SW3. Moving soon to exciting new premises at Michelin House, 81 Fulham Road, London SW3.

**anonymous**



7 stores in London.



**CONRAN DESIGN GROUP**

**STOREHOUSE**

The Heal's Building, 196 Tottenham Court Road, London W1P 9LD 01-631 0101





## CURRENCIES, MONEY &amp; CAPITAL MARKETS

## FOREIGN EXCHANGES

## No respite for US dollar

THE DOLLAR fell to a record low against most currencies yesterday because most investors and speculators saw little chance of any agreement being reached on a reduction in the US budget deficit.

This was the primary factor affecting sentiment in addition to comments made by Mr James Baker, US Treasury Secretary, that the US wanted to avoid a recession even at the risk of a lower dollar, and a cut in many European interest rates failed to have much effect. The West German Bundesbank cut its Lombard rate to 4½ p.c. from 5 p.c. and the French authorities increased their money market intervention rate to 8½ p.c. from 7½ p.c. These were seen primarily as an attempt to reduce a build up of speculative pressure within the European Monetary System, following a sharp rise in the D-Mark and a sudden decline in the value of the French franc.

The Swiss central bank also cut its discount rate to 5 p.c. from 5½ p.c. Despite this and intervention by the Bundesbank at the fixing in Frankfurt in support of the dollar, the US unit continued to lose ground. Only a cut in the budget deficit significantly above the \$250m Gramm-Rudman amendment was likely to pull the dollar round, according to most dealers.

The dollar fell to a record closing low of DM1.6880 from DM1.7120 and ¥134.50 from ¥137.15, also a record closing low. Elsewhere it finished at a record SF1.3650 from SF1.4120 and FF5.8250 from FF5.8250. On Bank of England

figures, the dollar's exchange rate index fell from 97.8 to 96.9.

**STERLING-TRADING** range against the dollar in 1987 is 1.7855 to 1.4710. Exchange rate index 75.8 from 75.4 at the opening and 75.0 on Wednesday. The six months ago figure was 73.5.

Sterling finished below its best level but was still up from Wednesday's level. It lost ground against most European currencies but rose sharply against the US dollar to \$1.7855, its highest level since June 1982. Against the D-Mark it fell to DM2.9770 from DM2.9225 but rose to ¥240.25 from ¥238.75. Elsewhere it slipped to SF2.4425 from SF2.4675 and FF10.07 from FF10.12.

**D-MARK-TRADING** range against the dollar in 1987 is 1.9355 to 1.6880. Exchange rate index 150.8 against 147.4 six months ago.

The Bundesbank's decision to cut its Lombard rate to 4½ p.c. from 5 p.c. appeared to have little effect even though it was claimed to be part of a coordinated action which included a rise in the French money market

intervention rate to 8½ p.c. from 7½ p.c.

The dollar was fixed at its lowest fixing level ever at DM1.6880, down from DM1.7090 on Wednesday despite intervention at the fixing by the Bundesbank of \$100m.

**JAPANESE YEN-TRADING** range against the dollar in 1987 is 159.45 to 134.50. Exchange rate index 228.3 against 228.9 six months ago.

Further funds were switched out of the dollar in Tokyo as both investor confidence and the US unit hit record lows. Fading hopes of any real progress in cutting the budget deficit meant that most people now expected the dollar to move lower.

The Bank of Japan was busy giving support estimated at \$100m which may have helped to planter over some of the more savage attacks but the dollar still finished at a post war low of ¥134.50 after touching a low of ¥133.35. This was well down from the close of ¥136.65 in New York and ¥137.25 in Tokyo on Wednesday.

In Lagos the Nigerian naira came against the dollar at the auction with the US unit improving to 4.2958

## EMS EUROPEAN CURRENCY UNIT RATES

	Unit	Current rate	% change from 1987 start	% change from 1986 start	% change from 1985 start
Belgium	Franc	40.3382	+1.01	+1.01	+1.01
France	Franc	6.5596	+1.01	+1.01	+1.01
Germany	Mark	1.9363	+1.01	+1.01	+1.01
Italy	Lira	2036.27	+1.01	+1.01	+1.01
Netherlands	Guilder	1.8363	+1.01	+1.01	+1.01
Spain	Peseta	166.64	+1.01	+1.01	+1.01
UK	Pound	1.7855	+1.01	+1.01	+1.01
US	Dollar	1.7855	+1.01	+1.01	+1.01

Changes are for the European currency unit rates. Percentages are calculated on the basis of the 1987 start rate.

Source: European Central Bank, Frankfurt am Main.

Adjusted according to the European Central Bank's latest figures.

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## FINANCIAL FUTURES

## Gilts trimmed by profit taking

Interest rate futures rose on the London International Financial Futures Exchange yesterday, as moves in international interest rates and the sharp fluctuation in currencies were at the centre of attention.

The strength of the pound, weakness of the dollar, rise in Japanese bonds, and Wednesday's Mansion House speech by the Chancellor, as well as expectations of lower West German interest rates, led to a firm start in long term gilt futures on Liffe.

December delivery opened a full point higher at 125-12, and rose to a peak of 124-01 as the West German Bundesbank cut its

Lombard rate by ½ p.c. to 4½ p.c. The cut in the Swiss discount rate and speculation about another reduction in UK bank base rates added to the general mood of euphoria.

Dealers said underlying sentiment was extremely nervous, watching the loss of confidence in the dollar on the foreign exchange. This encouraged profit taking, bringing the December gilt contract back to close little changed from its opening level, at 125-13, compared with 122-12 on Wednesday.

US Treasury bond futures for December delivery also opened higher, at 89-02, as fears about demand at last night's US Treasury 30-year bond auction eased. Wednesday's 10-year note sale was regarded as disappointing, but confidence was boosted by news that the Treasury would offer only \$4.75bn of 30-year bonds, which was about half the amount expected.

In spite of the acute weakness of the dollar Wall Street rallied in early trading, and sentiment in the bond market was underpinned by the cut of ½ p.c. to 8½ p.c. in US banks prime rates.

December bonds rose to a peak of 80-15 on Liffe, before closing at 80-15, against the previous settlement of 80-28.

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

	Settle	Open	High	Low	Close
125-12	125-12	125-12	125-12	125-12	125-12
125-13	125-13	125-13	125-13	125-13	125-13
125-14	125-14	125-14	125-14	125-14	125-14
125-15	125-15	125-15	125-15	125-15	125-15

## LIFE LONG GILT FUTURES

7.95	6.25	6.3125	6.50
7.75	7.25	7.25	7.25

3-months 3.1% per year; Bank Bill (60d); six-month per  
 tender rate of discount 9.788% p.a. ECDI Flood Rate  
 Agreed rates for period November 25 to December 3  
 Reference rate for period October 1 to October 30  
 30 Houses seven days notice, others seven days fixed  
 7 Bank Deposit Rates for interest at seven days notice  
 7 Bank 210000 and www.fixed-rate.com/english\_a\_mer



## ET UNIT TRUST INFORMATION SERVICE

## AUTHORISED UNIT TRUSTS

Adm. Serv. Div. (a)

High Income	198.6	41
American Income	112.9	22
Gifts & Pensions	101.4	19
Other Income	101.4	19

Worldwide Bond	112.7	170
Capital Growth		
American Growth	126.5	135
Pacific	54.9	50

## BASE LENDING RATES

ABN Bank	%	Charnock Bank	%	Bank of Nova Scotia	%
Adair & Company	%	Citibank Inc.	%	Westminster	%
Allied Bank Ltd.	%	Clyde Bank	%	Northwest Bank Ltd.	%
Allied Bank & Co.	%	Clydebank Bank	%	Northwest Bank Ltd.	%
Allied Irish Bank	%	Commerce, Inc. & East	%	Parsons Finance Trust	%
American Express Co.	%	Competition Bank	%	PMI, Gen. Inv. IDCO	%
Bank of America	%	Co-operative Bank	%	Prudential Trust Co.	20%
Bank of Montreal	%	Cypress Capital Inc.	%	Raybank & Son	%
Bank of Nova Scotia	%	Dacres Bank	%	Real Estate of Scotland	%
Bank of Ontario	%	Desjardins Bank	%	Real Estate Bank	%
Bank of Quebec	%	Desjardins Bank	%	Smith's Warehouse	%
Bank of Victoria	%	Desjardins Bank	%	South Western	%
Bank of Western	%	Desjardins Bank	%	Standard Chartered	%
Bank of York	%	Desjardins Bank	%	Union Bank	%
Bank of Canada	%	Desjardins Bank	%	United Bank of Canada	%
Bank of Commerce	%	Desjardins Bank	%	Western Bank	%
Bank of Montreal	%	Desjardins Bank	%	Windsor Bank	%
Bank of Nova Scotia	%	Desjardins Bank	%	Windsor Bank	%
Bank of Ontario	%	Desjardins Bank	%	Windsor Bank	%
Bank of Quebec	%	Desjardins Bank	%	Windsor Bank	%
Bank of Victoria	%	Desjardins Bank	%	Windsor Bank	%
Bank of Western	%	Desjardins Bank	%	Windsor Bank	%
Bank of York	%	Desjardins Bank	%	Windsor Bank	%
Bank of Canada	%	Desjardins Bank	%	Windsor Bank	%
Bank of Commerce	%	Desjardins Bank	%	Windsor Bank	%
Bank of Montreal	%	Desjardins Bank	%	Windsor Bank	%
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Bank of Commerce	%	Desjardins Bank	%	Windsor Bank	%
Bank of Montreal	%	Desjardins Bank	%	Windsor Bank	%
Bank of Nova Scotia	%	Desjardins Bank	%	Windsor Bank	%
Bank of Ontario	%	Desjardins Bank	%	Windsor Bank	%
Bank of Quebec	%	Desjardins Bank	%	Windsor Bank	%
Bank of Victoria	%				

***Grindlays Bank p.l.c.  
announces that  
its base rate for lending  
will change from  
9½% to 9% with effect  
from 5th November 1987***

**Grindlays Bank p.l.c.**  
Member ANZ Group  
Head Office: Grindlays Bank plc,  
Minerva House, Montague Close, London

High	Low	Comp. Info.	Price	Change	Vol (sh)	% P/E
206	133	Ast. Brk. Ind. Ordinary	300	-1	9.5	4.5 7.5
207	95	Ast. Brk. GULF	200	1	10.5	5.0 5.5
212	32	Armature & Rhodes	32	-	4.2	13.1 4.5
142	55	BBS Design Group (USM)	350	-5	2.1	3.7 4.8
188	308	Barron Group	166	-2	2.1	1.6 28.4
182	97	Barron Tech. Ind.	264	2	2.4	3.3 3.8
281	190	CCG Group Ordinary	268	-2	11.5	4.3 4.9
147	99	CCI Group 1.1% Conv. Pref.	135	-2	18.7	11.6 -
171	86	Carbideum Ordinary	166	-2	5.4	3.3 13.9
182	134	Carbideum 7.0% Pref.	300	10	10.1	3.0 3.0
180	137	Georgia Steal	160	-2	3.7	2.3 4.1
143	119	Isis Group	98	-2	-	-
102	59	Jackson Group	100	-3	3.4	3.4 13.6
102	59	Matheson N.A. (USM)	320	-40	3.0	3.0 3.0
73	35	Record Holdings (SE)	73	-	0.1	1.7 2.7
114	83	Record Hldgs. 10c/PI (SE)	114	-	34.1	12.4 -
91	60	Robert-Jenkins	60	-	5	-
159	125	Servotronics	125	-	5.5	2.6 -
224	141	Torday & Carlisle	214	-2	6.6	3.1 10.4
54	32	Trivian Holdings	54	+2	0.8	1.4 5.0
131	66	Unifon Holdings (SE)	66	-	2.8	4.2 12.2
136	96	Wesley Alexander (SE)	136	-4	5.1	3.1 3.1
201	150	W. S. Yeates	200	-	1.7	8.7 20.0
175	96	West Yanks Ind. Hosp. (USM)	140	-	3.5	3.9 14.9

Securities designated (SE) and (USM) are listed in subject to the rules and regulations of the Securities Commission. Other securities listed above are the rates and regulations of the rules of FINBRA.

**INTERIM DIVIDEND**

An interim Dividend of US\$ 0.10 per share will be payable on 27th November 1987 to Registrar on 3rd November and to holders of the Bearer Shares against presentation of Coupon No.29 at the Paying Agents:-

Singer & Friedlander Ltd  
21 New Street, London EC2M 4HR  
OR  
Kreditbank S.A Luxembourggoise  
43 Boulevard Royal, Luxembourg

By order of the Board  
TOYKO TRUST S.A.

**GRIFFIN**[illegible]

**Solution to Puzzle No. 6,474**

STANCE PAIRUP  
P C A P P E R  
P A S T U R E D R I F T E R  
R R N D O R S  
G E N E R A T I O N A V I D  
S T S I D  
T O S T I L A V E N D E R  
R O O I N  
G A I N E D N I G H T  
A I G D R  
S E R C R E D I T A B L E  
U L H D C T E  
R S E N A L C A P I T A L  
E S I T N S  
R E S E N T L E A G U E



<p><b>UNIT TRUSTS</b></p> <p><b>Accumulation Funds</b></p> <p><b>Equity Funds</b></p> <p><b>Fixed Income Funds</b></p> <p><b>Money Market Funds</b></p> <p><b>Real Estate Funds</b></p> <p><b>Specialist Funds</b></p> <p><b>Worldwide Funds</b></p>	<p><b>Income Funds</b></p> <p><b>Life Insurance</b></p> <p><b>Multi-Asset Funds</b></p> <p><b>Property Funds</b></p> <p><b>Small Cap Funds</b></p> <p><b>Technology Funds</b></p>
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INSURANCES



[illegible]

مذکر اعلیٰ



[illegible][illegible]



[illegible]

4-11-1971

Stock	Price	Net	Est
Aluminum Ind. 100	222	10	82 21
Am. Can. Co. 100	222	10	82 21
Am. Express 100	222	10	82 21
Am. Int'l. 100	222	10	82 21
Am. Oil 100	222	10	82 21
Am. Paper 100	222	10	82 21
Am. Ry. 100	222	10	82 21
Am. Steel 100	222	10	82 21
Am. Sugar 100	222	10	82 21
Am. Tobacco 100	222	10	82 21
Am. Trust 100	222	10	82 21
Am. Water 100	222	10	82 21
Am. Wire 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Gold 100	222	10	82 21
Am. Platinum 100	222	10	82 21
Am. Palladium 100	222	10	82 21
Am. Rhodium 100	222	10	82 21
Am. Iridium 100	222	10	82 21
Am. Osmium 100	222	10	82 21
Am. Selenium 100	222	10	82 21
Am. Tellurium 100	222	10	82 21
Am. Vanadium 100	222	10	82 21
Am. Chromium 100	222	10	82 21
Am. Manganese 100	222	10	82 21
Am. Cobalt 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	82 21
Am. Iron 100	222	10	82 21
Am. Lead 100	222	10	82 21
Am. Nickel 100	222	10	82 21
Am. Silver 100	222	10	82 21
Am. Copper 100	222	10	82 21
Am. Zinc 100	222	10	8

High	Low	Stock	9/12/82	=	10/1/82	11/1/82
175	130	175	1.25	1.10	1.30	

Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	2100																																																																																																																																																																																								
1990	1.15	1.16	1.17	1.18	1.19	1.20	1.21	1.22	1.23	1.24	1.25	1.26	1.27	1.28	1.29	1.30	1.31	1.32	1.33	1.34	1.35	1.36	1.37	1.38	1.39	1.40	1.41	1.42	1.43	1.44	1.45	1.46	1.47	1.48	1.49	1.50	1.51	1.52	1.53	1.54	1.55	1.56	1.57	1.58	1.59	1.60	1.61	1.62	1.63	1.64	1.65	1.66	1.67	1.68	1.69	1.70	1.71	1.72	1.73	1.74	1.75	1.76	1.77	1.78	1.79	1.80	1.81	1.82	1.83	1.84	1.85	1.86	1.87	1.88	1.89	1.90	1.91	1.92	1.93	1.94	1.95	1.96	1.97	1.98	1.99	2.00	2.01	2.02	2.03	2.04	2.05	2.06	2.07	2.08	2.09	2.10	2.11	2.12	2.13	2.14	2.15	2.16	2.17	2.18	2.19	2.20	2.21	2.22	2.23	2.24	2.25	2.26	2.27	2.28	2.29	2.30	2.31	2.32	2.33	2.34	2.35	2.36	2.37	2.38	2.39	2.40	2.41	2.42	2.43	2.44	2.45	2.46	2.47	2.48	2.49	2.50	2.51	2.52	2.53	2.54	2.55	2.56	2.57	2.58	2.59	2.60	2.61	2.62	2.63	2.64	2.65	2.66	2.67	2.68	2.69	2.70	2.71	2.72	2.73	2.74	2.75	2.76	2.77	2.78	2.79	2.80	2.81	2.82	2.83	2.84	2.85	2.86	2.87	2.88	2.89	2.90	2.91	2.92	2.93	2.94	2.95	2.96	2.97	2.98	2.99	3.00	3.01	3.02	3.03	3.04	3.05	3.06	3.07	3.08	3.09	3.10	3.11	3.12	3.13	3.14	3.15	3.16	3.17	3.18	3.19	3.20	3.21	3.22	3.23	3.24	3.25	3.26	3.27	3.28	3.29	3.30	3.31	3.32	3.33	3.34	3.35	3.36	3.37	3.38	3.39	3.40	3.41	3.42	3.43	3.44	3.45	3.46	3.47	3.48	3.49	3.50	3.51	3.52	3.53	3.54	3.55	3.56	3.57	3.58	3.59	3.60	3.61	3.62	3.63	3.64	3.65	3.66	3.67	3.68	3.69	3.70	3.71	3.72	3.73	3.74	3.75	3.76	3.77	3.78	3.79	3.80	3.81	3.82	3.83	3.84	3.85	3.86	3.87	3.88	3.89	3.90	3.91	3.92	3.93	3.94	3.95	3.96	3.97	3.98	3.99	4.00	4.01	4.02	4.03	4.04	4.05	4.06	4.07	4.08	4
1991	1.16	1.17	1.18	1.19	1.20	1.21	1.22	1.23	1.24	1.25	1.26	1.27	1.28	1.29	1.30	1.31	1.32	1.33	1.34	1.35	1.36	1.37	1.38	1.39	1.40	1.41	1.42	1.43	1.44	1.45	1.46	1.47	1.48	1.49	1.50	1.51	1.52	1.53	1.54	1.55	1.56	1.57	1.58	1.59	1.60	1.61	1.62	1.63	1.64	1.65	1.66	1.67	1.68	1.69	1.70	1.71	1.72	1.73	1.74	1.75	1.76	1.77	1.78	1.79	1.80	1.81	1.82	1.83	1.84	1.85	1.86	1.87	1.88	1.89	1.90	1.91	1.92	1.93	1.94	1.95	1.96	1.97	1.98	1.99	2.00	2.01	2.02	2.03	2.04	2.05	2.06	2.07	2.08	2.09	2.10	2.11	2.12	2.13	2.14	2.15	2.16	2.17	2.18	2.19	2.20	2.21	2.22	2.23	2.24	2.25	2.26	2.27	2.28	2.29	2.30	2.31	2.32	2.33	2.34	2.35	2.36	2.37	2.38	2.39	2.40	2.41	2.42	2.43	2.44	2.45	2.46	2.47	2.48	2.49	2.50	2.51	2.52	2.53	2.54	2.55	2.56	2.57	2.58	2.59	2.60	2.61	2.62	2.63	2.64	2.65	2.66	2.67	2.68	2.69	2.70	2.71	2.72	2.73	2.74	2.75	2.76	2.77	2.78	2.79	2.80	2.81	2.82	2.83	2.84	2.85	2.86	2.87	2.88	2.89	2.90	2.91	2.92	2.93	2.94	2.95	2.96	2.97	2.98	2.99	3.00	3.01	3.02	3.03	3.04	3.05	3.06	3.07	3.08	3.09	3.10	3.11	3.12	3.13	3.14	3.15	3.16	3.17	3.18	3.19	3.20	3.21	3.22	3.23	3.24	3.25	3.26	3.27	3.28	3.29	3.30	3.31	3.32	3.33	3.34	3.35	3.36	3.37	3.38	3.39	3.40	3.41	3.42	3.43	3.44	3.45	3.46	3.47	3.48	3.49	3.50	3.51	3.52	3.53	3.54	3.55	3.56	3.57	3.58	3.59	3.60	3.61	3.62	3.63	3.64	3.65	3.66	3.67	3.68	3.69	3.70	3.71	3.72	3.73	3.74	3.75	3.76	3.77	3.78	3.79	3.80	3.81	3.82	3.83	3.84	3.85	3.86	3.87	3.88	3.89	3.90	3.91	3.92	3.93	3.94	3.95	3.96	3.97	3.98	3.99	4.00	4.01	4.02	4.03	4.04	4.05	4.06	4.07	4.08	4	
1992	1.17	1.18	1.19	1.20	1.21	1.22	1.23	1.24	1.25	1.26	1.27	1.28	1.29	1.30	1.31	1.32	1.33	1.34	1.35	1.36	1.37	1.38	1.39	1.40	1.41	1.42	1.43	1.44	1.45	1.46	1.47	1.48	1.49	1.50	1.51	1.52	1.53	1.54	1.55	1.56	1.57	1.58	1.59	1.60	1.61	1.62	1.63	1.64	1.65	1.66	1.67	1.68	1.69	1.70	1.71	1.72	1.73	1.74	1.75	1.76	1.77	1.78	1.79	1.80	1.81	1.82	1.83	1.84	1.85	1.86	1.87	1.88	1.89	1.90	1.91	1.92	1.93	1.94	1.95	1.96	1.97	1.98	1.99	2.00	2.01	2.02	2.03	2.04	2.05	2.06	2.07	2.08	2.09	2.10	2.11	2.12	2.13	2.14	2.15	2.16	2.17	2.18	2.19	2.20	2.21	2.22	2.23	2.24	2.25	2.26	2.27	2.28	2.29	2.30	2.31	2.32	2.33	2.34	2.35	2.36	2.37	2.38	2.39	2.40	2.41	2.42	2.43	2.44	2.45	2.46	2.47	2.48	2.49	2.50	2.51	2.52	2.53	2.54	2.55	2.56	2.57	2.58	2.59	2.60	2.61	2.62	2.63	2.64	2.65	2.66	2.67	2.68	2.69	2.70	2.71	2.72	2.73	2.74	2.75	2.76	2.77	2.78	2.79	2.80	2.81	2.82	2.83	2.84	2.85	2.86	2.87	2.88	2.89	2.90	2.91	2.92	2.93	2.94	2.95	2.96	2.97	2.98	2.99	3.00	3.01	3.02	3.03	3.04	3.05	3.06	3.07	3.08	3.09	3.10	3.11	3.12	3.13	3.14	3.15	3.16	3.17	3.18	3.19	3.20	3.21	3.22	3.23	3.24	3.25	3.26	3.27	3.28	3.29	3.30	3.31	3.32	3.33	3.34	3.35	3.36	3.37	3.38	3.39	3.40	3.41	3.42	3.43	3.44	3.45	3.46	3.47	3.48	3.49	3.50	3.51	3.52	3.53	3.54	3.55	3.56	3.57	3.58	3.59	3.60	3.61	3.62	3.63	3.64	3.65	3.66	3.67	3.68	3.69	3.70	3.71	3.72	3.73	3.74	3.75	3.76	3.77	3.78	3.79	3.80	3.81	3.82	3.83	3.84	3.85	3.86	3.87	3.88	3.89	3.90	3.91	3.92	3.93	3.94	3.95	3.96	3.97	3.98	3.99	4.00	4.01	4.02	4.03	4.04	4.05	4.06	4.07	4.08	4		
1993	1.18	1.19	1.20	1.21	1.22	1.23	1.24	1.25	1.26	1.27	1.28	1.29	1.30	1.31	1.32	1.33	1.34	1.35	1.36	1.37	1.38	1.39	1.40	1.41	1.42	1.43	1.44	1.45	1.46	1.47	1.48	1.49	1.50	1.51	1.52	1.53	1.54	1.55	1.56	1.57	1.58	1.59	1.60	1.61	1.62	1.63	1.64	1.65	1.66	1.67	1.68	1.69	1.70	1.71	1.72	1.73	1.74	1.75	1.76	1.77	1.78	1.79	1.80	1.81	1.82	1.83	1.84	1.85	1.86	1.87	1.88	1.89	1.90	1.91	1.92	1.93	1.94	1.95	1.96	1.97	1.98	1.99	2.00	2.01	2.02	2.03	2.04	2.05	2.06	2.07	2.08	2.09	2.10	2.11	2.12	2.13	2.14	2.15	2.16	2.17	2.18	2.19	2.20	2.21	2.22	2.23	2.24	2.25	2.26	2.27	2.28	2.29	2.30	2.31	2.32	2.33	2.34	2.35	2.36	2.37	2.38	2.39	2.40	2.41	2.42	2.43	2.44	2.45	2.46	2.47	2.48	2.49	2.50	2.51	2.52	2.53	2.54	2.55	2.56	2.57	2.58	2.59	2.60	2.61	2.62	2.63	2.64	2.65	2.66	2.67	2.68	2.69	2.70	2.71	2.72	2.73	2.74	2.75	2.76	2.77	2.78	2.79	2.80	2.81	2.82	2.83	2.84	2.85	2.86	2.87	2.88	2.89	2.90	2.91	2.92	2.93	2.94	2.95	2.96	2.97	2.98	2.99	3.00	3.01	3.02	3.03	3.04	3.05	3.06	3.07	3.08	3.09	3.10	3.11	3.12	3.13	3.14	3.15	3.16	3.17	3.18	3.19	3.20	3.21	3.22	3.23	3.24	3.25	3.26	3.27	3.28	3.29	3.30	3.31	3.32	3.33	3.34	3.35	3.36	3.37	3.38	3.39	3.40	3.41	3.42	3.43	3.44	3.45	3.46	3.47	3.48	3.49	3.50	3.51	3.52	3.53	3.54	3.55	3.56	3.57	3.58	3.59	3.60	3.61	3.62	3.63	3.64	3.65	3.66	3.67	3.68	3.69	3.70	3.71	3.72	3.73	3.74	3.75	3.76	3.77	3.78	3.79	3.80	3.81	3.82	3.83	3.84	3.85	3.86	3.87	3.88	3.89	3.90	3.91	3.92	3.93	3.94	3.95	3.96	3.97	3.98	3.99	4.00	4.01	4.02	4.03	4.04	4.05	4.06	4.07	4.08	4			
1994	1.19	1.20	1.21	1.22	1.23	1.24	1.25	1.26	1.27	1.28	1.29	1.30	1.31	1.32	1.33	1.34	1.35	1.36	1.37	1.38	1.39	1.40	1.41	1.42	1.43	1.44	1.45	1.46	1.47	1.48	1.49	1.50	1.51	1.52	1.53	1.54	1.55	1.56	1.57	1.58	1.59	1.60	1.61	1.62	1.63	1.64	1.65	1.66	1.67	1.68	1.69	1.70	1.71	1.72	1.73	1.74	1.75	1.76	1.77	1.78	1.79	1.80	1.81	1.82	1.83	1.84	1.85	1.86	1.87	1.88	1.89	1.90	1.91	1.92	1.93	1.94	1.95	1.96	1.97	1.98	1.99	2.00	2.01	2.02																																																																																																																																																																																																																			

253	Wolfs Cove Exp 50	275	LA 26	2
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[illegible]

201	Advertising Group 200	212	20	21.9 12	4
202	Advertising Group 201	213	20	21.9 12	4

1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
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1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100
1	2	3	4	5	6	7	8	9	10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80																				

PP PLANNING PLANNING 275 25 1

[illegible]

pc Cov. \$1.00

Gen O&S	5379	+13	
Br. Schl 10p	5328		
ck Group 5p	5328		
ck (Dress) 5p	135	+2	
ck (Dress) 10p	170	-8	
Univ	151	-1	
Warren 10p	331	+20	
L & L 1p	122	-2	
Warren 10p	643		
Univ	280		
Warren 10p	765	+15	
Univ	836	-13	
Warren 10p	325	+6	
Univ	325	+12	
Warren 10p	222	-8	
Univ	222		
Warren 10p	367	-1	
Univ	367	-1	
Warren 10p	78	-5	
Univ	78	-7	
Warren 10p	195	+5	
Univ	195		

21	Wash & H&M	38	-10	133	31
24	Alston Soft 0 10	53	+3	-	1

[illegible]

39	Friendly Hotels 10p	179	-6	91.2	4.4
40	Friendship Hotels 50p	878	133	91.2	3.9

[illegible]

20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100										
10	11	12	13	14	15	16	17	18	19	20	21	22	23	24	25	26	27	28	29	30	31	32	33	34	35	36	37	38	39	40	41	42	43	44	45	46	47	48	49	50	51	52	53	54	55	56	57	58	59	60	61	62	63	64	65	66	67	68	69	70	71	72	73	74	75	76	77	78	79	80	81	82	83	84	85	86	87	88	89	90	91	92	93	94	95	96	97	98	99	100

163	AGS Research 10p	167	7.5	1.7
164	AJM 10p	215	6.0	2.1
165	NASD 5L	228	18.5	2.6
166	Aaronson Bros. 10p	99	14.2	0.9
167	Abbeycrest 10p	160	11.1	1.5
168	Interstate Mktg. Co.	29	10.7	2.6

Alfred Cellulose 10p	113	+1	hL 68	3.3	2.3
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[illegible]

3. Allstate 10p	200m	47m1.5	—	2
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[illegible]

74	32	Acorn Computer 10p	36	-2
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461	125	Admiral Cook Supply Co.	310
462	125	Admiral Cook Supply Co.	310
463	125	Admiral Cook Supply Co.	310
464	125	Admiral Cook Supply Co.	310
465	125	Admiral Cook Supply Co.	310
466	125	Admiral Cook Supply Co.	310
467	125	Admiral Cook Supply Co.	310
468	125	Admiral Cook Supply Co.	310
469	125	Admiral Cook Supply Co.	310
470	125	Admiral Cook Supply Co.	310
471	125	Admiral Cook Supply Co.	310
472	125	Admiral Cook Supply Co.	310
473	125	Admiral Cook Supply Co.	310
474	125	Admiral Cook Supply Co.	310
475	125	Admiral Cook Supply Co.	310
476	125	Admiral Cook Supply Co.	310
477	125	Admiral Cook Supply Co.	310
478	125	Admiral Cook Supply Co.	310
479	125	Admiral Cook Supply Co.	310
480	125	Admiral Cook Supply Co.	310
481	125	Admiral Cook Supply Co.	310
482	125	Admiral Cook Supply Co.	310
483	125	Admiral Cook Supply Co.	310
484	125	Admiral Cook Supply Co.	310
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487	125	Admiral Cook Supply Co.	310
488	125	Admiral Cook Supply Co.	310
489	125	Admiral Cook Supply Co.	310
490	125	Admiral Cook Supply Co.	310
491	125	Admiral Cook Supply Co.	310
492	125	Admiral Cook Supply Co.	310
493	125	Admiral Cook Supply Co.	310
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495	125	Admiral Cook Supply Co.	310
496	125	Admiral Cook Supply Co.	310
497	125	Admiral Cook Supply Co.	310
498	125	Admiral Cook Supply Co.	310
499	125	Admiral Cook Supply Co.	310
500	125	Admiral Cook Supply Co.	310

267	155	Marlin Elects	178	-10
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307	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
307	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
307	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																																		

Walter Energy Corp.	10-1	
Wamer. Barrick Res.	10-1	

[illegible]

L36	ANZ SA1	196	-4	061.7%	2.4
L37	ANZ SA1	199	-5	061.6%	2.8

31	Angelo Fazio	511	122.74
32	Angelo Fazio	511	121.14
33	Angelo Fazio	511	120.74
34	Angelo Fazio	511	120.34
35	Angelo Fazio	511	119.94
36	Angelo Fazio	511	119.54
37	Angelo Fazio	511	119.14
38	Angelo Fazio	511	118.74
39	Angelo Fazio	511	118.34
40	Angelo Fazio	511	117.94
41	Angelo Fazio	511	117.54
42	Angelo Fazio	511	117.14
43	Angelo Fazio	511	116.74
44	Angelo Fazio	511	116.34
45	Angelo Fazio	511	115.94
46	Angelo Fazio	511	115.54
47	Angelo Fazio	511	115.14
48	Angelo Fazio	511	114.74
49	Angelo Fazio	511	114.34
50	Angelo Fazio	511	113.94
51	Angelo Fazio	511	113.54
52	Angelo Fazio	511	113.14
53	Angelo Fazio	511	112.74
54	Angelo Fazio	511	112.34
55	Angelo Fazio	511	111.94
56	Angelo Fazio	511	111.54
57	Angelo Fazio	511	111.14
58	Angelo Fazio	511	110.74
59	Angelo Fazio	511	110.34
60	Angelo Fazio	511	109.94
61	Angelo Fazio	511	109.54
62	Angelo Fazio	511	109.14
63	Angelo Fazio	511	108.74
64	Angelo Fazio	511	108.34
65	Angelo Fazio	511	107.94
66	Angelo Fazio	511	107.54
67	Angelo Fazio	511	107.14
68	Angelo Fazio	511	106.74
69	Angelo Fazio	511	106.34
70	Angelo Fazio	511	105.94
71	Angelo Fazio	511	105.54
72	Angelo Fazio	511	105.14
73	Angelo Fazio	511	104.74
74	Angelo Fazio	511	104.34
75	Angelo Fazio	511	103.94
76	Angelo Fazio	511	103.54
77	Angelo Fazio	511	103.14
78	Angelo Fazio	511	102.74
79	Angelo Fazio	511	102.34
80	Angelo Fazio	511	101.94
81	Angelo Fazio	511	101.54
82	Angelo Fazio	511	101.14
83	Angelo Fazio	511	100.74
84	Angelo Fazio	511	100.34
85	Angelo Fazio	511	99.94
86	Angelo Fazio	511	99.54
87	Angelo Fazio	511	99.14
88	Angelo Fazio	511	98.74
89	Angelo Fazio	511	98.34
90	Angelo Fazio	511	97.94
91	Angelo Fazio	511	97.54
92	Angelo Fazio	511	97.14
93	Angelo Fazio	511	96.74
94	Angelo Fazio	511	96.34
95	Angelo Fazio	511	95.94
96	Angelo Fazio	511	95.54
97	Angelo Fazio	511	95.14
98	Angelo Fazio	511	94.74
99	Angelo Fazio	511	94.34
100	Angelo Fazio	511	93.94

40	Bellevue	40	-2	90.89	2.9	4.7
124	Beddington	122		3.7	2.8	3.6

[illegible]

222	Abertien Coll.	385		40.0	1.2	1.7
225	Amelia Soc Homes	255	+30	97.63	5.1	0.5

100	101	102	103	104	105	106	107	108	109	110	111	112	113	114	115	116	117	118	119	120	121	122	123	124	125	126	127	128	129	130	131	132	133	134	135	136	137	138	139	140	141	142	143	144	145	146	147	148	149	150	151	152	153	154	155	156	157	158	159	160	161	162	163	164	165	166	167	168	169	170	171	172	173	174	175	176	177	178	179	180	181	182	183	184	185	186	187	188	189	190	191	192	193	194	195	196	197	198	199	200	201	202	203	204	205	206	207	208	209	210	211	212	213	214	215	216	217	218	219	220	221	222	223	224	225	226	227	228	229	230	231	232	233	234	235	236	237	238	239	240	241	242	243	244	245	246	247	248	249	250	251	252	253	254	255	256	257	258	259	260	261	262	263	264	265	266	267	268	269	270	271	272	273	274	275	276	277	278	279	280	281	282	283	284	285	286	287	288	289	290	291	292	293	294	295	296	297	298	299	300	301	302	303	304	305	306	307	308	309	310	311	312	313	314	315	316	317	318	319	320	321	322	323	324	325	326	327	328	329	330	331	332	333	334	335	336	337	338	339	340	341	342	343	344	345	346	347	348	349	350	351	352	353	354	355	356	357	358	359	360	361	362	363	364	365	366	367	368	369	370	371	372	373	374	375	376	377	378	379	380	381	382	383	384	385	386	387	388	389	390	391	392	393	394	395	396	397	398	399	400	401	402	403	404	405	406	407	408	409	410	411	412	413	414	415	416	417	418	419	420	421	422	423	424	425	426	427	428	429	430	431	432	433	434	435	436	437	438	439	440	441	442	443	444	445	446	447	448	449	450	451	452	453	454	455	456	457	458	459	460	461	462	463	464	465	466	467	468	469	470	471	472	473	474	475	476	477	478	479	480	481	482	483	484	485	486	487	488	489	490	491	492	493	494	495	496	497	498	499	500	501	502	503	504	505	506	507	508	509	510	511	512	513	514	515	516	517	518	519	520	521	522	523	524	525	526	527	528	529	530	531	532	533	534	535	536	537	538	539	540	541	542	543	544	545	546	547	548	549	550	551	552	553	554	555	556	557	558	559	560	561	562	563	564	565	566	567	568	569	570	571	572	573	574	575	576	577	578	579	580	581	582	583	584	585	586	587	588	589	590	591	592	593	594	595	596	597	598	599	600	601	602	603	604	605	606	607	608	609	610	611	612	613	614	615	616	617	618	619	620	621	622	623	624	625	626	627	628	629	630	631	632	633	634	635	636	637	638	639	640	641	642	643	644	645	646	647	648	649	650	651	652	653	654	655	656	657	658	659	660	661	662	663	664	665	666	667	668	669	670	671	672	673	674	675	676	677	678	679	680	681	682	683	684	685	686	687	688	689	690	691	692	693	694	695	696	697	698	699	700	701	702	703	704	705	706	707	708	709	710	711	712	713	714	715	716	717	718	719	720	721	722	723	724	725	726	727	728	729	730	731	732	733	734	735	736	737	738	739	740	741	742	743	744	745	746	747	748	749	750	751	752	753	754	755	756	757	758	759	760	761	762	763	764	765	766	767	768	769	770	771	772	773	774	775	776	777	778	779	780	781	782	783	784	785	786	787	788	789	790	791	792	793	794	795	796	797	798	799	800	801	802	803	804	805	806	807	808	809	810	811	812	813	814	815	816	817	818	819	820	821	822	823	824	825	826	827	828	829	830	831	832	833	834	835	836	837	838	839	840	841	842	843	844	845	846	847	848	849	850	851	852	853	854	855	856	857	858	859	860	861	862	863	864	865	866	867	868	869	870	871	872	873	874	875	876	877	878	879	880	881	882	883	884	885	886	887	888	889	890	891	892	893	894	895	896	897	898	899	900	901	902	903	904	905	906	907	908	909	910	911	912	913	914	915	916	917	918	919	920	921	922	923	924	925	926	927	928	929	930	931	932	933	934	935	936	937	938	939	940	941	942	943	944	945	946	947	948	949	950	951	952	953	954	955	956	957	958	959	960	961	962	963	964	965	966	967	968	969	970	971	972	973	974	975	976	977	978	979	980	981	982	983	984	985	986	987	988	989	990	991	992	993	994	995	996	997	998	999	1000
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مذہب اصفیاء



هكذا فعل الآله

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260	196	115	72	02
261	197	116	73	03
262	198	117	74	04
263	199	118	75	05
264	200	119	76	06
265	201	120	77	07
266	202	121	78	08
267	203	122	79	09
268	204	123	80	10
269	205	124	81	11
270	206	125	82	12
271	207	126	83	13
272	208	127	84	14
273	209	128	85	15
274	210	129	86	16
275	211	130	87	17
276	212	131	88	18
277	213	132	89	19
278	214	133	90	20
279	215	134	91	21
280	216	135	92	22
281	217	136	93	23
282	218	137	94	24
283	219	138	95	25
284	220	139	96	26
285	221	140	97	27
286	222	141	98	28
287	223	142	99	29
288	224	143	00	30
289	225	144	01	31
290	226	145	02	32
291	227	146	03	33
292	228	147	04	34
293	229	148	05	35
294	230	149	06	36
295	231	150	07	37
296	232	151	08	38
297	233	152	09	39
298	234	153	10	40
299	235	154	11	41
300	236	155	12	42
301	237	156	13	43
302	238	157	14	44
303	239	158	15	45
304	240	159	16	46
305	241	160	17	47
306	242	161	18	48
307	243	162	19	49
308	244	163	20	50
309	245	164	21	51
310	246	165	22	52
311	247	166	23	53
312	248	167	24	54
313	249	168	25	55
314	250	169	26	56
315	251	170	27	57
316	252	171	28	58
317	253	172	29	59
318	254	173	30	60
319	255	174	31	61
320	256	175	32	62
321	257	176	33	63
322	258	177	34	64
323	259	178	35	65
324	260	179	36	66
325	261	180	37	67
326	262	181	38	68
327	263	182	39	69
328	264	183	40	70
329	265	184	41	71
330	266	185	42	72
331	267	186	43	73
332	268	187	44	74
333	269	188	45	75
334	270	189	46	76
335	271	190	47	77
336	272	191	48	78
337	273	192	49	79
338	274	193	50	80
339	275	194	51	81
340	276	195	52	82
341	277	196	53	83
342	278	197	54	84
343	279	198	55	85
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345	281	200	57	87
346	282	201	58	88
347	283	202	59	89
348	284	203	60	90
349	285	204	61	91
350	286	205	62	92
351	287	206	63	93
352	288	207	64	94
353	289	208	65	95
354	290	209	66	96
355	291	210	67	97
356	292	211	68	98
357	293	212	69	99
358	294	213	70	00
359	295	214	71	01
360	296	215	72	02
361	297	216	73	03
362	298	217	74	04
363	299	218	75	05
364	300	219	76	06
365	301	220	77	07
366	302	221	78	08
367	303	222	79	09
368	304	223	80	10
369	305	224	81	11
370	306	225	82	12
371	307	226	83	13
372	308	227	84	14
373	309	228	85	15
374	310	229	86	16
375	311	230	87	17
376	312	231	88	18
377	313	232	89	19
378	314	233	90	20
379	315	234	91	21
380	316	235	92	22
381	317	236	93	23
382	318	237	94	24
383	319	238	95	25
384	320	239	96	26
385	321	240	97	27
386	322	241	98	28
387	323	242	99	29
388	324	243	00	30
389	325	244	01	31
390	326	245	02	32
391	327	246	03	33
392	328	247	04	34
393	329	248	05	35
394	330	249	06	36
395	331	250	07	37
396	332	251	08	38
397	333	252	09	39
398	334	253	10	40
399	335	254	11	41
400	336	255	12	42
401	337	256	13	43
402	338	257	14	44
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405	341	260	17	47
406	342	261	18	48
407	343	262	19	49
408	344	263	20	50
409	345	264	21	51
410	346	265	22	52
411	347	266	23	53
412	348	267	24	54
413	349	268	25	55
414	350	269	26	56
415	351	270	27	57
416	352	271	28	58
417	353	272	29	59
418	354	273	30	60
419	355	274	31	61
420	356	275	32	62
421	357	276	33	63
422	358	277	34	64
423	359	278	35	65
424	360	279	36	66
425	361	280	37	67
426	362	281	38	68
427	363	282	39	69
428	364	283	40	70
429	365	284	41	71
430	366	285	42	72
431	367	286	43	73
432	368	287	44	74
433	369	288	45	75
434	370	289	46	76
435	371	290	47	77
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437	373	292	49	79
438	374	293	50	80
439	375	294	51	81
440	376	295	52	82
441	377	296	53	83
442	378	297	54	84
443	379	298	55	85
444	380	299	56	86
445	381	300	57	87
446	382	301	58	88
447	383	302	59	89
448	384	303	60	90
449	385	304	61	91
450	386	305	62	92
451	387	306	63	93
452	388	307	64	94
453	389	308	65	95
454	390	309	66	96
455	391	310	67	97
456	392	311	68	98
457	393	312	69	99
458	394	313	70	00
459	395	314	71	01
460	396	315	72	02
461	397	316	73	03
462	398	317	74	04
463	399	318	75	05
464	400	319	76	06
465	401	320	77	07
466	402	321	78	08
467	403	322	79	09
468	404	323	80	10
469	405	324	81	11
470	406	325	82	12
471	407	326	83	13
472	408	327	84	14
473	409	328	85	15
474	410	329	86	16
475	411	330	87	17
476	412	331	88	18
477	413	332	89	19
478	414	333	90	20
479	415	334	91	21
480	416	335	92	22
481	417	336	93	23
482	418	337	94	24
483	419	338	95	25
484	420	339	96	26
485	421	340	97	27
486	422	341	98	28
487	423	342	99	29
488	424	343	00	30
489	425	344	01	31
490	426	345	02	32
491	427	346	03	33
492	428	347	04	34
493	429	348	05	35
494	430	349	06	36
495	431	350	07	37
496	432	351	08	38
497	433	352	09	39
498	434	353	10	40
499	435	354	11	41
500	436	355	12	42
501	437	356	13	43
502	438	357	14	44
503	439	358	15	45
504	440	359	16	46
505	441	360	17	47
506	442	361	18	48
507	443	362	19	49
508	444	363	20	50
509	445	364	21	51
510	446	365	22	52
511	447	366	23	53
512	448	367	24	54
513	449	368	25	55
514	450	369	26	56
515	451	370	27	57
516	452	371	28	58
517	453	372	29	59
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519	455	374	31	61
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525	461	380	37	67
526	462	381	38	68
527	463	382	39	69
528	464	383	40	70
529	465	384	41	71
530	466	385	42	72
531	467	386	43	73
532	468	387	44	74
533	469	388	45	75
534	470	389	46	76
535	471	390	47	77
536	472	391	48	78
537	473	392	49	79
538	474	393	50	80
539	475	394	51	81
540	476	395	52	82
541	477	396	53	83
542	478	397	54	84
543	479	398	55	85
544	480	399	56	86
545	481	400	57	87
546	482	401	58	88
547	483	402	59	89
548	484	403	60	90
549	485	404	61	91
550	486	405	62	92
551	487	406	63	93
552	488	407	64	94
553	489	408	65	95
554	490	409	66	

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## REGIONAL & IRISH STOCK

The following is a selection of Regional and Irish stocks, the closing quoted in *Financial Times*

Aluminum Inds	10	12	Jan 1975-1992	6310
Cable & Tube Co	163	159	Aerovox	780
Crabtree & Wain	50	50	Avon	280
Decca Group Ltd	210	210	CPI Industries	100
East End Ltd	230	230	Decca	230
East Sun, Cit	243	243	Dublin Gas	230
			Electric H.L.	42
			Enfield	340
			Harley	250
			Isobars	200

**IRISH**

Fund 11.4% 1988	1200	
Net. 9.4% 1989	1200	

## TRADITIONAL OPTIONS

### 3-month call rates

Industrials	4	NE
Alloyed-lyons	2	Mid West Bk
	12	

[illegible]

Hanjin Y.S.	17	Sri Persepolis	28
Kakao Sdn.	50	Taiwan	29
KCI	129	Burmah Oil	30
Jasair	36	Cheung Kong	31
Landbridge	45	Premier	32
Layoh & Gen	45	Shell	33
Luca Service	45	Thomson	34
Lloyds Bank	38	Ultrama	35
Lucia Ind.	75	Mines	36
Morgan & Spencer	22	Can Gold	37
Nippon Yusen	22	London	38
Marjan Crumeyrolle	50	Yus Zaid	39

A selection of Ophads traded is given on the London Stock Exchange Report Page.







## WORLD STOCK MARKETS

AUSTRIA				GERMANY				SPAIN				AUSTRALIA (Continued)				JAPAN (Continued)			
November 5	Price	±w		November 5	Price	±w		November 5	Price	±w		November 5	Price	±w		November 5	Price	±w	
Cashmere	1,980			AGC	2,150			Azores	750.00			New	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Buenos Aires	1,390.00			North Sea (H)	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
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Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
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Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,390.00			Orkney	1.50			Hipon Steel	1,800		
Cashmere	1,980			AGC	2,150			Cashmere	1,39										

## CANADA

Sales Stock					High Low					Sales Stock					High Low					Sales Stock					High Low																								
TORONTO										Prices at 2:30pm										November 5																													
4570	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
4670	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315	2300	Maritime	\$147	147	+	20888	Tuck B I	533 1/2	537	521	+	4070	AMICA Int	\$84	94	+	1200	CTI Bank	325	315	315																			
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## Indices

[illegible]**OVER-THE-COUNTER** *Nasdaq national market, 2:30pm prices*

Stock

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**LONDON** Chief price changes  
(In pence unless otherwise indicated)

			Smith (W) A .330	+15	Danney Ave .33	-25
			Tate & Lyle .500	+21	De La Rue .378	-25
			Ultramar .194	+18	Grampan TV A .43	-7
			Wellcome .527	+15	Ladbroke .297	-17
					Miller (Stanley) .48	-22
					Poly Peck .230	-15
					Tynden Bldgs .150	-20
RISES:						
BICC .307	+17	Comm. Union .311	+20			
BICC .443	+20	First Nat Fin .225	+27			
Bearleys .443	+12	Grand Met .377	+12	FALLS:		
Beecham .424	+27	RHM .250	+10	Blenheim Exh. 455	-70	

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Financial Times

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**Continued on Page 47**



## FINANCIAL TIMES

## WORLD STOCK MARKETS



Hong Kong stock exchange trading floor

## AMERICA

## Rate fall primes Dow's recovery

## WALL STREET

SPURRED BY falling interest rates, Wall Street stock and bond prices rose strongly yesterday, writes Roderick Oram in New York.

Credit markets were bolstered by confirmation from the Reagan Administration that it was driving down interest rates, even at the expense of a lower dollar, to help the domestic economy through the aftermath of the October stock market massacre. Bond prices rose about 1½ points in active trading.

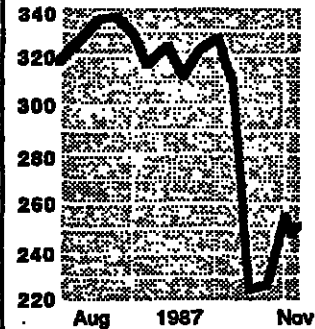
At 2pm the Dow Jones Industrial Average was up 46.75 points at 1,892.04, close to its highs for the session. Broader blue chip stock indices were also ahead but secondary and over-the-counter stocks lagged behind.

Among blue chips, General Motors added 1½ to \$80½, AT&T edged up ¼ to \$29½, General Electric rose ½ to \$46½, American Express gained ¼ to \$25½, Eastman Kodak added ¼ to \$51½ and Coca-Cola advanced ¼ to \$41½.

Banks were generally ahead in the wake of their prime rate cut to 8.75 per cent from 9 per cent because of lower borrowing costs. Citicorp rose ¼ to \$41½, J.P. Morgan added ¼ to \$36½, Manufacturers Hanover was up ¼ to \$30, Chase Manhattan rose ¼ to \$29½ and Security Pacific was up ¼ to \$30, although BankAmerica dipped ¼ to \$28½.

Consumer spending remained strong immediately after the stock market crash, as indicated

## S &amp; P 500 (Composite Index)



by major retailers' October sales figures released yesterday. However, economists are still concerned that the crash could cause consumers to scale back their purchases which, in turn, could help trigger a recession.

Walmart, with sales up 40 per cent, rose 1¼ to \$26½, J.C. Penney up 1.1 per cent, gained ½ to \$44½, Zayre, ahead 17.3 per cent, put on ¼ to \$22½, and Kmart rose 1¼ to \$23½. Sears, Roebuck, the nation's largest retailer, gained ¼ to \$36½, even though its sales rose only 1 per cent.

In the takeover arena, Telex gained ¾ to \$57½. The manufacturer of computer peripheral equipment said it was considering a restructuring to ward off a takeover bid from Mr. Asher Edelman, the New York investor, who yesterday extended his 96½ share offer.

Among other takeover stocks, Santa Fe Southern Pacific

slipped ¾ to \$54½, Singer added ¼ to \$48½, Kiddle rose ¼ to \$61½ and Brockway slipped ¼ to \$46½.

Texas Air edged up ¼ to \$13½. Its Eastern Airlines subsidiary, which was responsible for most of the parent company's heavy third-quarter loss, reported a 5.2 per cent decline in traffic in October.

In contrast, USAir, off ¾ to \$32½, reported an increase in October traffic of nearly 15 per cent. IBM added \$2 to \$121½. Mr. John Akers, the computer group's chairman, told analysts on Wednesday that he expected revenues to grow next year and, if the economy deteriorated, the company would take further steps to cut its costs.

Other computer makers were also strongly ahead. Digital Equipment gained ¾ to \$135½, Unisys rose ¾ to \$31½, Apple advanced 1¼ to \$37½ and Hewlett Packard was up 1¼ to \$49½.

CBS added \$1 to \$172½. Mr. Fred Meyer, chief financial officer of the television and entertainment group, said there was a 70 per cent chance it would sell its CBS Records division to Sony. American Depositary Receipts of the Japanese consumer electronics group rose ¾ to \$28½.

In the credit markets, bond prices jumped almost a point at the Wall Street opening, building on overnight gains abroad. They rose further during the morning as the worldwide trend towards lower interest rates was reinforced by actions of the Bundesbank and other central banks and on the domestic front, by banks cutting the US

prime rate to 8.75 per cent from 9 per cent.

Three-month Treasury bills were essentially unchanged at a bond equivalent yield of 5.66 per cent, while short-term bank lending rates fell by between 15 and 30 basis points in the wake of the reduction in prime rate.

Credit markets were undisturbed by the steady devaluation of the dollar, following comments from Reagan Administration officials that they wanted the dollar to fall to help stave off a domestic recession.

Market players were fairly optimistic that the third and final leg of the Treasury's quarterly refunding would go well, despite a relatively poor investor response to the first two legs and the dollar's further weakness. Events yesterday buoyed investors' hopes that interest rates would fall further. Moreover, only \$4.75bn of 30-year bonds, less than half the normal volume, were offered yesterday by the Treasury because it is bumping up against its congressional borrowing limits.

## CANADA

SOME international interest rate cuts heartened operators in Toronto and provided a firmer tone to the still dejected market.

The composite index narrowed its losses after a poor start, encouraged by the cut in US prime rates, but resource stocks remained under pressure.

Among casualties in golds and mines, Lac Minerals lost C\$1½ to C\$16½, Hemlo Gold lost C\$1½ to C\$16½.

## ASIA

## Yen's strength saps subdued Tokyo

## TOKYO

THE YEN's unabated strength against the dollar and falls on overseas stock markets pulled down share prices almost across the board in Tokyo yesterday, writes Shigeo Nishimaki of Jiji Press.

The Nikkei average closed 430.83 lower at 22,828.65 after losing 549 at one stage. Volume shrank to 451m shares from Wednesday's 567m shares.

Losses led gains by 790 to 142, with 55 issues unchanged. The yen rose again in Tokyo, dampening investors' buying enthusiasm. Many appeared to be awaiting price trends in New York and London and the outcome of Thursday's auction of 30-year US Treasury bonds.

Steels declined broadly. Nippon Steel dipped Y9 to Y246 and topped the actives with 38.13m shares changing hands. Kawasaki Steel fell Y4 to Y243, Nippon Kokan Y14 to Y245 and Sumitomo Metal Industries Y12 to Y207.

Large-capital shipbuilders, which fared well the previous day, turned down, with Mitsui Engineering and Shipbuilding shedding Y6 to Y237, Ishikawajima-Harima Heavy Industries Y4 to Y232 and Hitachi Zosen Y7 to Y222. Mitsui was the second busiest issue with 23.55m shares traded.

Tokyo Electric Power, actively sought on Wednesday on the strong yen and lower interest rates, finished Y110 lower at Y2,700.

Among constructions, Taisei Corp. and Obayashi Corp. dropped Y10 each to Y1,040 and Y1,100 respectively, while Dai-

wa House closed Y40 lower at Y1,780.

Foods were depressed by profit-taking, with Nissin Food products losing Y210 to Y3,300 and Ajinomoto Y70 to Y3,430.

Despite the yen's surge, some high-technology stocks turned higher towards the close. Hitachi, with 13.93m shares traded, rose Y20 to Y1,130. Fuji Photo Film gained Y10 to Y1,110 and Sony Y20 to Y3,400. NEC finished Y20 lower at Y1,800 after declining Y40 at one stage.

Investors sold securities houses, fearful of risks involved in their underwriting of BP shares for sale in Japan. Daiwa and Nomura Securities finished Y120 lower at Y2,160 and Y2,470, respectively.

Bond prices firmed, spurred by the strong yen. In early trading the yield on the benchmark 5.1 per cent gov-

ernment bond, due in June 1988, fell to 4.445 per cent from 4.560 per cent at Wednesday's close.

It rebounded to reach 4.535 per cent, due mainly to anxieties about the planned US Treasury auction and interest rate trends

in West Germany. But the yield on the benchmark issue later fell, mirroring the rising bond futures market, and ended the day at 4.455 per cent.

Osaka Securities Exchange prices continued falling with the yen's rise, centring on electricals and steels. The OSE stock average finished 476.81 points lower at 23,213.70, on an estimated volume of 73m shares, a rise of 6m from Wednesday.

Murata Manufacturing lost Y100 to Y2,230

## HONG KONG

FOREIGN institutional selling hit Hong Kong again and the mood was worsened by the dollar's weakness and losses on the Tokyo, London and New York markets.

The Hang Seng index dropped below 2,000 for the first time since September last year, losing 116.21, or 5.6 per cent, to 1,980.90. Turnover was a low HK\$1.1bn.

The Cheung Kong group's HK\$10bn rights issue overhung the market, with the rights trading at a premium to the cash price. Cheung Kong lost 80 cents to HK\$96.15 and its affiliate Hutchison Whampoa fell 15 cents to HK\$38.80.

Properties were badly affected, with Hongkong Land down 70 cents to HK\$5.25 and New World Development off 50 cents at HK\$2.35.

In Hang Seng index futures, the November contract lost 100 more points to 1,910 and December fell 70 to 1,940, with only 450 contracts traded.

## AUSTRALIA

THE UNSTEADY Australian dollar and further gloom on overseas markets depressed Sydney share prices to a 13-month low. The All Ordinaries fell 32.5, or 3.1 per cent, to 1,250.4.

Gold suffered worst in a broad sell-off, led by Sons of Gwalia's AS1.70 tumble to AS7.50. Metals fell 90 cents to AS7.50. Easier commodity prices hit resources, with Peko off another 40 cents at AS5.40.

Bell Resources tumbled 26 cents to AS1.30 as entrepreneurial issues lost favour. Adsteam lost 30 cents to AS5 and Elders IXL 10 cents to AS10.60. News Corp dipped 40 cents to AS10.50. FAI Insurance rose against the market by 35 cents to AS5 on news it had sold its stake in UK merchant bank Hill Samuel. Banks eased slightly.

## SINGAPORE

THE SHADOW of global markets and the declining dollar continued to darken Singapore trading, with the Straits Times industrial index shedding 39.79 to 817.72 in uneventful trading of 61m shares.

The most active stocks were United Overseas Bank, off 24 cents at S\$4.74 on 2.9m shares, and DBS Bank, down 4 cents at S\$1.16 on 1.6m shares.

Malaysian issues caught up with falls in Singapore following Wednesday's holiday in Kuala Lumpur. Malaysian Banking lost 18 cents to S\$4.10 and Sime Darby fell 5 cents to S\$1.95.

## EUROPE

## Bank moves offset by dollar fall

MOVES TO cut interest rates in West Germany and Switzerland provided little consolation for dejected investors, still preoccupied with the dollar's descent.

All markets ended lower and Swiss, Norwegian and Italian indices fell to lower levels. Zurich dropped to a year's low as selling set in after the dollar slumped to a record low of SF1.3890.

The Credit Suisse index dipped 15.3 to 493.5 and the general index lost 17.4 to 493.1, also a 1987 low.

In transports, Swissair lost SF55 to SF165. In generally depressed banking issues, Swiss Bank Corp was down SF2 to SF1385.

Engineering fell, with Saurer off SF30 to SF240 and Brown Boveri down SF60 to SF2040.

AMSTERDAM recovered from touching a year's low earlier in the session but still closed down, despite a late rise on signs that West German and Dutch interest rates were about to fall.

The all-share index closed 0.4 down at 65.3 but off lows reached in a response to overnight declines on Wall Street. The weighted ANF 255 index shed 0.9 to 238.2 but the session calculation did not reflect the late upswing in blue chips.

These closed mainly higher, with Royal Dutch adding F1 2 to F1 204 and Unilever up F1 2 at F1 103.50. Philips was unchanged at F1 30.50 while KLM fell F1 2.40 to F1 29.50 after announcing a drop in second quarter profits.

PARIS remained hesitant but managed to recover some ground after joint Franco-German moves on interest rates.

## LONDON

TRADE in London cautiously lifted their heads above the parapet yesterday as the moves to lower interest rates in West Germany and the US suggested a concerted attempt to stop the rot in world markets, writes Terry Byland in London.

With UK money markets also signalling that Tuesday's half point cut in domestic base rates could soon be followed by another similar reduction, the stock market swung round by more than 60 index points after a weak start. The FT-SE 100 index closed a net 30.7 higher at 1,638.8, in its first positive performance this year.

However, with the US dollar plunging new lows in Europe, City traders were restrained in their comments on the latest interest rate cuts. The German move was important, said Mr Tim Congdon of Shearson Lehman's London office. "It shows they are moderating

The CAC general index shed 13.8 to 297.1 in moderate volume.

Leading blue chips ended off the day's lows. Elf Aquitaine was a net FF9 down at FF269 from the day's low of FF260.

Lafarge-Coppée was the only leading quality issue which continued to fall in late trading, finishing down FF30 at FF1,135.

BRUSSELS moved lower in calm trading. Share prices fell sharply in early trading but par-

tially recovered through the day. The Brussels cash market index was down 78.51 at 3,768.18.

In mixed holdings, Reserve - the share of Societe Generale de Belgique ended with a BF10 gain at BF2,410. GBL lost BF70 to BF2,650 and Sodna declined BF340 to BF9,560. In chemicals, UCB fell BF400 to BF7,600 and oil issuer Petrofina declined BF100 to BF9,400.

OSLO hit a low for the year as the all-share index dropped

from 261.27 to 257.25. The previous low of 261.27 was set early in January.

Volume was very low with only sellers on the floor. Stocks were also hit by lower North Sea oil spot prices which edged below \$18 a barrel.

Norsk Skroff lost NK4.50 to NK11.88 and Saga Petroleum sank NK6.50 to NK10.9.

STOCKHOLM picked itself off earlier lows to end 2.1 per cent down on the day after a 3 per cent fall by lunchtime. Foreign investors wound up their sell-off but steady unloading was still evident from private investors.

The Affersvaerden general index shed 14.5 to 682.1. Dollar-sensitive issues continued to suffer. Volvo shed SKR12 to SKR270 and Saab dropped a further SKR15 to SKR165.

MILAN dropped to a new low for the year as a sharp fall in share prices sent the MIB index down 25 to 700. The previous low of 721 was set on October 29. Most issues continued to fall in after-hours trading.

Fiat shed L275 to L2,725 or 3 per cent. Earlier, the group announced it was pulling out of a telecommunications venture with Italian state-owned company Stet, off L100 at L2,500.

MADRID edged lower in lacklustre, thin trading. Investors were more depressed about the outlook for international equities and the modest rise at the opening slowly diminished. The general index slipped 0.85 to 230.97.

HELSINKI slipped lower in slow, quiet trading. The Unitas all-share index lost 1.5 per cent to close at 597.

Looking ahead, the car groups have a financial and product resilience which should see them through the worst. Among engineering concerns, though, the mood has turned distinctly more pessimistic. Linde, a favourite with some foreign institutions, closed yesterday at DM500 compared with DM712 at end-1986. Without currency stability, the outlook for this and other sectors remains cloudy at best and stormy at worst.

## Gloom shrouds German exporters

EXPORTING, it would seem, is out of fashion with investors in West German stocks, writes Andrew Fisher in Frankfurt.

With the D-Mark irrepressible in its rise against the dollar and many European currencies, the outlook for companies heavily dependent on foreign sales has become a good deal murkier.

After another slight fall yesterday, the German stock market is nearly a third below the level at which it ended 1986. While Germany's bourses had lost their shine for some time after the surge up to April last year, the recent shake-out has been more than enough for many investors, especially those who had piled in from abroad.

Stocks of companies reliant on exports, such as car and machinery makers, have been particularly heavily pounded since

October 19. "The market is still vulnerable," said Mr Reinhard Fischer, an analyst with Banque Paribas Capital Markets in London.

The fact that yesterday's interest rate moves by the Bundesbank did not prevent a further fall in the US currency suggests that bourse conditions could worsen rather than recover, he felt.

In the absence of developments to soothe investors' battered nerves, German stocks seem likely to drift at best or be driven down further. Mr Stephen Reitman, motor industry analyst with Phillips and Drew, the UK stockbrokers owned by Schweizerische Bankgesellschaft (US), commented: "The dollar is the only game in town and you have to be very brave to call the floor on this market."

The Commerzbank's indices tell a grim story. Its total market index was yesterday at its lowest for the year at 1,396.6, down 2 per cent from Wednesday and 31 per cent this year. The motor sector index is nearly 40 per cent down, with engineering losing nearly 30 per cent since December 31. The worsening financial environment has also hit banking (down 37 per cent) and insurances (down by half).

Chemicals, with their broad product and geographical base, have suffered less, with a 12 per cent fall. While the motor industry has benefited from buoyant European markets, its smaller US business has suffered. However, as Mr Reitman points out, companies had been adjusting to tougher US conditions for some time after the unexpectedly strong final quarter of last year. Most exposed to the US mar-

ket and the weaker dollar is Porsche, a narrowly traded stock which ended last year at DM1,050 and yesterday closed at DM610. VW, in which the Government has been forced to pull off the sale of its minority stake yet again in the depressed market, ended the day at DM282 against DM427 at the turn of the year.

Looking ahead, the car groups have a financial and product resilience which should see them through the worst. Among engineering concerns, though, the mood has turned distinctly more pessimistic. Linde, a favourite with some foreign institutions, closed yesterday at DM500 compared with DM712 at end-1986. Without currency stability, the outlook for this and other sectors remains cloudy at best and stormy at worst.

## NEW INTEREST RATES

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8.24		6.20	8.49
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8.97	Premier Savings Account £5,000+	6.75	9.25
4.98	Saver Plus £100+ £500+ £1,000+	3.75	5.14
6.31		4.75	6.51
7.57		5.70	7.81
5.98	Vector Vector Savings	4.50	6.16
7.31		5.50	7.53
7.50	Clients' Premium Deposit Account £25,000-£99,999 £100,000+	5.64	N/A
8.00		6.02	N/A
With effect from 4 December 1987			
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**RESEARCH**  
The statistical information for this survey was compiled by Dick Whittington, Rupert Arlow and Anne Dalforce. The survey was co-ordinated by Adrian Dicks.

**REPRINTS**  
Reprints of the survey (price £12) will be available shortly from the Financial Times Reprints Department, Bracken House, Cannon Street, London EC4A 3BT.

# Financial Times TOP 500

1987

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## Privatised faces in an old picture

BY ADRIAN DICKS

TO MANY in the world's financial community, this year's FT Top 500 rankings must resemble one of those school or college group photographs taken in the early summer of 1914.

The companies valued most highly by Europe's investors are there in order, captured last June at the height of their self-confidence and close to the peak of their market capitalisation, their faces betraying no clue to the calamity lying just over the horizon.

That the crash of world stock markets since October 16 has radically changed the financial environment is beyond doubt. Owners of equities have seen a huge proportion of their investments wiped out; borrowers of funds secured against shares have had to scale down their plans; and lenders themselves are heavily exposed.

The more liberal structures that have evolved in virtually all European capital markets in recent years have been placed under great strain, as have many individual securities firms and financial companies. Another immediate, if not necessarily fatal, casualty could well be the evolving international equity market.

Not least, the losses inflicted on millions of new shareholders must have given pause for thought to governments contemplating privatisation of further large state-owned corporations - the single development that has most changed the composition of the FT 500 this year.

Yet the environment for companies outside the financial sector has not changed so obviously for the worse because of the stock market's plunge, and need not do so unless the industrialised world suffers a severe recession or prolonged turbulence in the foreign exchange markets.

Some of the well-known faces in this year's portrait are new to the rankings. British Gas, Paribas, TSB, St Gobain are only

four of the biggest companies in which governments sold off controlling blocks of stock.

Not counting the privatised giants, there were relatively few startling changes at the top of the list: Shell seemed as unassailable as ever in first place; BP leap-frogged British Telecom; while Daimler Benz, despite unaccustomed bad publicity over its top management changes, slid only two places. Glaxo, Unilever, Generali, ICI and Hanson Trust were some of the companies which, for their respective industries, remained the apples of European investors' eyes.

Acquisition accounted for most of those which dropped out of the lists, though some whole sectors such as steelmaking continued their fall from favour. A very few companies, such as Fermentis, the Swedish biotechnology group that soared to 270th place a year ago, went down in the flames of scandal.

Almost by definition, a ranking of European companies based on market capitalisation reflects not only investors' perceptions of corporate performance. It also shows companies' relative success in raising fresh equity finance in an era when the conventional wisdom in most of Europe has been to favour shareholders over lenders as a source of funds.

From the top down, existing public companies in this year's list have taken full advantage of the markets' confidence in them to raise large sums of additional capital through rights issues and - albeit to a lesser extent than in the US - spinning off providers of primary capital in such countries as Italy, France, West Germany or Finland has obviously been one of the key factors in their upward climb

THE FT TOP 500 is a survey of Europe's biggest companies. This is the sixth year in which it has been conducted.

The main list looks at all publicly quoted European companies and ranks the 500 biggest by market capitalisation, taken as an average for the month of June this year and translated into US dollars.

A second list ranks the top 500 companies in the UK stock market, by far the biggest in Europe.

A company's capitalisation is the number of its shares multiplied by the price of its shares, and therefore measures the value of a company in the eyes of investors.

It is chosen as a yardstick because it has a number of advantages over other methods. It is a good guide to performance over time; it gives a proper weighting to banks, whose positions are distorted in lists based on turnover; and it takes proper account of loss-making companies which disappear from lists based on profits.

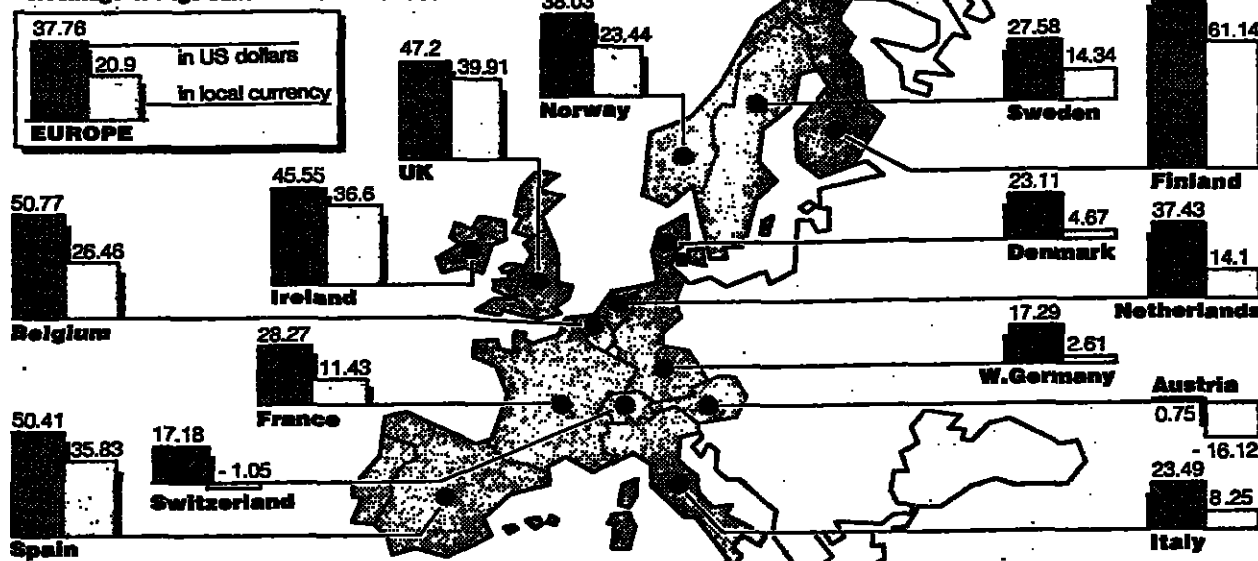
The stock market varies from one country to another. It is particularly important in the UK, whereas in West Germany the banks play a larger role in corporate finance, and in France and Italy many of the biggest groups are state-owned. To take account of these factors, a separate list is included of the top 100 European concerns, whether publicly or privately owned, ranked by turnover.

The Top 500 tables analyse the key figures on each company included - turnover, profits, return on capital employed, and the number of employees.

Other tables list the biggest employers, look at the most profitable stock market sectors, and list the biggest profit increases and decreases. There is also a separate table ranking the top 100 UK investment trusts by market capitalisation.

### Stock market indices

Percentage change June 1986 to June 1987



Source: FT-Academy World Index except Finland-United (re-based)

over the past five years. Yet alternative sources of long-term finance, notably that provided by banks and bond investors, have deeper traditions in many European countries which have by no means disappeared. It should be interesting over the next year to watch whether the appetite of European companies for equity financing is temporarily blunted by this autumn's gyrations or permanently diminished.

For all the recent havoc, however, enormous momentum has built up behind the process of deregulation and liberalisation of financial markets. The European Community is this month

due to consider proposals from the Brussels Commission for the progressive dismantling of remaining controls on foreign exchange and short-term capital movements.

Once the Community can agree on the way forward, and can design appropriate transitional safeguards for its weaker members, it will have moved a long way towards making a full reality of the internal market for goods and services within the next five years.

For some industries, such as pharmaceuticals or commodity chemicals, the market has for long been not even a European but a world-wide one. Acquisitions, disposals, joint ventures and reshuffling of groups of businesses during the 12 months' performance reflected in this year's FT 500 were once again conducted with an eye to competitors in the US and Japan, no less than those in the European home market.

In some other industries, such as electrical engineering, data processing or motor vehicles, European contenders remain so much smaller - on the world scale than their US or Japanese rivals that it seems unlikely that all the present names can survive indefinitely as independent entities; the process of rationalisation appears to have a long way to go.

In a third group of industries, such as telecommunications, defence equipment and even electronics, the protection by governments of national suppliers seems little dented, and may well prove capable in practice of withstanding the Community's loftiest ambitions for many years.

As in earlier years, the process of financial liberalisation by European Community governments led to mergers and acquisitions that stepped far beyond the frontiers of Community countries. Europe's most ambitious merger this year - not yet reflected in the FT

### Europe's biggest employers

Rank	Company	Country	Sector	Top 500 rank	No. of employees
1	Siemens	Ger	Elect	7	343,000†
2	Philips	Ned	Elect	5	344,200†
3	Unilever plc/NV	UK	Food	25	340,000†
4	Daimler Benz	Ger	Auto	9	319,965†
5	BAI Industries	UK	Chem	48	305,360†
6	Volkswagen	Ger	Auto	43	281,718†
7	British Telecom	UK	Tele	47	236,461†
8	Flint	UK	Met	9	230,293†
9	Hoechst	Ger	Chem	42	222,176†
10	Bayer	Ger	Chem	42	173,000†
11	Peugeot	Fra	Auto	58	165,000†
12	Nestle	Swi	Food	25	162,070†
13	CGE	Fra	Elect	5	149,000†
14	Saint Gobain	Fra	Met	43	142,351†
15	Royal Dutch/Shell	UK	Oil	51	138,000†
16	Grand Metropolitan	UK	Pharm	22	131,493†
17	BASt	Ger	Auto	42	131,468†
18	Electrolux	Swe	Elect	5	126,912†
19	Thyssen	Ger	Met	8	127,390†
20	British Petroleum	UK	Oil	51	126,000†
21	General Electric	UK	Elect	5	122,328†
22	Imperial Chemical Industries	UK	Chem	42	111,468†
23	Lovro	UK	Met	91	115,621†
24	Mannesmann	Ger	Tele	8	150,113†
25	Brown Boveri & Company	Swi	Elect	4	97,500†

### 500 capitalisation by country

UK	\$m	Netherlands	\$m
West Germany	547,154.9	Spain	32,922.9
Switzerland	193,080.1	Spain	30,767.8
France	115,104.3	Finland	9,460.8
Netherlands/UK	97,653.4	Ireland	4,718.8
Italy	80,601.9	Norway	4,307.3
Sweden	75,153.8	Denmark	3,431.1
Belgium	52,033.5	Austria	1,633.3
	34,733.4		

500 - has been that between Asea of Sweden and Brown Boveri of Switzerland, to create one of the world's half-dozen biggest electrical engineering groups.

As in past years, too, the US has remained by far the most powerful single magnet for acquisitive European companies. The almost total absence of discrimination against foreign bidders for US companies (with the notable exception of defence contractors), the ready access to finance and the appeal of the huge domestic market were all among the factors which continued to draw vast investment westward across the Atlantic.

After several years of rising European stock prices, the mergers and acquisitions business seemed to have taken on a certain maturity. Nearly every country has experienced at least one strongly contested takeover: the battle for Hero in Switzerland, the struggle for Kluwer in the Netherlands, the international scramble for market share in industrial gases in France are just three examples.

Tactics have often been rough by past standards. Family shareholders' loyalties have seemed less certain in the face of dizzy prices on offer from predators. European institutional shareholders have likewise seemed to feel less tied than in the past by historical links with managements and more willing to vote their stock aggressively. Companies in many countries that feel vulnerable to bidders have, for their part, been increasingly building up their defences.

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## \$ exchange rates (June averages)

Currency	1987	1986	% change	1985
Austrian Schilling	12.7831	15.6977	22.8	21.5326
Belgian Franc	37.6818	45.6119	21.04	61.698
Danish Kroner	8.4657	8.2734	20.86	10.9914
Finland Markka	4.4187	5.2778	19.44	6.3639
French Franc	6.0728	7.1185	17.22	9.3372
German Mark	1.8186	2.2241	22.3	3.063
Irish Punt	0.7879	0.7879	0	0.7879
Italian Lira	1,315.84	1,531.24	16.37	1,952.75
Netherlands Guilder	2.0482	2.5113	24.63	3.453
Norwegian Kroner	6.7057	7.6037	13.39	8.8172
Spanish Peseta	166.261	142.806	16.3	174.63
Swedish Kroner	6.3393	7.2021	13.61	8.8534
Swiss Franc	1.508	1.8396	21.99	2.5713
UK Sterling	0.6139	0.6629	7.97	0.7805

## Rankings

The rankings of the European and UK Top 500 tables are based on market capitalisation at the end of June 1987. Preference capital has been excluded for this calculation. Companies that have 70 per cent or more of their equity held by one other concern, or that have only a minimal proportion of their capital openly traded on the stock market, have been excluded from the list. The capitalisation figures have been obtained from a variety of

sources, including Datastream International, local stock exchanges, and the FT World Accounts Index. The ranking of companies having the same capitalisation has been determined by reference to their turnover or, where necessary, their profit. All figures in the European tables are expressed in dollars, using June average exchange rates. All figures in the UK tables are in sterling. Accounts Consolidated accounts have been

used whenever possible. Where parent company accounts only have been reported, these figures have been used and annotated. Turnover is shown net of sales taxes and inter-group sales. A ranking based on the latest year's figure is also given. Profit is disclosed profit before tax and minority interest. For the UK companies it is also before extraordinary items. Return on capital employed (ROCE) is based on capital employed at the beginning of the

financial year divided by pre-tax profit plus interest. For banks, capital employed = shareholders' funds. UK investment trusts The rankings of the Investment Trust table are based on market capitalisation at the end of June 1987. The shareholders' funds figure is based on the number of shares in issue and the stated net asset value. This table has been compiled with the assistance of Wood Mackenzie.

## European top 500 sector codes

Code	Description	Code	Description
1	Building Materials	41	Agencies
2	Chemicals	42	Chemicals
3	Contractors	43	Commodities
4	Electronics	44	Shipping and Transport
5	Engineering	45	Telephone Networks
6	Metals and Metal Forming	46	Miscellaneous
7	Motors	47	Oil and Gas
8	Other Industrial Materials	48	Utilities
9	Brewers and Distillers	49	Insurance (Life)
10	Food Manufacturing	50	Insurance (General)
11	Food Retailing	51	Insurance Brokers
12	Health and Household Products	52	Merchant Banks
13	Leisure	53	Property
14	Packaging and Paper	54	Other Financial
15	Printing and Publishing	55	Mineral Finance
16	Stores	56	Overseas Traders
17	Textiles		

## 1-50

Ranking	1987	1986	Company	Country	Market capital \$m	Turnover \$m	Profit \$m	ROCE %	Number of employees	Year end
1	1	1	Royal Dutch/Shell	UK	13,500.0	12,755.7	1,442.2	15.8	138,000	31.12.86
2	2	2	British Petroleum	UK	13,470.0	12,755.7	1,442.2	15.8	138,000	31.12.86
3	3	3	British Telecom	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
4	4	4	Imperial Chemical Industries	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
5	5	5	Unilever	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
6	6	6	Glaxo	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
7	7	7	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
8	8	8	British Gas	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
9	9	9	British Overseas Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
10	10	10	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
11	11	11	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
12	12	12	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
13	13	13	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
14	14	14	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
15	15	15	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
16	16	16	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
17	17	17	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
18	18	18	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
19	19	19	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
20	20	20	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
21	21	21	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
22	22	22	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
23	23	23	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
24	24	24	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
25	25	25	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
26	26	26	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
27	27	27	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
28	28	28	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
29	29	29	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
30	30	30	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
31	31	31	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
32	32	32	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
33	33	33	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
34	34	34	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
35	35	35	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
36	36	36	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
37	37	37	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
38	38	38	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
39	39	39	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
40	40	40	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
41	41	41	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
42	42	42	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
43	43	43	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
44	44	44	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
45	45	45	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
46	46	46	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
47	47	47	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
48	48	48	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
49	49	49	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
50	50	50	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86

## 51-100

Ranking	1987	1986	Company	Country	Market capital \$m	Turnover \$m	Profit \$m	ROCE %	Number of employees	Year end
51	51	51	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
52	52	52	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
53	53	53	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
54	54	54	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
55	55	55	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
56	56	56	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
57	57	57	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
58	58	58	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
59	59	59	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
60	60	60	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
61	61	61	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
62	62	62	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
63	63	63	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
64	64	64	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
65	65	65	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
66	66	66	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
67	67	67	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
68	68	68	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
69	69	69	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
70	70	70	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
71	71	71	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
72	72	72	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
73	73	73	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
74	74	74	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
75	75	75	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
76	76	76	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
77	77	77	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
78	78	78	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
79	79	79	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
80	80	80	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
81	81	81	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
82	82	82	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
83	83	83	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
84	84	84	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
85	85	85	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
86	86	86	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
87	87	87	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86
88	88	88	British Airways	UK	12,755.7	12,755.7	1,442.2	15.8	138,000	31.12.86</



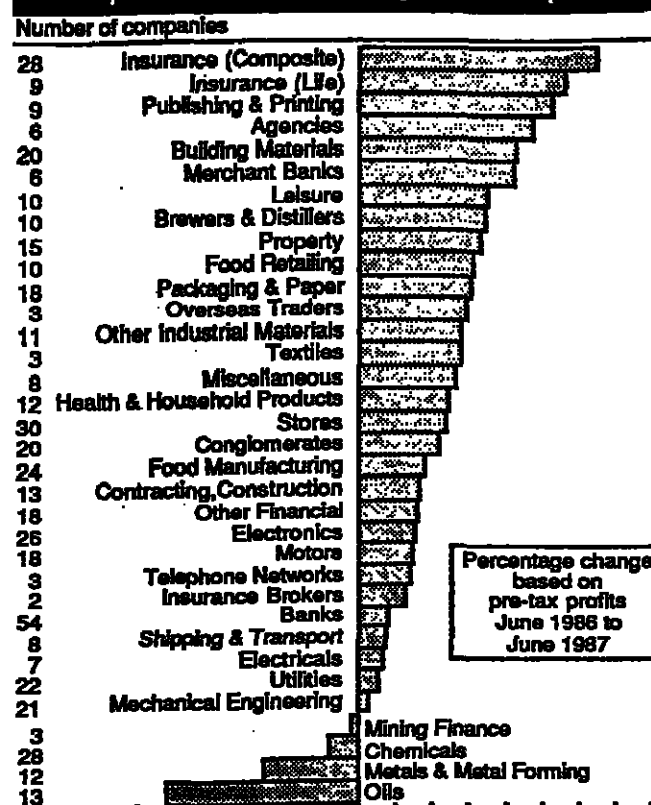
## 301-350

**351-400**

**401-450**

**451-500**

500      (100)      2000

European Profitability FT Top 500

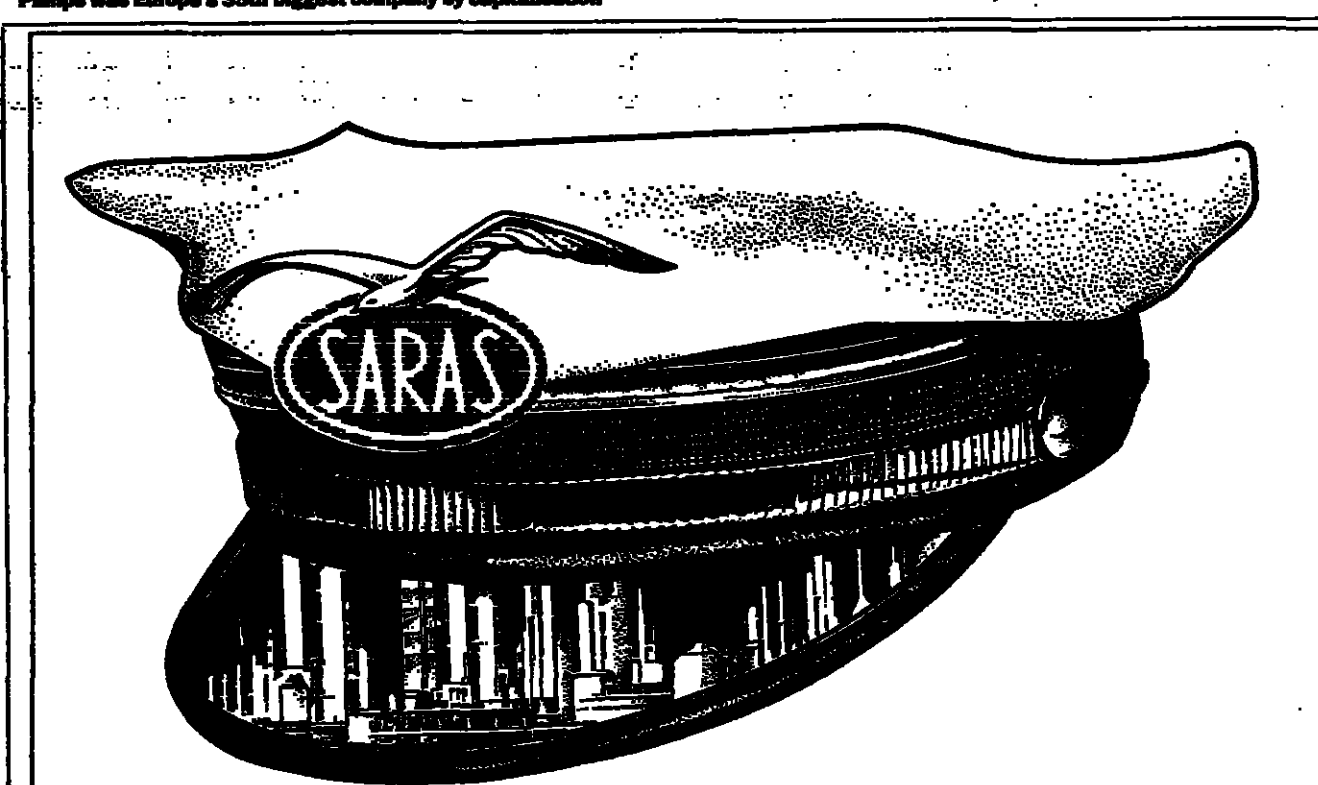
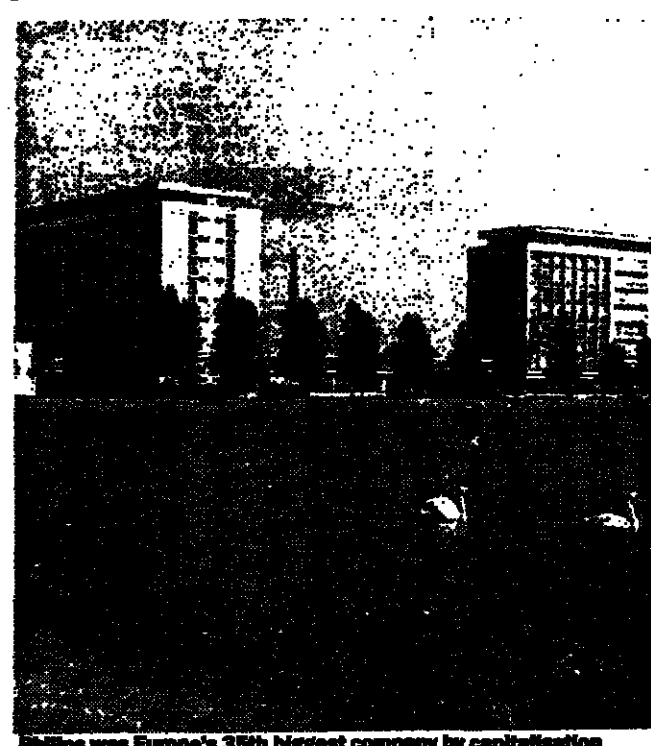
Percent 60 40 20 - 0 + 20 40 60 8

	Profit	Profit
	Insurance	Insurance

Rank	Company	Country	Sector	1983-84 rank	% change
1	Commercial Union	UK	66	141	59,450.0
2	Guarantee Royal Exchange	UK	66	123	4,008.0
3	STC	UK	5	119	1,277.0
4	Royal Insurance	UK	66	70	636.0
5	Peugeot	Fra	9	58	542.0
6	Barratt Developments	UK	3	443	319.0
7	Sun Alliance & London Insurance	UK	66	85	378.0
8	General Accident	UK	65	85	354.0
9	Saint Louis Groupe	Fra	25	300	364.0
10	Wartsila	Fin	6	475	361.0
11	Tomkins F. H.	UK	6	497	366.0
12	Amstar	UK	5	272	211.0
13	Mountleigh Group	UK	69	195	205.0
14	Williams Holdings	UK	10	466	263.0
15	Havas (Agence)	Fra	29	301	225.0
16	Coltite	Ita	43	465	220.0
17	Carlisle Barge	Ita	31	500	216.0
18	British Printing & Comm Corp.	UK	32	432	214.0
19	Hill Samuel Group	UK	68	399	201.0
20	Swedish Match	Swe	31	451	193.0
21	Karstadt	Ger	34	276	191.0
22	Berford S & W	UK	25	175	179.0
23	Inspermat International	Swi	47	189	178.0
24	Thomson-CSF	Fra	5	66	171.0
25	Legal & General Group	UK	65	128	164.0

Rank	Company	Cntry	Sector	Top 500 rank	Decrease %
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1	Boliden	Swe	8	280	-279,6
2	Oerlikon-Bohle	Swi	6	458	-122,1
3	Hafslund	Nor	5	492	-137,7
4	Copenhagen Handelsbank	Den	62	486	-128,6
5	Enterprise Oil	UK	51	237	-97,3
6	London & Scottish Marine Oil	UK	51	367	-96,2
7	Den Danske Bank	Den	68	371	-96,2
8	Norsk Hydro	Nor	42	122	-94,22
9	Britoil	UK	51	139	-82,3
10	British Petroleum	UK	51	2	-73,4
11	Ultramar	UK	51	168	-73,1
12	Total	Fra	51	251	-73,1
13	Solo BPD	Ita	42	258	-72,6
14	BOC Group	UK	42	74	-62,5
15	MAN	Ger	6	331	-62,5
16	Pharmacia	Swe	42	172	-59,3
17	Hafslundstaden	Swe	69	217	-59,3
18	Eur Aquiline	Fra	51	39	-55,7
19	Klockner-Humboldt-Deutz	Ger	8	478	-51,4
20	Alsthom	Fra	6	308	-50,8
21	Petrofina	Bel	51	45	-50,2
22	Mannesmann	Ger	8	150	-43,2
23	Royal Dutch/Shell	Nld	51	39	-42,6
24	British & Cranworth Holdings	UK	70	127	-34,5
25	Porsche	Ger	9	389	-34,5

[illegible]

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# No place like home

transaction costs and delays involved in international dealing can outweigh, or at least severely curtail, the profits that can be made.

Though much was made of securities houses supposedly

passing their trading books around the world from time to time now, this does not mean that it happened to anyone else. It was a great event.

In arranging new issues, the investment banks have run into the big differences between the methods in domestic markets where they have been successful and the fiercely competing structures for arranging new issues. This has underlined the experimental nature of the market here. Differing levels of success in achieving international placements of new issues have also stressed this.

The main criterion for judging this is "flowback." The stated purpose of all the different methods is to get the money to avoid shares which are sold outside their country of domicile and rapidly flooding back as foreigners investors take a quick turn.

There has been a number of cases where Japanese investors, for example, have not al-

ways been firm holders of foreign shares bought when companies are listed in Tokyo. Conversely, Japanese companies have found their shares flowing back to Tokyo after listings in New York.

For a while, at least, the par-

Major chemicals groups, like ICI, Hoechst of West Germany

[illegible]

**Jeffrey Brown**



# Some fortunes of the upwardly and downwardly mobile

## Purchase helps rise of Reed

REED INTERNATIONAL, the UK based publishing and packaging group was one of the most upwardly mobile companies in this year's league table.

Reed, a company which has faced a drastic process of restructuring in the past three years, with significant job losses, jumped 23 places to number 23 in the UK 500 list and also rose from 124 to 59 in the European 500.

There were three main reasons for the rapid rise. One was the purchase last September by the Reed subsidiary Canham's Publishing Company, already the largest publisher of specialist business magazines in the US, of Technical Publishing, from Dan & Bradstreet for \$250m.

Mr Ron Segal, head of Reed's publishing interests in the US, described the purchase as "like buying the neighbour's farm. It fitted all the gaps in our business".

The purchase followed a move into American consumer publishing for the first time with the \$40m purchase of American Family, a monthly with 1m circulation.

The other main impetus came from buying from the US of Reed's shares in June - amid speculation that someone might be planning a takeover attempt.

In a week Reed's share price rose by 117p to 576, and indeed recorded a high for the year of 632p.

Mr Peter Davis, chief executive of Reed, says the share buyer turned out to be Mr Rupert Murdoch, the American-Australian publisher, although his stake never got beyond 3.5 per cent.

The fundamental reason for the re-rating of Reed International - before the fall in world stock markets pulled its share price below 400p - was the re-orientation of the company to concentrate heavily in publishing in both the UK and the US and to pull out of a series of businesses ranging from national newspapers to wallpaper production.

Profits for the year to March were ahead of most expectations at £185m - 37 per cent up on the previous year.

"We are demonstrating that the various strategy moves are coming off," says Mr Davis.

Although Reed's main overseas thrust has been in North America, the company owns five packaging factories in Holland and has bought a specialist West Germany publisher Sauer.

In July, Reed went on the acquisition trail again and bought the Octopus Publishing Group for £535m. The purchase turned it into the largest British owned publisher, with a turnover in excess of £1.1bn.

Reed also generated a host of headlines, many of them hilarious, when it bought what one American correspondent described as the bible of the US entertainment industry and lexicon of show business lingo, or Variety.

The continued emphasis on publishing at Reed International has led many close observers of the company to wonder whether, in the medium term, Reed will get out of paper and packaging, as it has got out of so many other businesses in the past few years.

Raymond Snoddy

## Smurfit ties up US package

JEFFERSON SMURFIT Group, Ireland's largest corporation, has been livening up the allegedly dull paper and packaging sector by exceeding even its own expectations of profitability.

In the FT's ranking of the top European 500 companies, Smurfit has jumped from 342nd place last year to 314th, more than doubling in market capitalisation from \$231.6m to \$159.8m.

The popularity of the share price - \$25 Irish pence this year against an average 2.18 Irish pence a year ago - reflects a buoyancy that has become a characteristic of the company in recent years.

Pre-tax profits rose from £24.12m to £34.23m (£37.6m) in the six months to July 31, exceeding the yearly profit figure of £60.1m (£54m) to January, which was itself better than the company had forecast.

Officially, Smurfit chairman is confident of the future, seeing an "extraordinary year" in prospect, with the outlook

particularly bright in the US, where Smurfit completed an ambitious acquisition in July last year.

The purchase of Container Corporation, from the oil group Mobil, for \$1.16bn by a company owned equally by Smurfit and Morgan Stanley, the US investment bank, came just a few months after Smurfit's acquisition of 80 per cent of Publishers Paper, a newsprint company, for \$130m.

PP and CCA gave Smurfit the double whammy and put us in the class we are today," says Mr Smurfit.

But the PP acquisition also concentrated attention on the company's debt burden - balance sheet gearing had been pushed over the 70 per cent mark.

Smurfit responded by using a technique described by Mr Smurfit as "innovative financing" with its CCA acquisition. It took effective control of a company from immediate cash, without the slightest effect on its balance sheet.

This financial sleight-of-hand, achieved principally by the use of \$500m in bank borrowings and the sale of \$400m in subordinated debt, otherwise known as "junk bonds", transformed Smurfit into the world's eighth largest paper company.

Off-balance sheet financing was not a technique unknown to Smurfit. In 1982, the group bought out the Diamond Paper and Packaging interests of Sir James Goldsmith, the veteran industrialist, and adopted the same principle - of keeping the deal off the balance sheet till it was financially reasonable to take it on.

Debt reductions in both CCA and Smurfit Newsprint (as Publishers Paper was re-named) are exceeding expectations and in the case of CCA could be as much as \$250m for the current financial year, ending in December, the company said. Mr Smurfit believes half the debt incurred in taking on CCA should be paid within two years.

With CCA, Smurfit has benefited from capital expenditure by the previous owners and pension fund savings, together accounting for immediate savings of about £140m.

A debt-equity ratio of 56.3 per cent at the time of the takeover, results this year is seen as "comfortable" by the company, and in the US a large part of its bank

debt, which is declining fast, is on fixed rate, giving the company some protection against rising interest rates.

Smurfit's appetite for acquisitions remains undeterred. "We had hoped to make one or two major acquisitions in the current year, but the price of businesses has changed dramatically in the last few months - we want to avoid paying a premium at the top of the market," says Michael Smurfit.

"Logical opportunism" is the chairman's phrase for Jefferson Smurfit's watchful eye on potential purchases. The same sentiment, no doubt, haunted its origins, when founder John Jefferson Smurfit, a master tailor, switched to packaging on being sold a share in a cartoon-making business by the priest who officiated at his wedding in 1924. The board is now dominated by his four sons - Michael, Jefferson, Alan and Dermot.

Dina Medland

## Adia will seek more purchases

ADIA, THE Swiss-based "temp" concern, has been expanding at a cracking pace over the past few years. Revenue this year is likely to be about twice that for 1984, while consolidated net earnings could well be double the 1985 figure.

This has been accompanied by a leap in the company's market value, which has doubled in less than a year. Adia is up to 241 from 414 in the European list.

The group, the world's third biggest temporary employment specialist after Manpower and Kelly, has never looked back after emerging from the recession of the early 1980s. Its turnover, some 90 per cent of which comes from its temp agencies, including those of the Alfred Marks organisation in London - has risen steadily and rapidly since 1982 to reach just over Sfr1.6bn last year.

The management parent, Adia International, expects further growth of "at least 25 per cent" for 1987 and another good year in 1988.

Profitability has improved even faster - group profits have grown in the past three years by

127, 32 and 45 per cent respectively. A Swiss Valhalla study reckons on another 40 per cent rise this year.

This expansion has been made possible to a large extent through a programme of continuous acquisition. According to group manager Mr Yves J. Fueter, takeovers have accounted for about half of overall growth in the past two years. Between the start of 1986 and the end of this September there have been no fewer than 22 acquisitions.

Most of these purchases have naturally been of only relatively small-scale operations. This August, however, Adia was suddenly in the headlines when it conducted a "exploratory conversation" which could have led to the takeover of the industrial leader, Manpower, which had 1986 turnover of more than \$1.2bn. However, this was in the nature of a white-knight effort to help the Milwaukee group fend off an initially unwelcome bid by Britain's Blue Arrow.

It did not take Adia long to decide that the price, subsequently raised by Blue Arrow, would have been out of proportion to the resulting benefit. The acquisition of such a large organisation, it was feared, would make it hard to keep up current profit-growth rates.

Adia will now continue with its successful combination of internal growth and further takeovers. According to Mr Fueter, the acquisition policy will be aimed particularly at buying specialised firms in such sectors as accounting, data processing or medical services and well-established companies in promising geographical locations. The acquisitions have every reason to approve of the company's record to date. Market capitalisation has trebled since the end of 1985 to reach Sfr2.22bn in the wake of a massive rise in share prices.

In the 12 months ended September 30 alone, the bearer share has rocketed from Sfr1,250 to Sfr14,500. The registered share from Sfr2,500 to Sfr15,500, and the participation certificate from Sfr750 to Sfr1,100.

This year, dividend policy of the holding company, Adia SA, has reflected what the board terms "favourable results and an excellent outlook".

For the business year ended June 30, dividends are to be increased from Sfr70 to Sfr90 per bearer share, from Sfr35 to

Sfr40 per registered share and from Sfr7 to Sfr8 per bearer participation certificate (BPC) - plus further payments of Sfr10, Sfr5 and Sfr1, respectively, to mark the group's 30th anniversary.

For holders of the so-called "Baby Adia" beneficiary certificates equal to one-tenth of registered share rights, there was a corresponding pay-out of Sfr4.50, including bonus.

The company has doubled the number of bearer shares to 100,000 and introduced the categories of BPCs and "babies". Further increases are on the way.

The holding company has heretofore issued Swiss-Franc bonds equipped with equity warrants with subscription rights for existing share and certificate holders, as well as the international placement of 50,000 new BPCs, also with subscription rights for the coming warrant-bond float.

The company's management for some time has held 28 per cent of equity and 40 per cent of the voting power. That still leaves a large and growing volume of outstanding equity.

In this connection, Adia is one of few Swiss companies to allow foreigners to buy its 100,000 registered shares.

John Wicks

## Tractebel issue is postponed

TRACTEBEL, Belgium's biggest electricity and gas utility, 170th in the European list, was formed last year through the merger of two established businesses, Tractiell and Electrol.

Roughly 75 per cent of its portfolio, and 85 per cent of its gross income, come from the energy sector (including a sizeable slice of the major Belgian oil group Petrofina), but the company also has interests in telecommunications, cable television and engineering.

Tractebel is a major Belgian holding company; that is to say, its profits primarily reflect the dividends which it earns from stakes held in other businesses.

Holding companies in Belgium exercise considerable influence, since even minority shareholdings in an enterprise often provide effective control.

Belgian shareholders are notoriously conservative, hold their shares in bearer form, and seldom wish to disclose their identity by turning up to vote at annual meetings.

In this way Tractebel itself is effectively "controlled" by Societe Generale de Belgique, the country's largest holding company with a 15 per cent direct stake, plus indirect interests of 8 and 10 per cent respectively through Sofina and Electrallina.

Tractebel's key energy portfolio consists of substantial direct and indirect interests in Belgium's three largest utility companies, making it the main and controlling shareholder in each case: it has 21% in EBES, 21% in Intercom, and 25 per cent in Unerg, businesses which between them produce more than 30 per cent of Belgium's electricity.

It has, meanwhile, a mostly indirect stake of 33 per cent in Distrigaz, which provides Belgium with natural gas from Holland and Algeria and has a monopoly in the distribution of gas to large customers.

Without doubt, the major event of the year for Tractebel has been its successful takeover, with Groupe Bruxelles Lambert (GBL), of Contibel, the Belgian part of the old British company ICI Gas. Contibel has a 7.2 per cent stake in Petrofina - which is to be split between GBL and Tractebel - as well as a collection of other stakes in Belgian energy utilities which it is planned to sell.

The recent catastrophic fall on world stock markets has threatened to turn the Contibel deal distinctly sour. Tractebel estimated that its share of the Contibel operation would work out at Bfr10bn, more than half of which it hoped to raise through a one-for-12 rights issue. But as a result of "Black Monday's" carnage in Wall Street and London - and the severe knock-on effect on the Brussels Bourse - the issue has had to be postponed.

The impact of the slide in stock prices, however, goes beyond this technical inconvenience. The 244cn which finally clinched the Contibel deal was at a fixed price in July, leaving at the time a comfortable profit for the buyers after the planned break-up, and after the costs of financing and tax clearance. In the wake of sharp falls in the value of the constituent parts of Contibel, an embarrassing loss could be staring GBL and Tractebel in the face.

Besides energy, Tractebel has an engineering consultancy which is considered to be one of the most important in Europe. It is involved in industrial construction and technical services through its subsidiary Fabricom, and it participates in the cable TV industry via a 66 per cent stake in Coditel, which control and operates transmission networks all over Belgium.

Tim Dickson

WITH THE benefit of hindsight, Mr Bodo Liebe's decisions a few years ago seem remarkably prescient. His company, Kloeckner-Humboldt-Deutz (KHD), in diesel engines and farm equipment seems hopelessly sentimental and old-fashioned.

KHD (down from 310 to 478 in the European list) had a foul year in 1986, with the strong Deutsche Mark tripping it up in the few agricultural equipment markets that still showed any promise, and with a worldwide glut in diesel engine production making nonsense of KHD's costly production expansion programme.

Total group turnover fell 11 per cent to DM4.9bn, and 7 per

cent in the parent, to DM3.26bn. Incoming orders were down 18 per cent, and orders at the end of the year were 21 per cent down on the end of 1985. Diesel engine sales fell 12 per cent and agricultural machinery orders were 24 per cent lower than a year before.

The group made an operating loss which was, however, evened out by drawing on some handsome reserves.

The year 1987 will be better, though Mr Liebe may not be around to tell the story when the final figures emerge next year. Already aged 63, he is to step down early next year as chairman, to make way for Mr Kajo (Karl Josef) Neukirch, 45, who joined the group this year from SKF, the Swedish bearings group, whose West German operations he ran.

One of Mr Neukirch's responsibilities during his rise at SKF was diversification, and

ironically - though perhaps this is why he was head-hunted - most of KHD's present difficulties can be traced back to a decision not to diversify.

It may have been sentiment, though Mr Liebe decided in 1980 that KHD would grow would not be by moving into new businesses, but by concentrating on its strengths and by acquiring greater market shares in its core businesses.

The Liebe strategy, so far, has not worked. In 1979, KHD finally acquired an old engine plant in Indiana from American Motors. The company wanted to import and assemble engines. At the same time KHD engineers in Canada had developed an eight cylinder air-cooled commercial diesel.

KHD is a world leader in air-cooled diesel engines but both efforts flopped. The Indiana plant was mothballed in 1983 and the new engine, the "610", failed to catch on in the US, where water cooling was more popular.

The company, though, was able to cushion these losses with a DM600m pile it had made by selling its 20 per cent stake in Iveco to Fiat in 1982. That Iveco money is still being used as a cushion.

Mr Liebe, who is tough and stubborn, then began to think about adding a water-cooled engine to the KHD range. Knorr-Bremse, a Bavarian locomotive brake group, which also owned the Motoren-Werke Mannheim (MWM), began to break up because of quarrelling among its family owners. MWM made a wide range of water-cooled diesels and KHD bought it in 1985.

Soon afterwards, Mr Liebe believed he had found another way into the American market, where other West German companies had been making huge profits while the dollar had been relatively strong against the D-mark. He bought a Canadian loss-making agricultural equipment group for \$170m.

The idea was to use the Allis sales and financing network to sell KHD equipment made in West Germany there, but he had missed the currency boom years and the rise of the D-mark began almost at the same time.

Earlier this year KHD was talking of a "ruinous" price war in the US agricultural equipment market, but first half sales figures proved remarkably healthy - down just DM200m to DM1.2bn from the first six months of 1986.

Peter Bruce

Mr Bodo Liebe: stepping down

French markets are worried about the pace with which privatisation succeeds privatisation

## Now for the test on the downhill run

FRANCE'S AMBITIOUS privatisation has redrawn the map of the country's economy and put back into the market place a Who's Who of its major companies.

Already three of the five most actively traded shares in the main French stock market are privatised companies - the two banking groups Societe Generale and Paribas, and the telecommunications and heavy engineering conglomerate Compagnie Generale d'Electricite (CGE).

Waiting in the wings are Suez, already in the process of being privatised, Rhone-Poulenc and Pechiney, which hope for a place in the calendar early next year. Their non-voting investment certificates have been the three most actively traded stocks in the second division of the Paris market, the cash settlement section.

The 11 flotations so far accomplished have added around FF120bn, or over 10 per cent, to the capitalisation of the French stock market.

At the same time, the privatisations have achieved an unprecedented success in drawing in a range of new investors who had never before put their money in the bourse. The FF17.5bn flotation of Paribas in January, the second of the privatisations, drew a record 8.5m subscribers, 25 times as many shareholders

as the bank had before its nationalisation in 1982, and double the previous total of direct shareholders in France.

If subsequent flotations have failed to live up to this precedent - and several of them are expected - the number of small shareholders they have still attracted 15m applications, or an average of 1.5m per flotation.

Officials now estimate that there are now around 8m direct shareholders in France.

The test for the Government is now beginning. With the French stock exchange, following other world equity markets, plunging rapidly downhill, the next wave of flotations faces a much greater test.

The fall in the market has now brought most of the privatised companies share prices down below their issue prices, shaking the confidence of the generation of new shareholders who had firmly latched on to the belief that a privatisation was a surefire investment that could not go wrong.

Even if the offer for sale of the investment and banking group Suez, currently in progress, is comfortably over-subscribed, anything much below 2m applications may appear rather like a failure in the mechanism contest with its great rival Paribas.

Mr Edouard Balladur, the finance minister, has left himself room to manoeuvre over the timetable of the future privatisations.

Under attack over his handling of the privatisation programme from the socialist opposition, which accused him of placing his political cronies in the "hard cores" of friendly shareholders, created to protect the newly privatised companies from immediate takeover, Mr Balladur chose to counter-attack by ordering full steam ahead.

The minister announced that after the flotations already under way - of Suez, and Matra electronics and defence group - he would try to privatise two insurance companies, Union des Assurances de Paris and Assurances Generales de France; one of the two remaining major state banks, Credit Lyonnais or Banque Nationale de Paris; and one industrial company, probably Rhone-Poulenc or Pechiney, by the end of March next year.

Depending on the precise choice of companies, this programme could bring companies worth from FF70bn to FF100bn on to the market in the space of seven months, compared with around FF100bn in the eight months between the flotation of St Gobain in December last year and that of Societe Generale, the bank, in July.

Mr Balladur added that important rider that these privatisations would only be made if market conditions permit - and in the current state of the French equity market it would be hard to claim that they did so. Nevertheless, his announcement was widely perceived as an acceleration of the programme, especially since most stockbrokers had expected a halt in the privatisations early next year as the presidential election campaign got under way.

The debate over whether the market has been saturated by the privatisations never really got under way in the early stages of the campaign. The results in the flotations of St Gobain and Paribas so far exceeded the most optimistic forecasts that earlier calculations of the French market's capacity to absorb all this new equity simply had to be torn up.

The Finance Ministry has always maintained that there was in fact no saturation effect. Two-thirds of the privatisation receipts have been used for reducing government debt, thereby reducing the call on liquidity in the bond market, which has otherwise suffered from the shift into equities. The remaining third goes towards capital grants for companies remaining in the state sector, thereby, officials say, reducing

the demands these companies might themselves have made on the markets.

If the reasoning smacks of sophistry, it remains true that, because of the appeal of the privatisations to new investors who have in most cases remained loyal to their companies, cash has mainly been drawn from outside the market.

There has been little sign of net withdrawals from mutual funds investing in the equity markets, although net subscriptions have flattened off partly under the influence of the withdrawal of tax breaks. Nor have the privatisations prevented the placing of another FF32bn of new equity on the stock markets in the first six months of this year, slightly down from 1986 but twice the level of any previous year.

At the same time, investors have substantially increased their liquid investments, with money market mutual funds recording net subscriptions of FF46bn in the first eight months of the year and savings banks at last recovering from several years of declining deposits.

Yet the markets have begun to grow worried at the pace with which privatisation succeeds

privatisation, and the ministry is now putting the finishing touches to a plan to split the payments on the privatisation of UAP over a number of months.

Deferred payment is more difficult than in the UK, because of juridical complications, but the solution appears now to have been found.

If Mr Balladur succeeds in putting through all the privatisations he has announced, he will in the space of 18 months put on to the market two-thirds, by value, of the companies listed as candidates in the French privatisation law - which foresees that it would take five years to complete the programme.

After next year's presidential election, a new Socialist government would put a brake on the programme, even if it would have difficulty renationalising most of the companies so far floated. If a right wing government returned, it would not have the same burning need to hurry ahead, and could take its time over the remaining third of the privatisation programme.

At all events, the French stock market will welcome the time to digest the new members it has welcomed to its club.

George Graham

## KHD looks ahead to a better year

WITH THE benefit of hindsight, Mr Bodo Liebe's decisions a few years ago seem remarkably prescient. His company, Kloeckner-Humboldt-Deutz (KHD), in diesel engines and farm equipment seems hopelessly sentimental and old-fashioned.

KHD (down from 310 to 478 in the European list) had a foul year in 1986, with the strong Deutsche Mark tripping it up in the few agricultural equipment markets that still showed any promise, and with a worldwide glut in diesel engine production making nonsense of KHD's costly production expansion programme.

Total group turnover fell 11 per cent to DM4.9bn, and 7 per

cent in the parent, to DM3.26bn. Incoming orders were down 18 per cent, and orders at the end of the year were 21 per cent down on the end of 1985. Diesel engine sales fell 12 per cent and agricultural machinery orders were 24 per cent lower than a year before.

The group made an operating loss which was, however, evened out by drawing on some handsome reserves.

The year 1987 will be better, though Mr Liebe may not be around to tell the story when the final figures emerge next year. Already aged 63, he is to step down early next year as chairman, to make way for Mr Kajo (Karl Josef) Neukirch, 45, who joined the group this year from SKF, the Swedish bearings group, whose West German operations he ran.

One of Mr Neukirch's responsibilities during his rise at SKF was diversification, and

ironically - though perhaps this is why he was head-hunted - most of KHD's present difficulties can be traced back to a decision not to diversify.

It may have been sentiment, though Mr Liebe decided in 1980 that KHD would grow would not be by moving into new businesses, but by concentrating on its strengths and by acquiring greater market shares in its core businesses.

The Liebe strategy, so far, has not worked. In 1979, KHD finally acquired an old engine plant in Indiana from American Motors. The company wanted to import and assemble engines. At the same time KHD engineers in Canada had developed an eight cylinder air-cooled commercial diesel.

KHD is a world leader in air-cooled diesel engines but both efforts flopped. The Indiana plant was mothballed in 1983 and the new engine, the "610", failed to catch on in the US, where water cooling was more popular.

The company, though, was able to cushion these losses with a DM600m pile it had made by selling its 20 per cent stake in Iveco to Fiat in 1982. That Iveco money is still being used as a cushion.

Mr Liebe, who is tough and stubborn, then began to think about adding a water-cooled engine to the KHD range. Knorr-Bremse, a Bavarian locomotive brake group, which also owned the Motoren-Werke Mannheim (MWM), began to break up because of quarrelling among its family owners. MWM made a wide range of water-cooled diesels and KHD bought it in 1985.

Soon afterwards, Mr Liebe believed he had found another way into the American market, where other West German companies had been making huge profits while the dollar had been relatively strong against the D-mark. He bought a Canadian loss-making agricultural equipment group for \$170m.

The idea was to use the Allis sales and financing network to sell KHD equipment made in West Germany there, but he had missed the currency boom years and the rise of the D-mark began almost at the same time.

Earlier this year KHD was talking of a "ruinous" price war in the US agricultural equipment market, but first half sales figures proved remarkably healthy - down just DM200m to DM1.2bn from the first six months of 1986.

Peter Bruce

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The list of companies new to the Ft 500 is dominated by privatisation issues, together with a group of large companies which have been floated on the market over the past year. They include Morgan Grenfell, the merchant bank, Avis Europe, an offshoot of the American hire car firm, and Virgin Group.

market over the past year. They include Morgan Grenfell, the merchant bank; Avis Europe, an offshoot of the American hire car business; and Virgin Group, the pop music and entertainment business headed by Mr Richard Branson.

But the list also includes some fast growing smaller companies, which are already listed and have battled their way up the rankings, either through organic growth or through takeovers. They include Norton Omax, the specialist packaging

and printing group; Breat Walker, the leisure and property development business headed by Mr George Walker; Barker & Deben, the food retailing and confectionery group, which has been turned round from losses by a new management; and WCRS Group, the rapidly expanding advertising agency.

Some of the new entrants may grow into businesses that challenge for the very top rank of British companies. The problem for investors is choosing the winners from the rest - particu-

lary in the current turbulent market conditions.

151-200		Transfers				Profits				Number of employees	Year end	
1987	1986	Company	Market cap.	Sector	Ranking	this year 1987	last year 1986	% change	this year 1987			last year 1986
151	132	Associated Banc. Corp.	254.3	48	29	191.8	198.2	1.1	24.1	17.2	38.4	31,126
152	132	National Bank of Commerce	246.2	48	24	121	199.2	498.4	38.1	50.1	39.1	33,550
153	132	North Queensland Group	236.3	31	108	69.8	63.7	23.1	49.0	38.1	29.7	22,374
154	133	Yokohama	235.7	31	61	1,587.4	4.1	133.9	49.4	12.4	35.1	17,078
155	139	Electronic Industries	235.3	3	181	243.0	571.2	23.4	40.5	38.1	25.6	2,445
156	129	London & Scott Marine Oil	233.5	31	216	188.8	348.0	-47.1	4.4	114.0	-66.2	31
157	136	Parsons Corp.	233.1	31	183	181.5	181.5	0.0	38.1	38.1	0.0	6,013
158	137	Rockwell Products	230.6	25	212	189.2	128.1	51.7	18.6	11.1	67.2	4,881
159	149	Marine	497.1	31	111	666.2	4.0	0.0	33.5	4.0	17.5	24,678
160	149	Marine	497.1	31	111	666.2	4.0	0.0	33.5	4.0	17.5	24,678
161	151	Marine	497.1	31	111	666.2	4.0	0.0	33.5	4.0	17.5	24,678
162	141	Harvard International	499.9	39	165	394.4	285.2	17.2	46.7	42.1	10.9	26.7
163	142	Great Portland Estates	468.1	68	16	NR	NR	NR	NR	NR	NR	71
164	144	Dawson	491.1	68	16	NR	NR	NR	NR	NR	NR	4,118
165	142	Northwestern	491.1	68	16	NR	NR	NR	NR	NR	NR	3,387
166	150	Newport Centre Holdings	490.7	2	257	362.4	365.8	-0.9	41.0	33.5	22.3	7,289
167	143	Johnson Publishing	468.1	39	165	381.5	381.5	0.0	38.1	38.1	0.0	44.5
168	157	Sullivan (Charlton)	470.7	2	203	248.0	250.0	-20.5	42.0	38.1	10.5	1,674
169	158	Central Group	468.1	39	165	379.6	385.0	-0.1	44.5	66.6	61	19,817
170	158	BBK Survival Group	468.1	39	165	379.6	385.0	-0.1	44.5	66.6	61	19,817
171	162	Steeley	468.1	39	165	379.6	385.0	-0.1	44.5	66.6	61	19,817
172	163	Duke Group	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
173	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
174	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
175	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
176	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
177	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
178	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
179	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
180	163	Auto Europe	462.5	6	129	353.6	352.8	-0.9	57.8	38.1	24.1	16,175
181	159	Lee Services Group	484.4	9	80	1,111.3	1,061.3	4.7	28.4	28.7	12.0	5,975
182	161	Alcan	481.4	14	87	366.1	366.1	0.0	27.4	27.4	0.0	5,985
183	158	Orbital (Aero)	266	274	114.0	84.9	36.4	1.8	121.8	25.4	47.9	28,826
184	159	Warburg Developments	514.5	34	145.4	538.4	538.4	-17.4	25.4	41	53.5	1,900
185	161	United Life Group	362.4	42	33.2	NR	NR	NR	32.5	32.5	0.0	17,700
186	121.0	APPI Bank	395.3	6	149	414.8	492.1	1.8	27.5	15.0	83.3	19.5
187	185	Mayer International	391.2	2	118	614.3	565.4	9.0	40.1	32.1	40.5	8,808
188	154	Freeman	354.1	39	45.4	342.4	342.4	0.0	38.1	38.1	0.0	1,100
189	191	Cafeteria Holdings	377.0	7	37.0	NR	NR	NR	44	20.2	2.7	303
190	124	Tammy & Devereaux Group	365.3	45	126	365.3	365.3	0.0	38.1	38.1	0.0	12,827
191	128	Adler & Co.	377.2	34	222	174.9	131.5	28.0	39.4	25.7	56.6	20.4
192	194	Williams Holdings	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
193	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
194	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
195	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
196	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
197	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
198	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
199	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27
200	198	Snow Steel	376.8	30	201	286.2	300.9	104.3	22.9	4.3	263.4	27

201-250						Price			Profit						
Index	Index	Company	Market cap. \$m	Sector	Rating	this year	last year	% change	this year	last year	% change	ROCE	Number of employees	Year end	
2007	2505														
2001	0200	Daily Mail & General Trust	346.1	69	---	NR	---	---	8.3	24.7	---	12.7	42	30.05.06	
2001	0201	House of Commons	367.7	69	---	NR	NR	---	---	4.0	307.5	---	5	31.03.06	
2001	0202	London & Manchester Group	360.0	65	---	NR	---	---	9.4	6.6	42.0	---	2,003	31.12.06	
2001	0203	Wm Morrison's Holdings	353.0	10	275	115.5	27.8	14.8	21.8	2.8	---	---	---	31.12.06	
2001	0204	Morgan Crucible	352.9	10	185	262.1	211.5	14.4	28.8	18.7	52.8	21.2	7,800	28.12.06	
2006	0222	Murray Closeville Investments	344.5	28	309	64.9	60.3	7.4	28.4	16.1	15.1	15.8	3,579	28.02.06	
2006	0223	London Group	337.1	42	200	499.9	477.1	2.4	28.1	21.1	7.4	306.8	83.1	9,507	28.02.06
2006	0224	Titanite	337.1	4	200	27.4	26.6	3.7	28.1	21.1	7.4	306.8	83.1	9,507	28.02.06
2006	0225	Greyhound Group	335.5	69	226	115.5	102.5	12.7	4.6	37.8	4.8	---	---	57	31.03.07
2006	0226	Wm Morrison's Holdings	335.0	69	226	115.5	102.5	12.7	4.6	37.8	4.8	---	---	57	31.03.07
2011	0227	Dunelm Holdings	327.4	48	238	151.5	125.5	16.9	29.9	20.1	23.8	28.7	1,483	31.03.07	
2012	0228	Flowerline	327.0	29	238	151.5	126.1	19.8	42.3	37.5	28.1	---	---	5,669	28.12.06
2012	0229	John Lewis	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0230	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0231	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0232	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0233	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0234	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0235	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0236	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0237	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0238	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0239	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0240	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0241	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0242	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0243	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0244	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0245	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0246	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0247	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0248	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0249	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0250	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0251	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0252	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0253	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0254	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0255	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0256	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0257	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0258	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0259	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0260	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0261	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0262	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0263	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0264	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0265	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0266	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0267	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0268	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0269	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0270	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0271	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0272	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0273	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0274	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0275	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0276	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0277	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0278	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0279	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0280	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0281	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0282	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0283	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0284	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0285	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0286	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0287	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0288	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0289	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0290	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0291	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0292	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0293	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0294	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0295	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0296	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0297	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0298	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0299	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,669	28.12.06
2012	0300	Wm Morrison's Holdings	326.8	29	238	151.5	126.4	20.4	42.1	37.1	28.1	---	---	5,	

1987		1986		Company	Market cap. \$m	Sector	Ranking	1986			1987			ROCE	Number of employees	Year end
YTD	%	YTD	%					1986	%	1987	%	1986	%			
231	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
232	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
233	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
234	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
235	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
236	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
237	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
238	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
239	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
240	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
241	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
242	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
243	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
244	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
245	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
246	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
247	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
248	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
249	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
250	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
251	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
252	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
253	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
254	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
255	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
256	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
257	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
258	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
259	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
260	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
261	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
262	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
263	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
264	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
265	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
266	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
267	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
268	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
269	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
270	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
271	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
272	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
273	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
274	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
275	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
276	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
277	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
278	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
279	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
280	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
281	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
282	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
283	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
284	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
285	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
286	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
287	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
288	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
289	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
290	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
291	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
292	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
293	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
294	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
295	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
296	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
297	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
298	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
299	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	
300	0.87	1.6	1.6	Raychem Corporation	257.5	67	—	—	—	20.4	17.4	24.3	26.2	5,407	31.3.87	

بسم الله الرحمن الرحيم



**FOOTNOTES TO COMPANIES  
LISTED ON THIS PAGE**

3-ROCE calculated on capital employed at year-end. 4-ROCE, calculated on shareholders' funds. 5-Employees at year-end. 6-Previous year's figures adjusted for accounting changes. \*See footnotes.

**3 Shell Transport & Trading rose Royal Dutch-Shell entry in European Table. 9 British Gas stock exchange listing 1298. 24 Between this year's figures see**

### Additions to UK top 500

### Departures from UK top 500

Company	Last rank
Imperial Continental Gas Assoc..	(110)
Exco International .....	(113)
European Ferries .....	(162)

**Reversitory Investments.** Figures prepared in accordance with straight accounting principles. ROCE based on capital employed assuming target value less than 100 million at end of year 2017. Amounts shown are in millions of dollars.

prepared in accordance with merger accounting principles. ROCE based on capital employed assuming merger with J. M. Repner effective at beginning of year. 2015 financial statements, previous year's figures are pro-forma based on audited accounts of companies currently entering group. 334 Electronic

European Home Products .....	422
Radcliff International .....	424

International Leisure Group.....	(426)	2
CASE Group.....	(428)	

CAGE Group .....	(428)
Crown House .....	(429)
Howden Group .....	(430)
Hartwells Group .....	(432)
Associated Book Publishers .....	(437)
Crystalate Holdings .....	(438)

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[illegible]

Year	1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099
1990	1991	1992	1993	1994	1995	1996	1997	1998	1999	2000	2001	2002	2003	2004	2005	2006	2007	2008	2009	2010	2011	2012	2013	2014	2015	2016	2017	2018	2019	2020	2021	2022	2023	2024	2025	2026	2027	2028	2029	2030	2031	2032	2033	2034	2035	2036	2037	2038	2039	2040	2041	2042	2043	2044	2045	2046	2047	2048	2049	2050	2051	2052	2053	2054	2055	2056	2057	2058	2059	2060	2061	2062	2063	2064	2065	2066	2067	2068	2069	2070	2071	2072	2073	2074	2075	2076	2077	2078	2079	2080	2081	2082	2083	2084	2085	2086	2087	2088	2089	2090	2091	2092	2093	2094	2095	2096	2097	2098	2099	

1. The first step in the process is to identify the problem. This involves gathering information about the situation and understanding the needs of the stakeholders involved.



1997, 1998, 1999, 2000, 2001, 2002, 2003, 2004, 2005, 2006, 2007, 2008, 2009, 2010, 2011, 2012, 2013, 2014, 2015, 2016, 2017, 2018, 2019, 2020, 2021, 2022, 2023, 2024, 2025, 2026, 2027, 2028, 2029, 2030, 2031, 2032, 2033, 2034, 2035, 2036, 2037, 2038, 2039, 2040, 2041, 2042, 2043, 2044, 2045, 2046, 2047, 2048, 2049, 2050, 2051, 2052, 2053, 2054, 2055, 2056, 2057, 2058, 2059, 2060, 2061, 2062, 2063, 2064, 2065, 2066, 2067, 2068, 2069, 2070, 2071, 2072, 2073, 2074, 2075, 2076, 2077, 2078, 2079, 2080, 2081, 2082, 2083, 2084, 2085, 2086, 2087, 2088, 2089, 2090, 2091, 2092, 2093, 2094, 2095, 2096, 2097, 2098, 2099, 2100, 2101, 2102, 2103, 2104, 2105, 2106, 2107, 2108, 2109, 2110, 2111, 2112, 2113, 2114, 2115, 2116, 2117, 2118, 2119, 2120, 2121, 2122, 2123, 2124, 2125, 2126, 2127, 2128, 2129, 2130, 2131, 2132, 2133, 2134, 2135, 2136, 2137, 2138, 2139, 2140, 2141, 2142, 2143, 2144, 2145, 2146, 2147, 2148, 2149, 2150, 2151, 2152, 2153, 2154, 2155, 2156, 2157, 2158, 2159, 2160, 2161, 2162, 2163, 2164, 2165, 2166, 2167, 2168, 2169, 2170, 2171, 2172, 2173, 2174, 2175, 2176, 2177, 2178, 2179, 2180, 2181, 2182, 2183, 2184, 2185, 2186, 2187, 2188, 2189, 2190, 2191, 2192, 2193, 2194, 2195, 2196, 2197, 2198, 2199, 2200, 2201, 2202, 2203, 2204, 2205, 2206, 2207, 2208, 2209, 2210, 2211, 2212, 2213, 2214, 2215, 2216, 2217, 2218, 2219, 2220, 2221, 2222, 2223, 2224, 2225, 2226, 2227, 2228, 2229, 2230, 2231, 2232, 2233, 2234, 2235, 2236, 2237, 2238, 2239, 2240, 2241, 2242, 2243, 2244, 2245, 2246, 2247, 2248, 2249, 2250, 2251, 2252, 2253, 2254, 2255, 2256, 2257, 2258, 2259, 2260, 2261, 2262, 2263, 2264, 2265, 2266, 2267, 2268, 2269, 2270, 2271, 2272, 2273, 2274, 2275, 2276, 2277, 2278, 2279, 2280, 2281, 2282, 2283, 2284, 2285, 2286, 2287, 2288, 2289, 2290, 2291, 2292, 2293, 2294, 2295, 2296, 2297, 2298, 2299, 2300, 2301, 2302, 2303, 2304, 2305, 2306, 2307, 2308, 2309, 2310, 2311, 2312, 2313, 2314, 2315, 2316, 2317, 2318, 2319, 2320, 2321, 2322, 2323, 2324, 2325, 2326, 2327, 2328, 2329, 2330, 2331, 2332, 2333, 2334, 2335, 2336, 2337, 2338, 2339, 2340, 2341, 2342, 2343, 2344, 2345, 2346, 2347, 2348, 2349, 2350, 2351, 2352, 2353, 2354, 2355, 2356, 2357, 2358, 2359, 2360, 2361, 2362, 2363, 2364, 2365, 2366, 2367, 2368, 2369, 2370, 2371, 2372, 2373, 2374, 2375, 2376, 2377, 2378, 2379, 2380, 2381, 2382, 2383, 2384, 2385, 2386, 2387, 2388, 2389, 2390, 2391, 2392, 2393, 2394, 2395, 2396, 2397, 2398, 2399, 2400, 2401, 2402, 2403, 2404, 2405, 2406, 2407, 2408, 2409, 2410, 2411, 2412, 2413, 2414, 2415, 2416, 2417, 2418, 2419, 2420, 2421, 2422, 2423, 2424, 2425, 2426, 2427, 2428, 2429, 2430, 2431, 2432, 2433, 2434, 2435, 2436, 2437, 2438, 2439, 2440, 2441, 2442, 2443, 2444, 2445, 2446, 2447, 2448, 2449, 2450, 2451, 2452, 2453, 2454, 2455, 2456, 2457, 2458, 2459, 2460, 2461, 2462, 2463, 2464, 2465, 2466, 2467, 2468, 2469, 2470, 2471, 2472, 2473, 2474, 2475, 2476, 2477, 2478, 2479, 2480, 2481, 2482, 2483, 2484, 2485, 2486, 2487, 2488, 2489, 2490, 2491, 2492, 2493, 2494, 2495, 2496, 2497, 2498, 2499, 2500, 2501, 2502, 2503, 2504, 2505, 2506, 2507, 2508, 2509, 2510, 2511, 2512, 2513, 2514, 2515, 2516, 2517, 2518, 2519, 2520, 2521, 2522, 2523, 2524, 2525, 2526, 2527, 2528, 2529, 2530, 2531, 2532, 2533, 2534, 2535, 2536, 2537, 2538, 2539, 2540, 2541, 2542, 2543, 2544, 2545, 2546, 2547, 2548, 2549, 2550, 2551, 2552, 2553, 2554, 2555, 2556, 2557, 2558, 2559, 2560, 2561, 2562, 2563, 2564, 2565, 2566, 2567, 2568, 2569, 2570, 2571, 2572, 2573, 2574, 2575, 2576, 2577, 2578, 2579, 2580, 2581, 2582, 2583, 2584, 2585, 2586, 2587, 2588, 2589, 2590, 2591, 2592, 2593, 2594, 2595, 2596, 2597, 2598, 2599, 2600, 2601, 2602, 2603, 2604, 2605, 2606, 2607, 2608, 2609, 2610, 2611, 2612, 2613, 2614, 2615, 2616, 2617, 2618, 2619, 2620, 2621, 2622, 2623, 2624, 2625, 2626, 2627, 2628, 2629, 2630, 2631, 2632, 2633, 2634, 2635, 2636, 2637, 2638, 2639, 2640, 2641, 2642, 2643, 2644, 2645, 2646, 2647, 2648, 2649, 2650, 2651, 2652, 2653, 2654, 2655, 2656, 2657, 2658, 2659, 2660, 2661, 2662, 2663, 2664, 2665, 2666, 2667, 2668, 2669, 2670, 2671, 2672, 2673, 2674, 2675, 2676, 2677, 2678, 26

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...and the

# Professionalism



# Professionalism

## Internationalism

## Diversification

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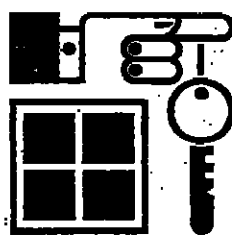
**Ready for the future.**







# FINANCIAL TIMES SURVEY



This year urban renewal and the future of Britain's inner cities have soared to the top of the political agenda.

Hazel Duffy and Alan Pike look at the steps that are being taken to weld a jigsaw puzzle of local initiatives into a coherent, national programme for regeneration.

## A matter of priority

URBAN RENEWAL is critical to bringing about a more balanced use of human and physical resources in Britain. The Government has implicitly recognised that it will not come about through the growth of the economy as a whole, and it has therefore become a matter of political priority.

The problem spans the entire social spectrum, taking in unemployment, crime, drug abuse, health, education and poverty, as well as the immediately visible areas of dereliction. The very diversity of the problem has given rise to a wide variety of responses - some planned well ahead, others more immediate - which generally lack co-ordination at the government level.

The very extent of the problem presents a huge challenge to government and other public authorities, and to the private sector. If this challenge can be met by the concentration of their energies on the pursuit of common objectives, there are potential opportunities to be realised along the lines that have been brought into play in some American cities and are beginning to be realised in London Docklands.

But enormous care and pa-

tience on the part of the guiding authorities need to be exercised to ensure that urban renewal does not simply produce concrete monuments in areas of former dereliction, thereby exporting the problem of the so-called inner city to new ghettos of deprivation.

Inner city has become the popular term for the problem of the urban areas. It is perhaps unfortunate, since it ignores the fact that some of the areas in most pressing need of renewal and refurbishment are not in inner cities at all, but in the post-war housing estates in the outer areas of cities like Manchester and Glasgow, and the huge tracts of land that have been laid waste by the withdrawal of industry.

The policy of governments has sometimes exacerbated the problem. The new towns, for instance, which were designed to remove people and work out of the city, inevitably left behind a residue of poor housing and workplaces in the inner cities. Government grants to help industry expand in the assisted areas have encouraged this movement to greenfield sites.

On top of this official encouragement, people have increasingly shown a preference to

move out of cities. Urban conglomeration like London, Glasgow, and Merseyside have been losing population sometimes at the rate of 1-2 per cent a year.

There are few signs of a reversal of the trend, except in Greater London, where the most recent population figures have shown a tiny increase. Despite the enormous strides that have been made over the past 10 years in transforming the centre of Glasgow, the city expects that it will have lost 5.3 per cent of its 1985 population of 734,000 by 1992.

The Cambridge Econometrics Group forecasts that this shift from city to semi-rural areas will continue. It lies behind the group's prediction that East Anglia, followed by the South West and East Midlands - areas without large urban conglomerations - will be the regions of fastest population growth between now and the year 2000.

The urban problem has tended to be seen as separate from that of regional inequality in the UK. Smaller cities like Bristol, Nottingham, Leeds - in the more prosperous regions - all have pockets of deprivation, while parts of London have some of the worst problems of the country.

With the exception of London Docklands, which is now being addressed, they are, however, pockets. It is in the North and West Midlands, and in Clydeside - the former sites of steel-works, big engineering plants, shipyards - that the scale is multiplied. Industrial obsolescence has also left its ugly mark on the communities of the valleys in Wales and in parts of Belfast.

The problem intensified drastically with the recession of the early 1980s, which took out as much as a third of Britain's industrial capacity, and forced the Government to introduce new ideas to promote renewal. Increasingly, the new schemes have been directed at inducing the private sector to follow up the Government's pump-priming.

Urban development corporations - the first set up by Mr Michael Heseltine, then Environment Secretary, in Docklands and Liverpool - are the cornerstones of Government policy directed at restoring the most extensive blight.

In Docklands, the policy has worked. Some say that because of its proximity to the City and the shortage of development land in London, it could not have failed. It did not look that

way, however, in the first couple of years, when Mr Heseltine persuaded a few big private housebuilding companies to accept the risk.

One of the major tasks in Docklands today is to address the social problems of unemployment and poor housing which exist side by side with exciting new property developments.

The Mersey Development Corporation is still waiting to see whether it can succeed in breaking through the private sector's reluctance to put its money into the area. It could come soon, mainly in leisure and retail developments, although even these will only go ahead if they receive public money.

Docklands and Mersey have provided quite different experiences on which to base the five other urban development corporations - four in England, one in Wales - which have only just got under way.

Partnership with the private sector is the foundation of the two grant schemes on which Mr Nicholas Ridley's Environment Department places most importance now - urban development grant, channelled through local authorities and usually paid on

individual schemes, and urban regeneration grant, paid direct to developers on larger schemes. Together with the urban programme, they are costing the Government around £225m this year. Special grants are also available for the recovery of derelict land, made available on schemes to improve the environment and for industrial buildings.

Other weapons in the Government's armoury are simplified planning zones designed to bring land in private and public ownership on to the market. Designation of the first zones is expected shortly.

Simplified planning procedures are also one of the attractions offered by the 23 enterprise zones which have been set up around the UK. Most important, however, is that they give 100 per cent tax allowances on investment in buildings, and 10-year rate holidays from the date of their inception.

The enterprise zone experiment, however, will not be extended. Although some have been very successful in attracting private sector investment - sometimes by making the tax allowances available to individuals - they have been judged too expensive on a cost per job basis.

The Government has thus rejected the idea of tax incentives as a means of bringing in the private sector, although some commentators believe these to have been the key to the success of urban renewal in the US.

Another important element in American schemes is the partnership between the local municipality and the private sector. The Thatcher Government is less disposed to recognise the role that local authorities can play, some of its most important weapons deliberately going over their heads.

This is a mistake, say not only the authorities themselves but parts of the private sector which have built a working relationship with them on urban renewal. This was the message delivered by Mr Norman Wakefield, executive chairman of V J Lovell, to a fringe meeting at the Conservative Party conference.

Lovell - one of several construction companies putting considerable resources into urban renewal - is in partnership with the Halifax and Nationwide building societies through Partnership Renewal of the Built Environment (Probe), an agency with £150m formed to

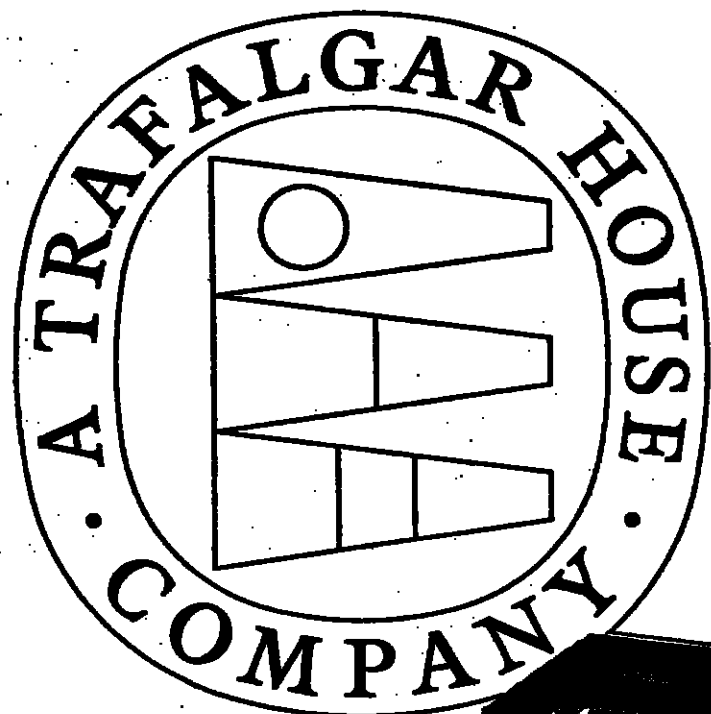
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Regent Housing Society's The Chandlers is a partnership venture with the Halifax Building Society and Leeds City Council	

bring about joint action in the inner cities with local authorities.

Building societies are prepared to play an increasing part in the development of inner cities now that they have powers to own and develop land. They are particularly attracted towards specialist markets, like homes for the elderly and single people. But they are also looking at ways to develop a bigger, and well-balanced, rented sector.

The Chandlers in Leeds city centre, opened last month, is the first scheme in the country to combine public sector grants and private funding through a Halifax index-linked mortgage - a financing method advocated in the new housing White Paper. The £25m project, in association with the Regent Housing Society, Leeds City Council, the Environment Department, and English Heritage - will provide homes for single people, for sale and for rent. Single people are seen as crucial to the regeneration of balanced communities in the old inner city areas.

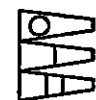
Urban renewal schemes like these are a pointer to areas where the private sector can envisage a return on its investment. They also help to bring confidence back to the cities. But they are only a start of the enormous programme that lies ahead.



# THE CHANGING FACE OF BRITAIN'S CITIES

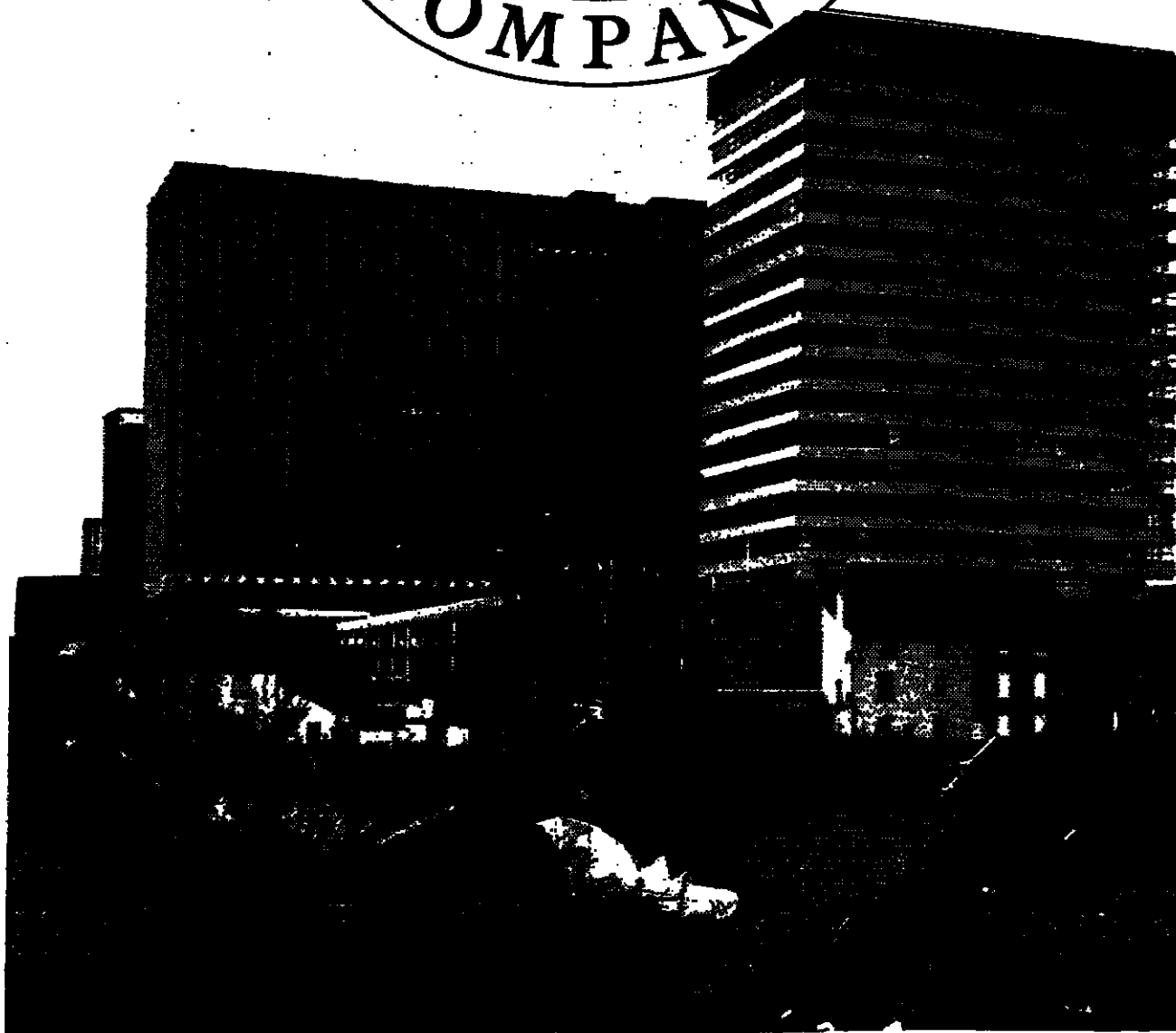
All over Britain, inner city neglect is under attack. Re-building, restoring and revitalising the quality of life in the inner cities is priority. Everywhere. Decay and dereliction are being swept aside as we move determinedly towards the 21st century. At the heart of this vital battle, there is one name that stands out.

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## URBAN RENEWAL 2

## The mechanisms

## A confusing variety of projects

A WIDE variety of approaches to urban renewal has developed over the last decade. The effect can be confusing to the outsider, as the Government admits. There are schemes which concentrate on the renewal and refurbishment of the fabric, others on training and job provision for people living in urban areas in decline.

In the first category, most involve the concept of public money being used as pump-priming in order to attract private sector investment. In the second, government money and the co-operation of business and industry - sometimes on a scale such as through a local enterprise agency, occasionally with the help of big companies not located in the area - are needed. Occasionally, the private sector takes the lead in an initiative such as that being co-ordinated by Business in the Community in Manchester and Salford. And, increasingly, large-scale projects bring in both elements.

At the top of the scale, as measured by financial consideration, are the urban development corporations. They are controlled from Whitehall, bidding for their funds annually as part of the public expenditure round. The Government believes this to be the best vehicle for generating renewal in areas where there are large amounts of derelict, or semi-derelict, land and buildings.

The first two were set up in London Docklands and Merseyside. Just as Britain used to attract visitors worldwide to the post-war new towns, so planning and urban renewal specialists flock to Docklands and Merseyside. Docklands, on the doorstep of the City of London, has been by far the most successful in bringing in private investment, most recently for the development of Canary Wharf.

The Royal Docks eastwards are the next challenge. Merseyside, where developers have much more difficulty in envisaging growth in capital values and income yields, has so far had far less success on this score.

The new corporations are on Tyne and Wear, Teesside, Trafford Park (near Manchester) and in the West Midlands. They face the huge task of mobilising private sector interest in parts

of the country which have fallen victim to the industrial shake-out of the early 1980s. In Cardiff, the challenge is to put life back into the old docks area. The time span for renewal in these areas could be a generation.

Belfast is pressing for an urban development corporation to help develop a large area on the riverside, while corporations covering smaller areas are also in the Government's plans.

Some local authorities have had considerable success in getting the ball rolling, without the aid of the extra funds which come with corporation status. Notable among these is Salford Council, which has the foresight to buy the land around the docks a few years back and thus avoided the problems of disparate ownership of land. A new hotel, office developments and leisure facilities are helping to transform this particular area, the start of an ambitious programme between the council and private developers.

Glasgow is where the most dramatic advances have been made, starting with the renewal of the rundown eastern part of the city which was under the management of the Scottish Development Agency, and spreading to the area known as Merchant City. Some £320m of public money has gone into the east Glasgow renewal, which generated £100m of private sector investment. The next big push is on the south bank of the Clyde, the scene of next year's Garden Festival, another means of promoting urban renewal which was tried first in Liverpool.

All of these projects have needed substantial government funds. Considerable amounts of money have also been made available through the Regional and Social Funds of the European Community. Brussels is anxious that EC money should have a higher profile in urban renewal in the UK, and that funds should be concentrated on certain deprived areas rather than spread around. Plans for Birmingham have been backed by Whitehall and submitted to Brussels for consideration in this category.

Government money is forthcoming through a variety of mechanisms such as derelict land grant, urban programme money, urban regeneration grants, etc. The newest is urban

regeneration grant, paid directly by the Department of the Environment to the developers of sites of a minimum 22 acres. The first, for £325m, has been agreed on an old steelworks site in the Dudley area, where new industrial premises will be built. Ambitious schemes for the development of large sites have been submitted to Whitehall, such as that for the redevelopment of the Whitworth Street area in Manchester, which the Phoenix Initiative is co-ordinating.

Another proposal before the Environment Department is that from a consortium of private sector construction companies and Birmingham Council. The plans are for large-scale rehabilitation of the Aston area of the city, but it remains to be seen whether the Government will be prepared to meet funding on the scale of one of its urban development corporations. Birmingham Council has agreed to ask the department to designate the area as one of the new simplified planning zones - another mechanism by which the Government hopes to promote renewal by speeding up the planning mechanism.

These schemes are ambitious. To be successful, they must generate private investment. The Government has set a target of around 25 per cent of the private sector for every £1 of public money. On many single projects, financed by urban development and derelict land grants, this and better gearing have been achieved. But on some of the larger scale plans now being considered, a less favourable ratio may well have to be granted by the Government, at least in the initial phases, in order to inject the confidence which will, it is hoped, result in the desired ratio at a later stage.

At the other end of the scale, numerous projects have been launched with local authority and central government money, help from local companies and voluntary sections - often in the form of management and professional time - like that for the conversion of a former public baths into a community centre in Handsworth. With the aim of improving the lives of the residents, such schemes can often have more relevance than those designed to attract the developers.

Hazel Duffy

## The scale of the problem facing Britain's big cities

## Physical decay and human despair

RIOTS IN a number of Britain's inner cities during the 1980s have added a final dramatic climax to the painful spiral of social and economic problems which afflict many of these areas.

There is no single inner city problem. Lack of jobs, poverty, crime, drug abuse, bad housing and a generally inadequate environment all exist side by side and complement each other, sometimes on a scale which can appear to defy solution.

Unemployment rates of 30 per cent or more remain common in deprived areas of Britain's big cities and among some groups, like ethnic minorities, can be much higher. The rise in unemployment has been the major cause of the increase in the number of families drawing supplementary benefit and, in many cases, living on the margins of poverty.

The Child Poverty Action Group, in a recent report on poverty, concluded that it is most intense among the long-term unemployed, many of whom are concentrated in old urban areas.

"The North has consistently had a higher rate of unemployment than the South-East. Yet this should not hide the fact that within regions there are also great inequalities - for example in the inner-city London borough of Hackney, the unemployment rate is as high as 31 per cent."

This disparity between and within regions applies not only to unemployment, but to other social issues like health. Several reports this year have concentrated on the existence of a North-South health divide. The Health Education Council, in its final report, drew attention to

the fact that death rates are highest in Scotland, followed by the North and North-West of England. They are at their lowest in the South-East and East Anglia.

"What is becoming increasingly clear from fresh evidence is the great inequalities which exist between communities living side by side in the same region," says the report.

This aspect of the question was highlighted in Poverty and Labour in London, by Prof Peter Townsend, Professor of Social Policy at Bristol University, published earlier this year. Prof Townsend pointed to a strong relationship between social deprivation and death rates in the London boroughs. Death rates of males aged 40-44 and 50-54 in the inner-city boroughs of Tower Hamlets and Hackney were twice as high as those of

outer boroughs like Bromley.

A report on the inner cities by the Royal Institute of British Architects says the inner-city crisis can be measured in housing statistics, the decline of investment, depopulation and unemployment. "Deprivation has been measured by successive governments in various ways - all these draw a picture of wasted resources, physical decay and human despair."

The English House Condition Survey in 1981 identified 4.8m dwellings - 24 per cent of the housing stock - as unfit, lacking basic amenities or needing substantial renovation. There were now 897,000 dwellings unoccupied, most of them in the inner cities.

Mr Norman Fowler, Employment Secretary, declared last month that the most serious challenge facing the inner cities is jobs.

He said his department had two objectives - to ensure that more jobs were created in the inner cities, and also ensure that those jobs went to residents of inner city areas. In an effort to achieve these objectives, the Government would be:

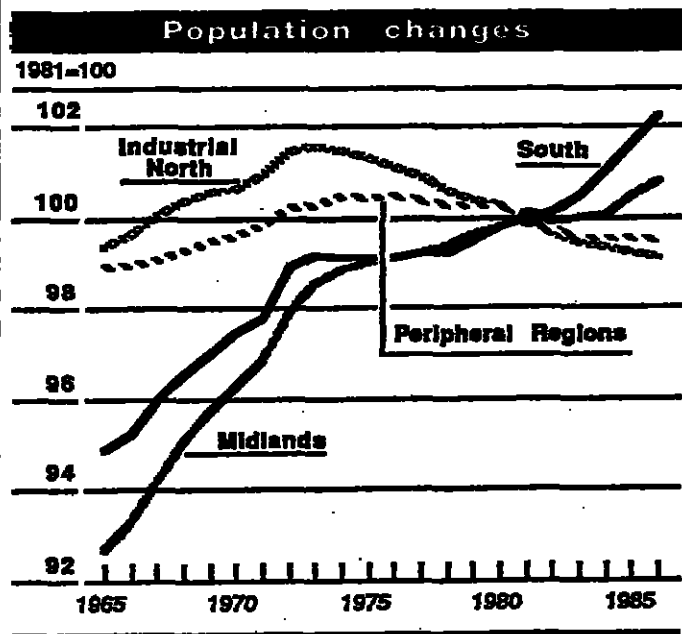
□ targeting the Enterprise Allowance Scheme and Small Firms Loan Guarantee Scheme more specifically on the inner cities;

□ supporting local enterprise agencies;

□ enabling the unemployed in the inner cities to make maximum use of the Jobcentre service, including the appointment staff to assist ethnic minorities;

□ opening up maximum access to training opportunities.

Alan Pike



Urban-Rural Contrasts in Population Change

Percentage change: 1971 to 1985

	South	Midlands	Industrial North	Peripheral Regions	UK
Conurbations (over 500,000)	-11.1	-8.0	-7.4	-4.8	-8.2
Large cities (250-500,000)	-8.5	-4.7	-0.8	-3.8	-6.1
Large towns (70-250,000)	3.0	8.8	-0.6	-8.2	1.5
Small towns and rural areas	13.5	10.6	10.5	5.7	10.4
All areas	3.9	3.7	-4.6	-0.4	1.8

Source: OPCS, Scottish Report of Statistics and NI Abstract of Statistics.



Amos Estate, Rotherhithe - to become new and refurbished rented homes in Barratt East London's latest partnership project in London Docklands



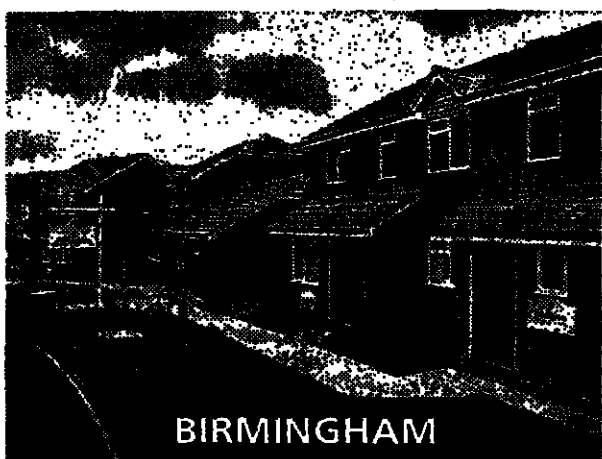
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## THERE'S A LOT OF TALK ABOUT URBAN RENEWAL. BUT IT'S NOT ALL TALK.

Without detracting from the gravity of inner city decay, it needs saying that a positive start has already been made on reversing the downward trend.

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## URBAN RENEWAL 3

Why private sector developers are still wary of the inner cities

## Performance from the portfolio comes first

"PROPERTY IS the key to unlocking the problem of the inner cities," Sir Robin Duthie, the chairman of the Scottish Development Agency, recently told an audience of chartered surveyors at Glenageary.

But the key will not turn in the lock until private sector developers decide that the balance of risk and reward is tilted in their favour. Nor will it move until the financial institutions are satisfied that they will obtain not only a yield on their inner city investments but a capital gain as well.

While investment has sometimes followed where there are tax concessions to stimulate development, it is also true that there is no great movement of funds out of the South-East into other regions.

For a developer, building a new office complex on Tyneside with rents at between £8 and £7

a square foot makes little sense if the market will not throw up £2.50 to provide what he sees as an adequate return on the initial investment. And if the figures do not stack up for the developer then they are unlikely to stack up either for the bank which might provide the project finance or for the ultimate buyer of the property.

The official system of grants and incentives - basically a more complicated and varied version of inducements that have been available since 1935 - goes some way to meet this financing gap. Yet the existence of the gap is a reflection both of the internal economic dynamism of the town in question and of the dynamism of the economy in general.

For the purposes of the potential property investor the local dynamism is arguably the most important factor. This explains

why investors have been laggardly in putting up funds for industrial and office developments but have been prepared to look at retail property pretty well anywhere.

There has thus been an explosion of retail property development that has left no part of the country untouched. Spotty economic prospects have not deterred retail developers, confident that, from Liverpool to Teesside and from Glasgow to London Docklands, there is disposable income and easy credit to sustain the consumer boom.

Still, this remains important for the wider process of urban renewal. There is no city in existence where the downtown retail sector is troubled and the other components of city life remain unaffected. To foster office development, housing or cultural amenities around a lifeless retail core is virtually

impossible," says Mr Robert Carey, president of Urban Centre Developments, the San Francisco company which provided consultancy services to the original development team at Canary Wharf in London Docklands.

For developers and institutions alike, the risk-reward sum in retail property has tilted this decade firmly towards reward.

Hence the reclamation of derelict land at Gateshead and Dudley for massive shopping developments respectively undertaken by Cameron Hall Developments (the early phases of which were bought by the Church Commissioners) and Richardson Developments. Hence, too, the presence of retail developments in the plans for reclamation projects in Cardiff, Teesside and Merseyside.

Here the development drive chimes in with the broader

movement of the economy to the extent that, this decade, total returns on retail property for the investing institutions - insurance companies, pension funds and property unit trusts - have been higher than for other property sectors.

The latest figures from the Investment Property Databank show that the total return for retail property between 1980 and 1986 was 12.6 per cent, against 7.7 per cent for offices and 6.5 per cent for industrial property.

The point about this is that, for the developers, often not wishing to retain a project, the institutions have traditionally been the ultimate buyers. The institutions have been ready to buy retail developments outside the central London area for reclamation projects in Cardiff, Teesside and Merseyside. Developers are loath to start projects unless they feel reasonably assured that there will

be a buyer at the end of the day.

The institutions are crucial. Leaving aside retail property, developments in the inner cities broadly split between those for owner-occupiers and those for leasing. It is in ownership of the properties for leasing that there is slack in the market for the institutions to take up if they will.

The experience of the Isle of Dogs in London Docklands has shown that owner-occupiers are prepared to invest in new developments where they are offered tax concessions which make cheaper the expansion they were probably planning anyway. But the leasing market is something else.

Although Guardian Royal Exchange has developments in London Docklands, the presence of the institutions in the market is scarcely overwhelming. Yet the commercial pro-

spects of London Docklands, given its position at the centre of the most prosperous region of the country and its proximity to the City, are brilliant compared with the derelict areas of other cities.

This reluctance is based on simple reasons. Mr Ian Cockburn, the investment manager at Electricity Supply Nominees, one of the biggest pension fund property investors, says that the primary function is to get performance out of the portfolio. We only have a duty to go down the road if we meet that. To buy for social reasons is totally wrong.

Greater interest by the institutions would probably draw in its wake greater interest from the banks in providing the short and medium-term finance for inner city developments. The explosion of property lending

by the banks has never disguised concern about eventual buy-outs of developments.

But a survey of banking preferences in the property market, undertaken by Debenham Tewson and Chinnocks, chartered surveyors, showed that in any case the enthusiasm to lend dropped sharply outside the South-East region.

There is then a financing vicious circle - concern about buy-outs throttles the loan finance and in turn stifles the developers. Finding a way to break into that circle is likely to be more important for the urban renewal programme than any amount of Government rhetoric or other variation on the grant system.

Paul Cheeswright  
Property Correspondent

## Job creation

## Training the community

JOB CREATION is a key element of urban renewal strategy, and in the case of most of Britain's inner cities this means skills creation as well.

Many of the jobs - both skilled and unskilled - which traditionally provided employment in inner city areas no longer exist.

A combination of this and other factors has produced a legacy of exceptionally high unemployment in such areas, much of it among people who are either unskilled or whose skills have become redundant. And there is a danger that, even as new jobs are created, they will bypass the inner city population and be filled by people already equipped with new skills travelling from other areas.

This is leading to the establishment of a range of schemes to improve the skill level of people living in the inner cities, and increase their chances in the employment market.

In some of the areas worst affected by unemployment, this is not an easy task, since it by no means clear precisely what skills will be in high demand in coming years. This means that training, particularly among young people, has to be aimed at keeping up their motivation and making them sufficiently adaptable to seize whatever opportunities arise. It can also involve preparing unemployed people for something other than a conventional job.

In Cleveland, one of the areas worst affected by unemployment, the Government's Task Force in Business, the Central Midlands Task Force is funding a census of

skills among the local population to help bring together people who can start group projects which will benefit the community as well as create jobs.

Cleveland is also the location for a novel approach to training modelled on a successful Australian scheme, Community Improvement Through Youth (CITY). The Cleveland version, launched in September, is called Create and is intended to foster the development of an enterprise culture in the county through community projects.

Trainees will acquire the skills needed to establish and run an enterprise by designing and managing community projects. This distinguishes Create from other enterprise training schemes, most of which are aimed at preparing trainees for small business start-up and self-employment.

The promoters of Create say that many people in areas of high unemployment like Cleveland do not have realistic opportunities of starting their own businesses. But the scheme is intended to give them the same type of training through running community projects, and provide a response to the fact that the Cleveland community faces rapid change and needs to develop a culture that recognises initiative and fosters enterprise skills.

It is intended that 3,000 people should receive enterprise training in this way during Create's first three years - half of them unemployed, and the others recruited via schools, the Youth Training Scheme, Com-

munity Programme, Job Training Scheme and private companies.

The programme has initial funding for the first three years from the Manpower Services Commission, local authorities and private employers, notably Florida UK. If successful, it could prove the forerunner for a national scheme.

For many people living in the inner cities, the MSC's Community Programme provides the most realistic alternative to unemployment, and sometimes a stepping stone to a permanent job.

Task Undertakings, with its headquarters in Birmingham, was set up in 1982 following an initiative by the Prince of Wales. It provides Community Programme places in inner city areas of the West and East Midlands and London, and more than half the 5,000 people who have been through the organisation's scheme have subsequently found permanent work.

About one-third of the people taking part in Task Undertaking's project are from ethnic minorities. There is a particularly strong need for improved training opportunities for members of ethnic minority communities - they make up a large proportion of the population in most inner city areas, and unemployment rates are double those for the white community.

The Government last month announced the expansion of the Industrial Society's Head Start in Business training scheme in the Department of Trade and Industry's inner city task force areas.

Headstart incorporates a number of initiatives aimed at improving education-industry links, as well as offering enterprise training to potential young entrepreneurs in the inner cities. Last year 75 young people were given this form of training - backed up by support from their local business communities - to help them start their own businesses.

The scheme has been operating for the past year in the inner city task force areas of Middlesbrough, Leeds, Leicester, Bristol and North Peckham and North Kensington in London. It is being extended to Handsworth in Birmingham, Moss Side in Manchester, Spitalfields in London and Hartlepool.

In a report on the first year of the project, the Industrial Society finds that many unemployed people in the inner cities have 'developed skills and determination' which could be used to form the basis of their own businesses.

Many ethnic communities also have a very successful track record of setting up in business - the Asian, Vietnamese and Chinese communities for example. As a result there are already many small firms, often family-based, in the inner cities and there are people capable of self-employment who need training, contacts and funds.

But, says the report, small businesses in the inner cities face particular problems. These include difficulty in obtaining finance to expand, restricted marketing, poor presentation - from shop fronts to customer services - and poor links with established local companies.

Alan Pike

## LOCAL AUTHORITY

You don't need a university degree to be an authority on urban decay. The answers are written all too clearly on the faces of the people and on the walls and doors of their neglected, vandalised homes.

But the problems of urban renewal are local problems and only local solutions, unique to each community, can be meaningful at all.

Leading the country in effective 'partnership' solutions to the problems of housing is Lovell.

Because Lovell first pioneered the partnership concept in the early 70's our 15 years' experience is unique.

Not just in finance and not just in environmental skills, but in total development expertise - gained from working with over 60 different local authorities on over 100 partnership schemes to provide some 7,000 families with their own low cost homes.

For anyone about to challenge the daunting economics and logistics of regeneration, Lovell's understanding of public sector needs is exceptional.

It offers an expanding range of urban and 'greenfield' initiatives including major new funding and development opportunities such as 'P.R.O.B.E.' - our Partnership Renewal of the Built Environment.

But to find out why local housing is a subject on which Lovell speaks with some authority, just call Ted Wakeham or Don White now on 0793 618824 and ask for a copy of 'Inroads'.

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## BRICK. AN INVESTMENT TO APPRECIATE.

BRICK KEEPS BRITAIN BEAUTIFUL

## URBAN RENEWAL 4

Britain's housing crisis: 'more talked about than acted upon'

## A problem too big for politics

IF YOU put a profit and loss account to it, then perhaps we can't afford it. But we can always cope when there is an emergency and I say we have an emergency in housing now.

Mr David Goldstone, managing director of Regalian Properties, becomes understandably frustrated with the amount of talk about inner city regeneration. Regalian was actively creating homes out of slums and surplus urban buildings long before renewal became the highly fashionable political issue it is today. And although it is less than a year since the Prince of Wales verbally keel-hauled housebuilders for concreting over the Green Belt, Regalian was by no means the only developer building on reclaimed factory sites or partnering local authorities, housing associations and building societies in refurbishing run-down housing estates and unused railway sidings.

In fact, less than 40 per cent of the country's new homes are now built on greenfield sites, and the proportion is even lower in the South-East.

The commercial housebuilders are, then, doing their bit. Yet the number of homeless continues to increase.

Although Mr Nicholas Ridley, the Environment Secretary, may have to take on extra junior ministers to accommodate the invitations he now receives to make suitably impressed tours round modernised council properties and reclaimed building sites, the blunt fact is that current urban renewal programmes are barely denting the surface of the problem.

The English Housing Conditions Survey of 1981 revealed that 4.3m dwellings, 24 per cent of the housing stock, were either unfit to live in, lacking basic amenities or requiring substantial renovation. Council house building has ceased to be a major factor in the market since then, with annual completions falling below 35,000 and new private sector completions barely keeping pace with the basic housing replacement needs, let alone improving the overall housing stock.

In addition to deteriorating homes, there are now nearly 700,000 homes, most of them in the major metropolitan areas, lying vacant. For the most part, they are empty because they are uninhabitable.

In the International Year of Shelter for the Homeless, Britain's housing crisis remains



Older properties being refurbished in Bury, Lancs, earlier this year

more talked about than acted upon.

And some of that talk costs homes.

Mr Ridley was clearly following through the Prime Minister's immediate re-election commitment to inner city renewal when he recently clamped down on southern county councils' Green Belt erosion plans.

Mr James Barham, chairman of Hertford-based builders Rialto Group, spells out just what this unambiguous ministerial commitment to help concentrate development in the problem city areas means for his part of the country. "It has been a complete Government U-turn," he says. "The county council was ready to accept, and had recommended, that selective development should take place. That was rejected."

The relevance to inner city renewal of that, and similar decisions on other county structure plans is that, by drawing a "no-build" line around all the areas covered by the old Green Belt regulations - whether that land happens to be semi-rural industrial sites, rubbish tips, or any other form of non-urban highland land - the Government has further restricted housebuilding in the areas where people want to live. These restrictions on development compound problems in the inner cities by giving a further sharp twist to the spiralling increase in site costs.

A further set of paper borders, this time with a "must build" imperative attached, is

proposed in the form of the Housing Action Trusts.

The HATs would have powers to take over private as well as council housing in a nationally spread variant of the planning powers that were adopted for the regeneration work of the London Docklands Development Corporation.

Mr Goldstone has extensive development experience in London's Docklands as well as in many less publicised inner city areas across Britain, and he welcomes the HATs as "a way of achieving consensus."

"This is a problem that has to be taken out of politics, and I think there is a chance of a far greater commitment on the part of everyone: private developers, councils, government and local people. It has to succeed, since so many people homeless or living in terrible housing erodes the fabric of society. There is a tremendous opportunity here if - and I have to say if - there really is the commitment of action."

The critical importance of partnership in financing and restructuring redevelopment deals is echoed by Mr Richard Reynolds of Barratt, East London. "The local authorities are starting to talk to people like us because they can see if they have an estate with lots of voids and in a condition that they cannot possibly afford to improve, multi-tenure deals can be the answer."

Barratt has made commercial sense of refurbishing major estates that had become "no-go" areas through years of decay by mixing open market sales of flats and houses with price-sub-

sidised sales, fair-rented homes and, while they were still generally available as an option, shared-ownership homes.

Money from open market sales can cross-subsidy the social housing, and Barratt can make a realistic commercial return on its efforts. Mr Reynolds firmly believes that "not enough use is made by councils in bartering land and buildings they cannot develop themselves for money to do their own development, or in kind to improve their own housing stock."

Mr David Pretty, until recently Mr Reynolds' opposite number as head of Barratt's West London operations and now managing director of St George, a development group, argues that "the councils don't have the financial resources to tackle the problem on their own and so there have to be partnerships where the emphasis is on getting things done rather than talking about them."

There is still, he says, "an enormous amount of derelict land in the ownership of public bodies and there is not the co-ordinated campaign to streamline planning and turn a situation, where all the political parties agree something must be done, into activity."

"Builders still have to tread their way through the politics at local level, and decisions taken now won't be translated into homes for two to three years."

Mr Pretty makes the point that "even if you got the land in for nothing, building costs are such that if social housing is to be provided, the Government has to accept that there would

need to be a substantial subsidy in one form or another. Without subsidy it would be impossible to build homes for rent at prices people could afford."

The architect Raymond Cecil, of Cecil Denny Nighton & Partners, has warned that as the Government promotes urban renewal through a series of initiatives designed to generate commercial and industrial activity, "there is real danger that the deprived and underprivileged will find their problems exacerbated rather than solved. Unhappily, the very increase of prosperity displaces the sub-standard accommodation occupied by this sector of the community, replacing it with homes priced far beyond their resources."

He argues for common sense in the use of local and public authorities' bargaining powers in releasing land so that commercial developments help to subsidise social housing schemes. But he also points out that "it seems unlikely this will happen in most cases, since there is almost exactly the same pressure on local authorities and statutory bodies as there is on private land owners to extract the greatest financial benefit from their landholdings."

Mr Goldstone sees the need for a more profound change in attitudes to break down the current sharp dividing line between commercially viable and social housing.

"There would be a ready market for sales and rentals and a greater opportunity to avoid the situation where we all build in isolation if we could get away from the idea of ghettos of council housing. It will take time to eradicate the so-called stigma of council estates, but it has to go."

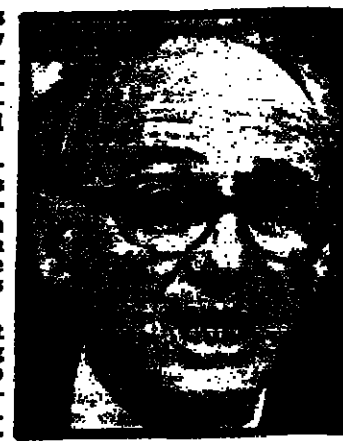
As it is the complex partnerships of public land and private finance, community compromises on planning and builders' balancing acts between profitable building at, and often under, cost are only slowly breaking through to the problems of housing in older urban areas.

"In a perfect world," says Mr Reynolds, "all the empty properties that are providing no shelter and creating no revenue would be handed over and we'd have money to get on and build all the homes needed on surplus land made available for development - but it isn't a perfect world, and what we are doing is better than doing nothing."

John Brennan

Inner city policy

## Whitehall in charge



Mr Ridley: 'there is a clear'

URBAN RENEWAL schemes have snowballed in the past few years and with them, the increase in tension between departments in Whitehall, and between local and central government.

The present political framework for urban renewal goes back a decade, when the concept of partnership between central and local government in this sector was set out in the last Labour Government's White Paper on inner cities.

The Environment Department inherited the policy, adapting and adding to it in response to the growing problems of industrial dereliction and city decay. At the same time, the Employment Department was devising policies to address the growing problem of unemployment and the need for training. A special unit was set up on inner cities in the department, which has been maintained. But responsibility for the special inner city Task Force, and City Action Teams, set up by Mr Kenneth Clarke when he was at Employment, were transferred to the Department of Trade and Industry with Lord Young and Mr Clarke after the last general election.

The DTI is also the department with responsibility for regional policy, which is concerned with the administration of grants to industry in the assisted areas with particular emphasis on attracting investment from overseas. The inner city areas sometimes coincide with the assisted areas, but in general inner city policy has been almost completely divorced from regional policy.

Other government offices have a considerable interest in inner cities, notably the Home Office and more recently Education, while the particular problems as they relate to Scotland, Wales and Northern Ireland are handled by their respective offices.

These departments form the nucleus of the new cabinet committee on inner cities. The committee is chaired by the Prime Minister, indicating the importance of the subject to the Government.

But it also recognised that greater co-ordination of the work of the various departments was urgently needed. Ministers and officials have tried to play down the competing claims of departments - notably the DTI and Environment - to be the lead in a policy area

formerly in charge of small firms policy, has the difficult task of trying to reconcile Mr Ridley's enthusiasm for regeneration through urban development corporations with his own experience of the importance of local advisory and help groups, particularly enterprise agencies, in redressing the drift of population and jobs from inner cities.

Mr Clarke, Industry Minister, has made it quite clear in public statements that local people must have the chance to compete for the jobs that renewal programmes are bringing to the inner cities. If they do not, the risk is that they feel increasingly alienated. The Task Force, with small budgets, and frequently opposed by the local authorities in the areas in which they have been set up, report direct to Mr Clarke. Their job is to improve the opportunities for work for those who live in the inner cities. It is a long, slow task.

Meanwhile the need for greater co-ordination on the ground between government departments was recognised in the setting up of the City Action Teams covering the work of the DTI, Employment and Environment. It is the approach that is likely to find increasing favour with DTI ministers who hope to bring elements of regional policy within its scope.

The variety of problems - economic, social and environmental - which characterise urban deprivation must give rise to different mechanisms to try and deal with them. It is very apparent, however, that more agreement on aims and means to achieve them is needed. It is also notable that in Scotland, where local authorities and the Government's Scottish Development Agency have tended to work together on urban renewal, progress in redressing the problem has been greater. Local authorities also need to be agreed about their objectives, and particularly the need to bring in the private sector, if they are ever to convince government that they have a role to play.

In the US, the scene of many of the urban regeneration models for the UK, the development agencies have frequently been set up by metropolitan authorities. Everything about the outlook of these authorities - in contrast to many in the UK - is designed to woo business to their derelict areas.

Hazel Duffy

## THE TYNE &amp; WEAR ARE BACK IN BUSINESS!

On the Tyne and the Wear a new climate of growth is being created by a partnership of private business and public agencies.

This is an area where business doesn't stand still.

Look at Tyneside's £150 million MetroCentre.

Encompassing some 2 million square feet, Europe's biggest out-of-town shopping complex now attracts over 200,000 visitors every week.

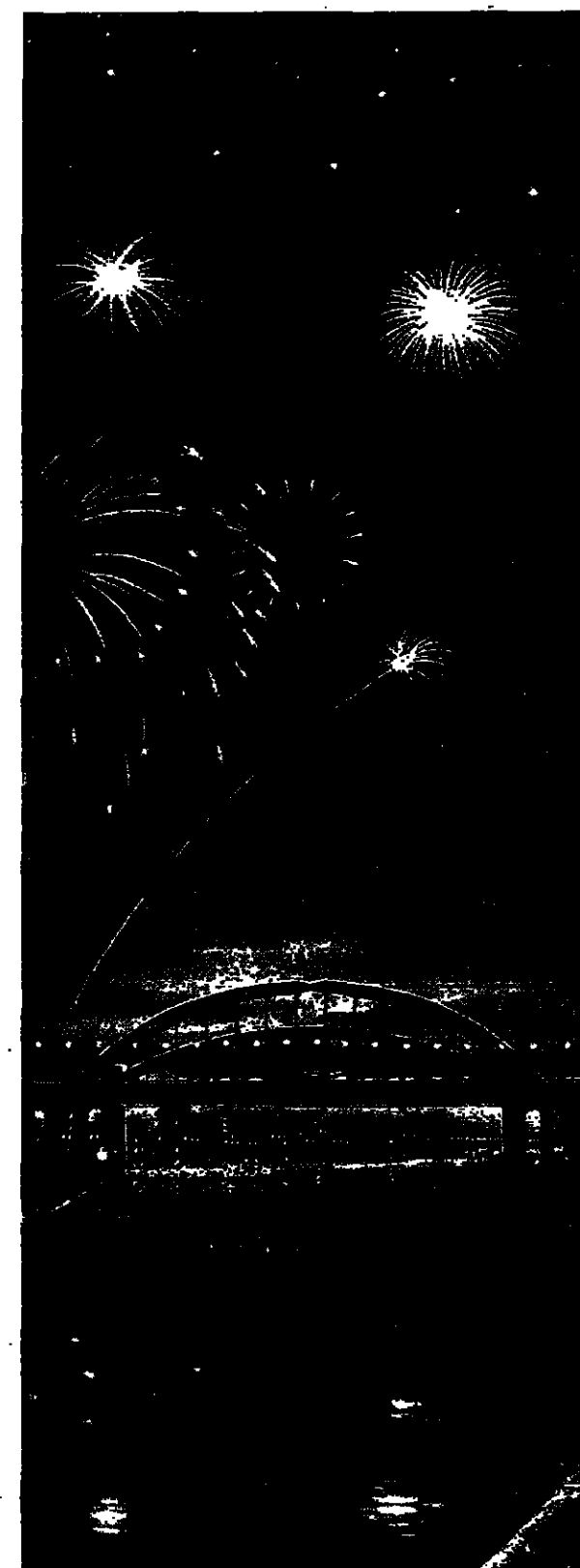
Just down-river a £30 million expenditure will make the 1990 National Garden Festival bloom and create an exciting stimulus for future investment on the riverbank.

£14 million is currently being injected to transform Sunderland's town centre into a shopping centre for the '90s.

In Newcastle's Eldon Square, averaging around £250 million annual turnover, two thirds of retailers estimate their branches come first or second in their national sales leagues.

Right next door, in company with numerous retail giants like Next and BHS, there's the biggest turnover M&S foodstore outside of Oxford Street.

With an international airport only 50 minutes flight from London, and 10 minutes drive from Newcastle City Centre, business keeps on the move.



And that's where the new Tyne and Wear Development Corporation, working closely with local authorities and the business community, comes in.

Amongst almost 20 miles of riverbank along the Tyne and the Wear, the Development Corporation is seeking to revitalise sites of strategic industrial importance.

Also, to open up new opportunities for festival shopping, leisure development, refurbishment of traditional buildings, new office space, major housing, business and hi-tech parks.

Nearly 6,000 acres cover prime urban and inner-city space in this unique waterscape environment.

More than £100 million of public sector finance will help open the doors for envisaged future development by the private sector.

For further details of the Tyne and Wear Development Corporation's aims and the potential opportunities, contact the address below.

You'll soon discover that the Tyne and the Wear are back in business!



TYNE AND WEAR DEVELOPMENT CORPORATION,  
HADRIAN HOUSE, HIGHAM PLACE, NEWCASTLE UPON TYNE NE1 8AF.  
TELEPHONE: 091 232 5341. FAX: 091 232 8762.

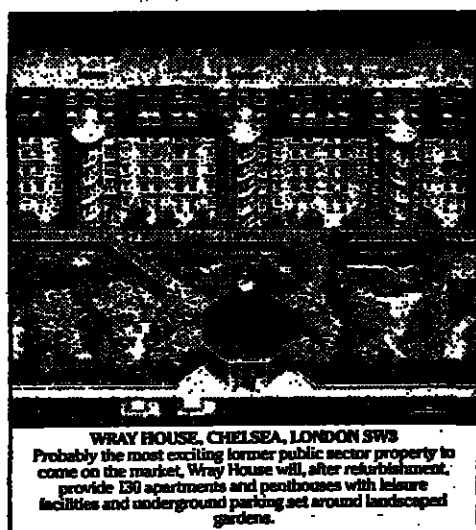


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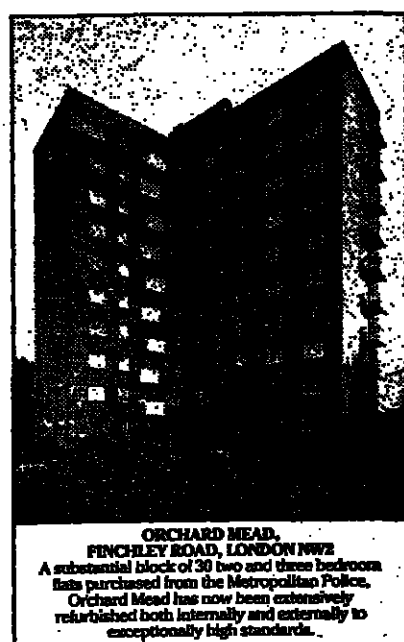
## GOOD REASONS



**CHARTERHOUSE SQUARE, LONDON EC1**  
This Art Deco building, set in one of the few remaining private and gated squares in London, was purchased from North West London Health Authority. On completion of refurbishment it will comprise 121 studio, one and two bedroom apartments within the City of London.



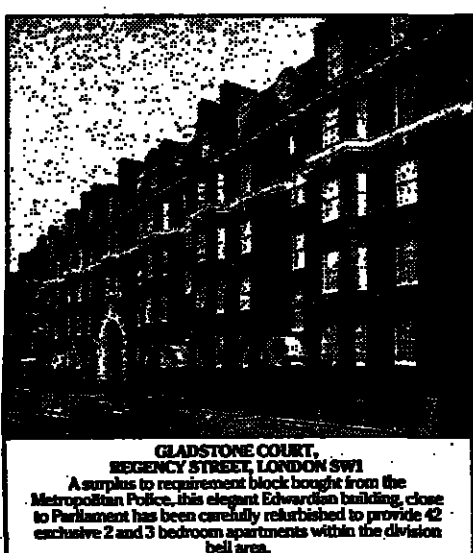
**WRAY HOUSE, CHELSEA, LONDON SW5**  
Probably the most exciting former public sector property to come on the market, Wray House will, after refurbishment, provide 130 apartments and penthouses with leisure facilities and underground parking set around landscaped gardens.



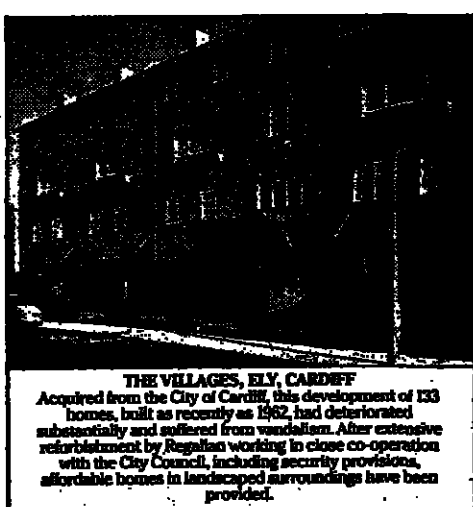
**ORCHARD MEAD, FINCHLEY ROAD, LONDON NW2**  
A substantial block of 30 two and three bedroom flats purchased from the Metropolitan Police. Orchard Mead has now been extensively refurbished both internally and externally to exceptionally high standards.



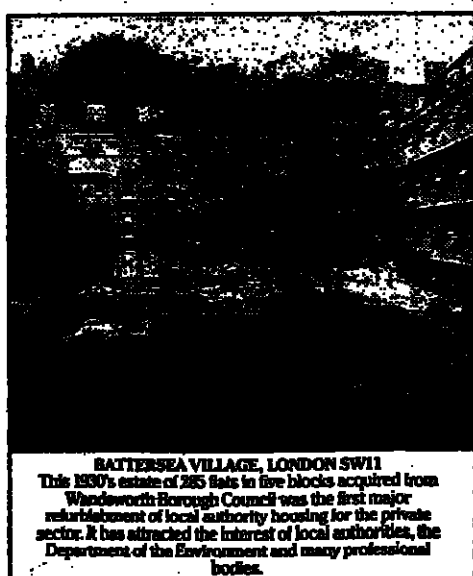
**QUAY 436, WAPPING, LONDON E1**  
A remarkable transformation of a renowned Thames Dock basin into one of Europe's most innovative developments - 313 homes creating a unique environment.



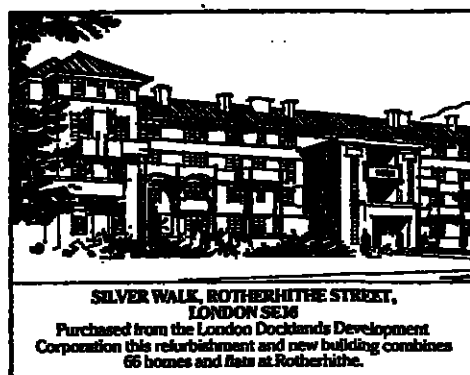
**GLADSTONE COURT, REGENCY STREET, LONDON SW1**  
A sample to requirement block bought from the Metropolitan Police, this elegant Edwardian building, close to Parliament has been carefully refurbished to provide 62 exclusive 2 and 3 bedroom apartments within the division bell area.



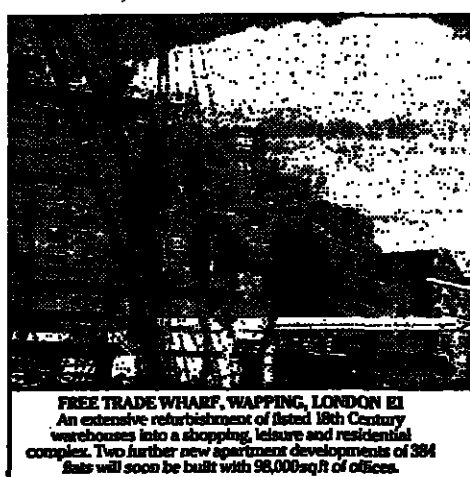
**THE VILLAGES, ELY, CAMBRIDGE**  
Acquired from the City of Cardiff, this development of 133 homes, built as recently as 1962, had deteriorated substantially and suffered from vandalism. After extensive refurbishment by Regalian working in close co-operation with the City Council, including security provisions, affordable homes in landscaped surroundings have been provided.



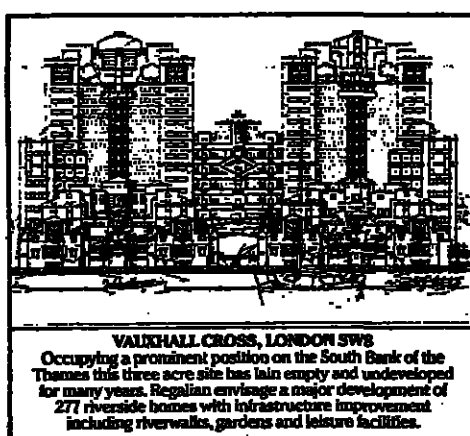
**BATTERSEA VILLAGE, LONDON SW11**  
This 1930's estate of 285 flats in five blocks acquired from Wandsworth Borough Council was the first major refurbishment of local authority housing for the private sector. It has attracted the interest of local authorities, the Department of the Environment and many professional bodies.



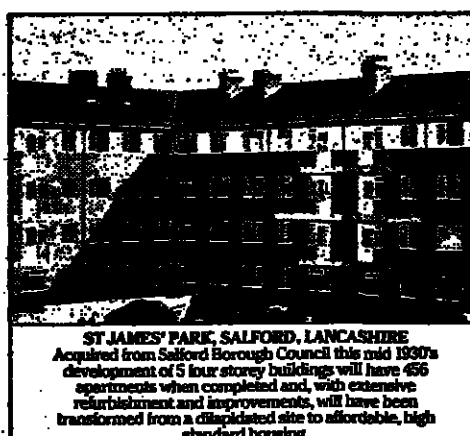
**SILVER WALK, ROTHERHITHE STREET, LONDON SE16**  
Purchased from the London Docklands Development Corporation this refurbishment and new building combines 66 homes and flats at Rotherhithe.



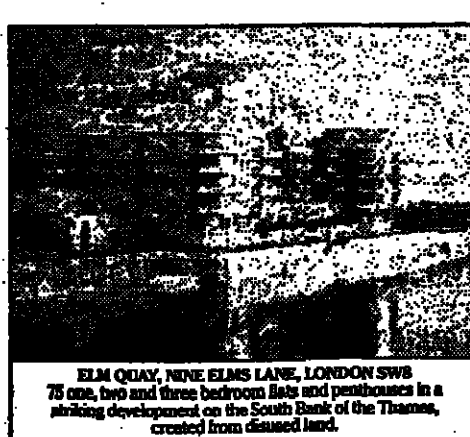
**FREE TRADE WHARF, WAPPING, LONDON E1**  
An extensive refurbishment of listed 18th Century warehouses into a shopping, leisure and residential complex. Two further new apartment developments of 384 flats will soon be built with 58,000sq ft of offices.



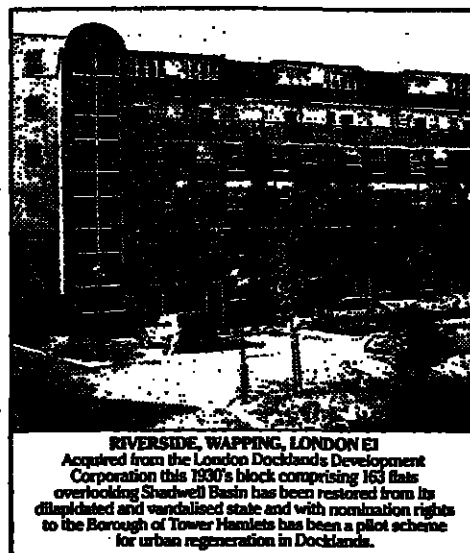
**WALKMILL CROSS, LONDON SW5**  
Occupying a prominent position on the South Bank of the Thames this three acre site has lain empty and undeveloped for many years. Regalian envisage a major development of 271 riverside homes with infrastructure improvements including riverside, gardens and leisure facilities.



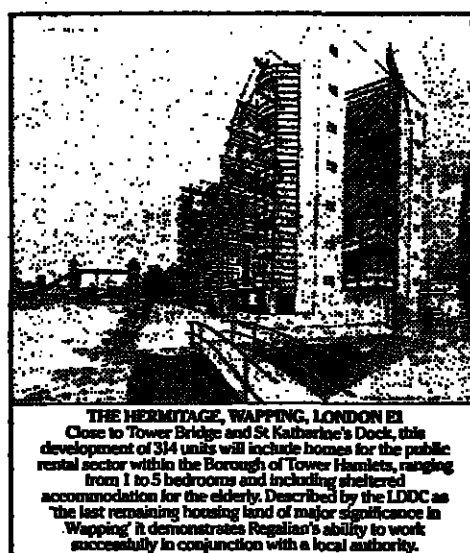
**ST JAMES' PARK, SALFORD, LANCASHIRE**  
Acquired from Salford Borough Council this mid 1930's development of 5 four storey buildings will have 456 apartments when completed and, with extensive refurbishment and improvements, will have been transformed from a dilapidated site to affordable, high standard housing.



**ELM QUAY, NINE ELMS LANE, LONDON SW5**  
75 one, two and three bedroom flats and penthouses in a striking development on the South Bank of the Thames, created from damaged land.



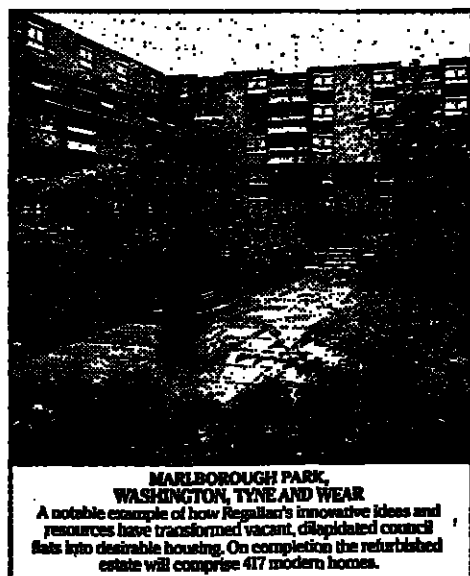
**RIVERSIDE, WAPPING, LONDON E1**  
Acquired from the London Docklands Development Corporation this 1930's block comprising 161 flats overlooking Shadwell Basin has been restored from its dilapidated and vandalised state and with nomination rights to the Borough of Tower Hamlets has been a pilot scheme for urban regeneration in Docklands.



**THE HERITAGE, WAPPING, LONDON E1**  
Close to Tower Bridge and St Katherine's Dock, this development of 344 units will include homes for the public rental sector within the Borough of Tower Hamlets, ranging from 1 to 5 bedrooms and including sheltered accommodation for the elderly. Described by the LDDC as 'the last remaining housing jewel of major significance in Wapping' it demonstrates Regalian's ability to work successfully in conjunction with a local authority.



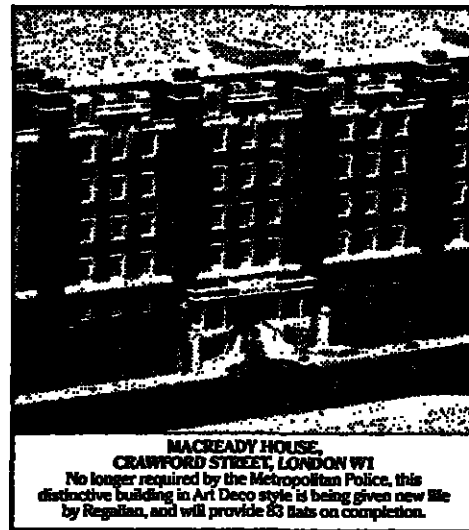
**LICHFIELD, STAFFORDSHIRE**  
Consisting of 126 flats this local authority estate demonstrated the unsuitability of high rise blocks as family accommodation. After refurbishment, these apartments have satisfied a keen local demand.



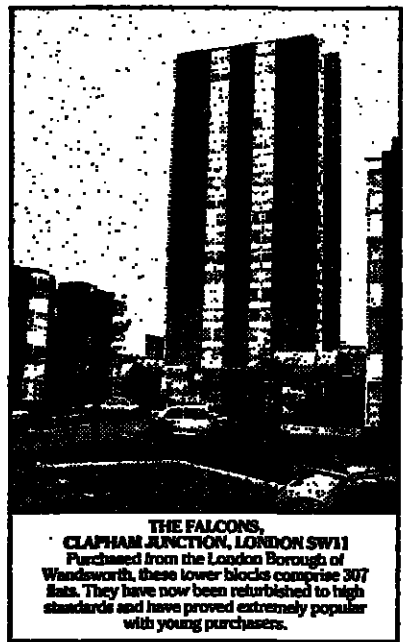
**MARLBOROUGH PARK, WASHINGTON, TYNE AND WEAR**  
A notable example of how Regalian's innovative ideas and resources have transformed vacant, dilapidated council flats into desirable housing. On completion the refurbished estate will comprise 417 modern homes.



**CAMPDEN HILL TOWERS, NOTTING HILL, LONDON W11**  
A former local authority tower block with annex built in the late 1950's and early 1960's required Regalian to refurbish the block's 108 flats in close co-operation with existing residents to ensure minimum inconvenience.



**MACREADY HOUSE, CRAWFORD STREET, LONDON W1**  
No longer required by the Metropolitan Police, this distinctive building in Art Deco style is being given new life by Regalian, and will provide 83 flats on completion.



**THE FALCONS, CLAPHAM JUNCTION, LONDON SW11**  
Purchased from the London Borough of Wandsworth, these lower blocks comprise 307 flats. They have now been refurbished to high standards and have proved extremely popular with young purchasers.

## WHY WE'RE TRACK LEADERS IN URBAN RENEWAL

To discuss your projects with Britain's most experienced Company in Urban Renewal, contact J.L. Goldstone, Managing Director, Regalian Urban Renewal Ltd, 44 Grosvenor Hill, London W1. Tel 01-493 9613.



REGALIAN

## URBAN RENEWAL 6

Future of the high street

## The appeal of out-of-town

CATALYST FOR the rehabilitation of derelict land. Natural extension of retail services to the car-borne public. Valuable source of new jobs. All of these claims are advanced in favour of huge new shopping developments outside the traditional town centres.

Most local authority planners remain unmoved, if not directly antagonistic. The Government might be said to be only selectively enthusiastic.

The fear is that the untrammeled development of new shopping facilities outside town centres will weaken those centres at the very time when local and national policy is to strengthen them.

The case is being argued out in public inquiries, most notably at present in the Manchester area, against the background of stiffening central Government policy designed to hold back out-of-town retail developments.

The difficulty is that there is very little empirical evidence to support the arguments of either side. Superstore developments for the car customer have been going on for some years, but each case has been considered in isolation and the amount of accumulated evidence about their effect on town centres is small.

By the same token, there are only two really big shopping developments which have recently started to operate in locations which could affect the urban renewal programme. Their impact

on the city centres of Birmingham and Newcastle is unclear and could take another five years to assess.

But that is too long to wait. The queue of planning applications for out-of-town schemes has lengthened. Hillier Parker, the chartered surveyors, keeps a tally and reported in September that there is 42.5m sq ft of proposed out-of-town floor-space without planning consent, but only 20.5m sq ft in town centres.

So decisions have to be made, not only in Manchester, but in Teesside, Sheffield, Birmingham, Exeter, Bristol, Southampton, around the London Docklands and in London Docklands, and in central Scotland around Edinburgh and Glasgow.

Isolated boroughs are in favour of such developments. Salford, Trafford and Stockport have set themselves apart from the opposition of the other seven boroughs in the Greater Manchester area and favour new centres in their areas. Similarly the London Docklands Development Corporation is likely to favour retail development schemes over the opposition of the area's boroughs, such as Newham.

Indeed, most planners have come out against the major shopping developments. The London and South East Regional Planning Committee in a recent consultative document, "Improvements in floorspace and quality are taking place in existing centres and there are

pears no justification for all the floorspace currently being proposed in regional shopping centres, particularly as publicly funded improvements in town centres could be jeopardised."

At the current series of inquiries covering the proposals for shopping centres around Manchester, Mr David Kaiserman, for the seven boroughs against them, said that the strategy for enhancing the existing centres "is placed at risk by out-of-centre developments; by the diversion of trade from them; the creation of uncertainty in the land use planning context (and, hence, uncertainty in decision-making by investors and others); the weakening of the viability of public transport; and the consequent decline in environmental quality."

These two sets of remarks sum up the tenor of the arguments by the planners faced by the pressure of planning applications. They also echo the line taken by the Southampton authorities who have nailed their colours firmly to the mast and mounted a nationwide campaign against the spread of out-of-town centres. So the high street is fighting back.

But the fight back is against a threat rather than a fact. Although it is true that there has been a marked spread of retail warehousing in recent years, this is not so much the point at issue. There are few who dispute that there is a place outside the town centres for establishments providing furniture, DIY equipment and bulk household goods. The threat is the completely new centres.

And here, the rate of building so far has lagged behind the amount of development in town centres. Hillier Parker observed that 6.14m sq ft of floorspace is under the planning out-of-town compared with 9.1m sq ft in town centres.

Against this background, the Government is in a difficult position. It wants to see companies like Cameron Hall Developments and Richardson Developments, which established respectively regional shopping centres at Gatzehead and Dudley, succeed. Indeed, Mrs Thatcher has personally given her seal of approval. But it cannot allow this process to go too far without jeopardising the effectiveness of the subsidies it is already providing for urban development and land reclamation.

Its latest thinking is enshrined in a draft planning circular, on which it has invited comments from local authorities, and which may become the shopping policy next year.

This draft rules out major shopping developments in the Green Belt - a reiteration of existing policy - and in the countryside at large. With a nod in the direction of Cameron Hall and Richardson, it says that exceptionally they may be acceptable outside urban areas "where they may result in the reclamation of a large area of derelict land." And, again, they might be acceptable outside urban areas where "their impact on established shopping centres is likely to be very diffuse."

It concludes that "such cases are likely to be few." The planners see this as a helpful clarification of views but there are still serious questions of definition which have not been answered. They have to consider the effect of new shopping developments on the vitality of existing centres. But they are not clear what vitality and viability mean - beyond the fact that, in their general sense, the creation of these qualities is what the urban renewal programme is all about.

Paul Chesserlight

US case history

## Retail health in San Mateo

closed and enlarged. For San Mateo, the gamble of upgrading Hillside Mall paid off. The shopping centre is thriving while the out-of-town mall has vacant shop fronts.

But downtown San Mateo has never recovered. Now its retailers face a new challenge from the "superstore" discounters.

These warehouse "no-frills" stores offering a broad range of merchandise at heavily discounted prices can draw customers from a 10-15 mile radius and are quickly gaining huge popularity. San Mateo's problems are typical of those of cities throughout the US. Downtown shopping areas have been eroded by shopping malls and now these too are struggling because of overdevelopment and competition from discount stores.

"What cities need to do is refocus on centralisation and stop developing cosmetic pre-

grammes that make politicians feel good but have no real impact in revitalising urban life," says Mr Robert J. Carey, president of Urban Centre Developments, a San Francisco based urban development firm.

Many US cities have learned the hard way that the cosmetic approach seldom works.

Almost 200 US cities created pedestrian precincts in the early 1970s, in an effort to halt the exodus of retailers and shoppers to suburban malls. Today, however, many cities are admitting that the pedestrian precincts lacked important advantages such as ample parking, co-ordinated shop hours and a balanced variety of stores.

Almost half of the precincts have since disappeared or been drastically redesigned. "If, however, people are encouraged to concentrate downtown through office occupation, in-town hous-

ing, cultural and entertainment attractions, then perhaps retailers and restaurants will return to take their proper place in the street scenes of our cities," Mr Carey says.

Cities must also take a professional approach to retail centre management if they are to compete with the shopping centres, he adds. "All issues of central retail area decay must be addressed by someone in the capacity of a manager who will look after the city's retail sector just as a mall manager looks after his or her property. The importance of maintaining a downtown shopping area goes far beyond the immediate effect upon local businesses."

"Retailers play a vital role in maintaining the proper recipe of a healthy city," Mr Carey believes. "When cities start to lose their retail character, they also start to lose their positive image," he suggests.

Although retail space is often less than 15 per cent of a city's commercial real estate space, office and housing developers are unlikely to choose a city that is perceived to be "going out of business."

Louise Kehoe  
San Francisco

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## Profile: Mike Shields New Trafford hopes

MIKE SHIELDS became the first chief executive of the Trafford Park Development Corporation on October 1. In the first six months of his office, he could spend as much money in Trafford Park as his former employer - Trafford Council - had to spend on its entire capital programme in a year.

"Resources are the reason why I think the corporation can do what the local authorities in this area could not. At least it will be able to do it very much more quickly. Trafford Council spent probably £1m a year in the area that is now in the urban development corporation. That was a significant proportion of its expenditure, but peanuts relative to the size of the task."

It is impossible for Mr Shields to predict at this stage the impact that the corporation - one of five set up this year by the Government to spearhead development in rundown urban areas - can have on the huge and complex problems which have overtaken Trafford Park. Some observers see it as a 25-year job, which will need very much more money than the £1m budget of £10m over five to six years agreed by ministers. Mr Shields, diplomatically, says that he thinks it is enough.

Just five minutes' drive from the centre of Manchester, Trafford Park was a model industrial estate when it was set up nearly a century ago. The Manchester Ship Canal was its communications artery, and it had good road and rail access. Trafford Park bustled with activity until the early 1950s, when more than 70,000 people worked there. They flocked to factories from the houses in nearby Salford and Trafford.

"It has been downhill ever since," says Mr Shields. Companies moved plants to greenfield sites. At worst, they simply closed down, but they stayed but contracted. The story is related most starkly at GEC's turbine plant which used to employ 25,000, and is down now to around 4,000. Other manufacturers, like Kellogg and Procter &



Mr Mike Shields, chief executive of the Trafford Park Development Corporation

Gamble still have big plants. A few newer buildings have been put up. But great gaping areas of derelict land, dotted with rundown buildings, are commonplace.

"It is this mixture, this complexity, which makes Trafford Park different," says Mr Shields. He is working furiously to get the corporation on the move, and treading new ground all the way. Recruitment for key posts is going ahead, and architects invited to tender plans for Wharfside, part of the park opposite the new sleek development on Salford Quays, where Shields has visions of a high-quality office and light industry arising from the present jumble of buildings.

But before plans can be transformed into bricks and mortar on Wharfside, agreements must be reached with the existing landowners. Some traditional occupants, happily pursuing noisy, dirty jobs, will have to be persuaded to move if the "high-tech" image is to be created.

Land assembly for clearance and renewal, and improved road communications within the park, are priorities for the corporation. If this can be done by agreement with existing landowners, so much the better. "I see us confining ourselves to acquisitions which will get things started and to overcome problems. Our job is

to enable the private sector to do their own thing," says Mr Shields.

"Units on Salford Quays are letting at £250 a sq ft in the open market. So I am sure this sort of development can happen. If you can point the financial sector to that sort of potential, they will start looking much more interested."

Mr Shields' experience in the public sector and knowledge of the area will be invaluable in the sort of negotiations that lie ahead. But there will be battles, particularly if the board, appointed by Mr Nicholas Ridley, Environment Secretary, sticks to its already expressed preference for commercial and industrial development. Most development interest in areas like this outside the South-East of England has been for retailing where the private sector can make better returns.

An application for a huge retail complex was submitted before the boundaries of the corporation were drawn up. Currently the subject of a planning inquiry, along with other applications for out-of-town shopping centres in the Greater Manchester area, it would, if successful, occupy probably the best - and only greenfield - site in Trafford Park.

"If it does not succeed, we will talk immediately with the Manchester Ship Canal Company (which owns the land) about the way in which the area could be developed," says Mr Shields.

He believes that "it is in the interest of existing landowners for us to succeed. But if anybody tries to thwart our progress, the option of compulsory purchase orders, following the normal procedures, is open to us."

Trafford Park may be unique by comparison with other urban development corporations. But Mr Shields says: "The North is littered with obsolescence like we have here, although perhaps on a smaller scale. If we succeed, then may be there will be lessons which will be good for the North as a whole."

Hazel Duffy

## TAKING ACTION ON 'INNER CITIES'

Norman Wakefield, Chairman, BEC 'Re-Building Britain' Working Party, says:

"The private building industry is taking the Government 'on trust' and is investing people and money on an increasing scale in 'inner city' areas.

"Various urban partnerships have developed across the country: the public/private Phoenix Initiative gains in momentum; responses to demands for investment in high-risk projects in the 'inner city' areas are being heard and acted upon.

"The private sector is already out there planning, investing and doing."

Lists of members of the Building Employers Confederation ready to contribute to 'inner city' regeneration projects through the United Kingdom are available from:

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## URBAN RENEWAL 7

## Scotland

## No quick answers to the problems

"THIS IS a unique venture we are engaged in... a long-term process of transforming the way people think about themselves."

In these ambitious terms Strathclyde Regional Council, Britain's biggest local authority, declares its commitment to an urban renewal policy which is intended to reach beyond the mere physical change of run-down areas to changing the people who live in them.

Strathclyde contains within its wide boundaries some of Britain's loveliest beauty spots, but also some of its most extensive urban problems.

One of the attempts to tackle these, the Glasgow Eastern Area Renewal project - Gear - is among the biggest and best known of all urban renewal schemes in Europe. No-one visiting the old industrial East End of Glasgow, with its renovated housing, spruced up streets and new shopping areas, could fail to be impressed by the transformation.

But the most recent approaches to urban renewal being pioneered elsewhere in Glasgow and other industrial areas of Western Scotland draw on ways in which Gear has so far failed, as well as its successful points.

Gear did not come cheaply. At least £400m of public funds over 10 years were invested by Strathclyde Regional Council, the Scottish Development Agency, Manpower Services Commission, Scottish Special Housing Association, Greater Glasgow Health Board and the Housing Corporation. The physical end-product - for example, 4,000 homes in the area have been rehabilitated by housing associations - is seen by all the authorities involved as proof of what could be achieved if this level of public finance were available elsewhere.

The downside is employment. One of the founding objectives of Gear was to retain and create jobs, and around 1,500 are calculated to have been supported or created in the East End as a result of the initiative. But another 9,000 jobs disappeared during the life of the project. The current male unemployment rate in the Gear area is 34 per cent, and is standing still in the face of a slight drop in the overall Glasgow rate.

Job creation in the East End on the scale needed to replace redundant jobs is a daunting task. The old Parkhead Forge site, once employing 42,000 people - the equivalent of the entire present-day population of the area. Now closed, its site is being turned into a new shopping centre which will provide around 500 jobs.

The relative failure on the jobs front provoked the people of Glasgow's East End to produce their own video on the Gear project, entitled "A Job Half Done."

"Perhaps one of the lessons of Gear is that we were concentrating too much on the physical regeneration of the area, without taking sufficient account of the equal need for the regeneration of people," says Mr Iain Stuart, deputy chief executive of Strathclyde. "In some ways

Gear almost bypassed the inhabitants."

This approach has led to a different emphasis by Strathclyde in subsequent renewal projects. A new economic initiative in the Govan area of Glasgow, for instance, is giving education and training precedence over other aspects of renewal, so that local people will be ready to compete for new jobs which in inner city areas often finish up being filled by outsiders.

Still more fundamentally, Strathclyde councillors and officials have become convinced that the revival of disadvantaged communities must come from within. One of the successes of Gear is the extent to which it has brought alive community activists and organisations to fight for resources and investment, and this approach is being encouraged elsewhere. Castlemilk is a 1960s housing estate on the outer ring of Glasgow. It has a population of 28,000, 94 per cent of whom live in public rented accommodation, an unemployment total of 27.1 per cent - 34.3 per cent for males - and all the obvious symptoms of poverty and deprivation. Yet the people of Castlemilk have just produced a glossy brochure, the quality of which would not shame a big city, to market their apparently forgotten community with confidence.

Despite the depressing statistics, it declares, Castlemilk is changing for the better. "Many people have responded to hard times with a determination to do something for themselves." The brochure, and a complementary video, show the positive things about Castlemilk, such as its community organisation, training facilities and Ad-tec, a venture giving technology training to disabled young people which has just opened in the town. This has found permanent jobs for some of its trainees and is also identifying local business opportunities, like photography and printing.

The marketing of Castlemilk - and similar communities in Scotland - being brought about by the creation of Area Liaison Committees - action groups of local people and the public authorities who look for ways of maximising the existing potential of an area and attracting new resources.

Realistically, the chances of attracting sufficient new jobs to Glasgow's big estates to attack their 25 per cent-plus unemployment rates are low. Efforts are being concentrated not only on training people to compete in a wider labour market, but also to help them maximise their own job-creation potential.

Strathclyde Community Business encourages and supports the establishment of community-based enterprises and Mr John Pearce, its chief executive, calculates that 2,500 jobs in the region are being sustained by such activities.

He cites the example of Barrowfield, one of Glasgow's most troubled housing estates, where a local community business began by obtaining Glasgow Corporation's security contract to

protect unoccupied property on the estate from vandalism. This now employs 28 people, while a block of houses has been converted into workshops to start a welding company which has grown out of a small improvement scheme on the estate. The community business is now Barrowfield's biggest employer.

This fact is both a cause for hope and a source of despair. The big post-war estates of Western Scotland were built to house a labour force for heavy industries like steel, shipbuilding and engineering which have shrunk to a fraction of their former size. No-one pretends that small initiatives will replace this number of jobs. No-one expects new employers to bring thousands of jobs into these areas. But the drive to win whatever jobs are available is one of the ways of keeping a high-unemployment community alive.

The Prince of Wales will next month visit Easterhouse, another of Glasgow's post-war estates and another unemployment trouble spot - 34.5 per cent among males. He will see the Easterhouse Partnership, a community-based organisation which is trying to attract new business. But it has a considerable task on its hands - the Technical and Vocational Education Initiative (TVEI) at the local schools has to run its own business. But it has a considerable task on its hands - the Technical and Vocational Education Initiative (TVEI) at the local schools has to run its own business.

One of Easterhouse's biggest employers is Goodwill, a charity set up to employ and train people with disabilities. Growth has been rapid and Goodwill is employing and training nearly 100 people. Its chairman, Mr Colin Williams, who is also director of Glasgow Council for Voluntary Service, has strong views about the need for more public sector support in areas like Easterhouse.

"If the Government is serious about solving urban problems there has got to be a change of attitude. It is crazy waiting for the private sector to give a lead in a place like this. The whole of the MSC's budget in Scotland could usefully be spent in Easterhouse alone."

Mr Williams believes that additional Government support to the voluntary sector could create many socially valuable job opportunities. "We could have a scheme which would employ 1,500 people carrying out energy conservation work for the elderly in Glasgow."

The community-based approach to urban renewal does not offer any magic, quick answers - but it does seem to attract new industry into places like Easterhouse. One of the things which Strathclyde officials stress from their 12 years of urban renewal experience is that there are no quick solutions, any more than there are cheap ones.

And, in a newly-published review, the council says: "Imposing solutions on the slumlord parts of Britain is doomed to failure. Rebirth must, ultimately, come from within."

Alan Pike

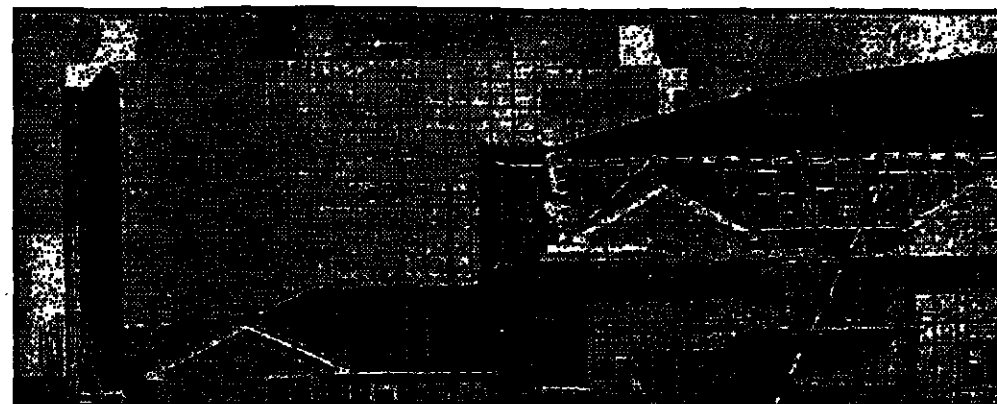
WITH THE appointment of Llewelyn Davies Planning to draw up the masterplan for the regeneration of the southern part of the city, the development of Cardiff's decaying docklands has moved into a new phase. Cardiff was the first place chosen for the Government's second wave of urban development corporations and the board of the Cardiff Bay Development Corporation, under its chairman, Mr Geoffrey Inkin, deliberated carefully before picking the team to produce the eventual plan.

To begin with, it invited a dozen groups to submit an outline document of how they would tackle the 2,700 acres of what was once, in the days before the first world war, the foremost coal exporting port in the world, known around the world as Tiger Bay. Eight responded and, assisted by a panel of eminent outside assessors, the board whittled them down to a short list of four, from which Llewelyn Davies was chosen.

Even then, the ideas contributed by the unsuccessful competitors, two of which came from the US and one from Britain, could find their way into the eventual strategy. "All the submissions were of an extremely high standard," says Mr Inkin, a former army officer and now chairman of Cwmbran New Town Corporation, who is driving the whole project along at an enthusiastic pace.

"We shall take, if necessary, the best parts from all the submissions because what we are looking for is a synthesis of ideas. All the contents of the submissions will come into consideration," Llewelyn Davies, under its managing director, Mr David Walton, says that the development of Cardiff "represents the single most challenging and ambitious urban regeneration in Britain over the next 10 years."

It is a feeling equally held by



Commercial and residential properties being built on derelict sites in Cardiff Docklands

## Cardiff's docklands

## Instead of Tiger Bay

Mr Inkin, who says that by the time Cardiff's docklands have been rebuilt the city will be the most important in southern Britain after London.

This is a tall order because Cardiff not only has to compete with the other four areas designated shortly after itself for major urban redevelopment, Tyneside, Teesside, Manchester Salford and the Black Country but also with the two urban development corporations set up in 1981 in London's docklands and on Merseyside.

Mr Inkin believes Cardiff has strong advantages over all the corporations with the exception of London, which is in a league of its own. He points to the strong institutional and development interest which has already been shown in Cardiff and to the fact that the Welsh capital is both a centre of government, housing the Welsh Office, and the nearest to London of the areas to be redeveloped.

He still has to convince all the

people of Cardiff of the need for the redevelopment. Part of the small community in docklands remains suspicious, or perhaps just apprehensive, about the possibility of being overwhelmed by a yuppie invasion, as has happened in London's docklands.

They point to a marina development where prices for some houses are nudging £100,000 and are anxious to ensure that such work as will take place in the redevelopment is available for local people and not reserved for outside building contractors' employees.

Mr Inkin is sympathetic. He believes it both right and just that the existing inhabitants, a good proportion of whom live in the council estate adjoining the once infamous Bute Street, should have a fair crack of the whip. He has already met not only their representatives but also with people themselves through public meetings.

Furthermore, he insisted that

the headquarters of the corporation should be in the area and that the development plan put forward by Llewelyn Davies is put on display there, probably in the National Maritime Museum.

One other source of potential conflict concerns the environmental issue of what happens to the wildlife, especially a significant wader bird population which in winter relies on Cardiff Bay's extensive mud flats for feeding, mud flats which are due to disappear when a barrage, central to the whole scheme, is built.

The Royal Society for the Protection of Birds has already protested that the loss of feeding grounds is contrary to an international agreement signed by the Government and designed to protect Europe's dwindling number of wetlands. On this, Mr Inkin will have to exercise all his persuasive powers if he is to win over his opponents.

The strategy of the plan being

put forward by Llewelyn Davies is to avoid the redeveloped Cardiff Bay being seen as a separate part of the city. Most of the Cardiff Bay area lies south of the main railway line linking London and west Wales. South Cardiff was always, in varying degrees, "the other side of the tracks," Mr Walton has emphasised that the whole object of the development should be to avoid any "them and us" emerging.

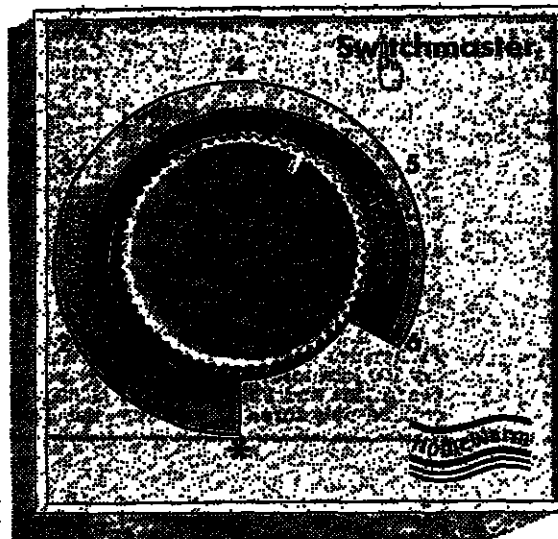
The plans will almost certainly include ways in which to suck the commercial and retail life of the city further south than it has been prepared to go for decades.

Once, 70 years ago, it was a vibrant commercial area and as recently as 1945-50, there was still a lot of commercial activity. But with the changing nature of shipping, and the move away from rail-based traffic to containers, coupled with a shift in the emphasis of British trade towards the east coast of the UK, Cardiff's docks and its commercial quarter fell on hard times.

The first step towards drawing commercial activity southwards has been taken by South Glamorgan County Council which, with some enterprise, has built a new county hall for itself in the middle one of the old docks, now given a 1980s name of Atlantic Wharf. The planners' hope is that once county hall has been established, with about 1,100 jobs, the spin-off activities that go with office establishments, shops, restaurants, office supplies will follow.

The theory has still to be tested. But development of Cardiff's docklands is pushing ahead fast and the lifeblood that drained out after 1950 could now be staunching by the tourniquet being applied by the development corporation.

Anthony Moreton



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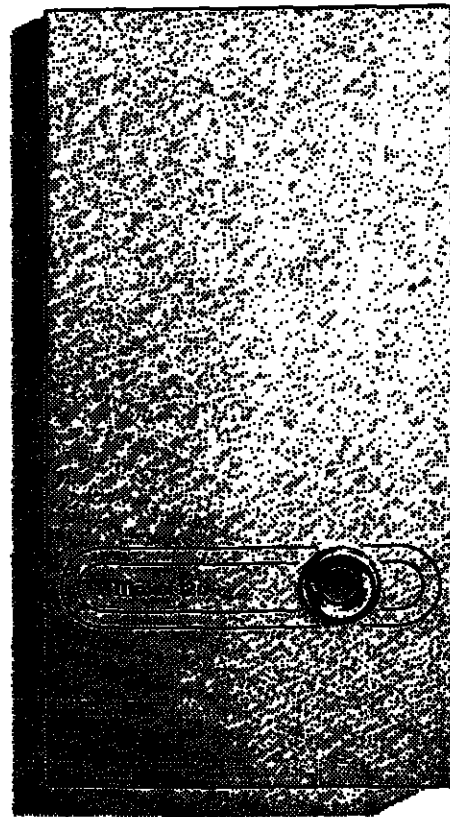
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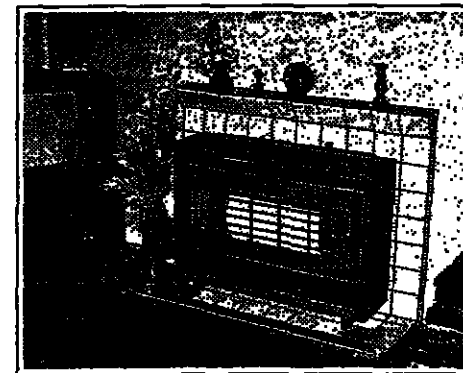
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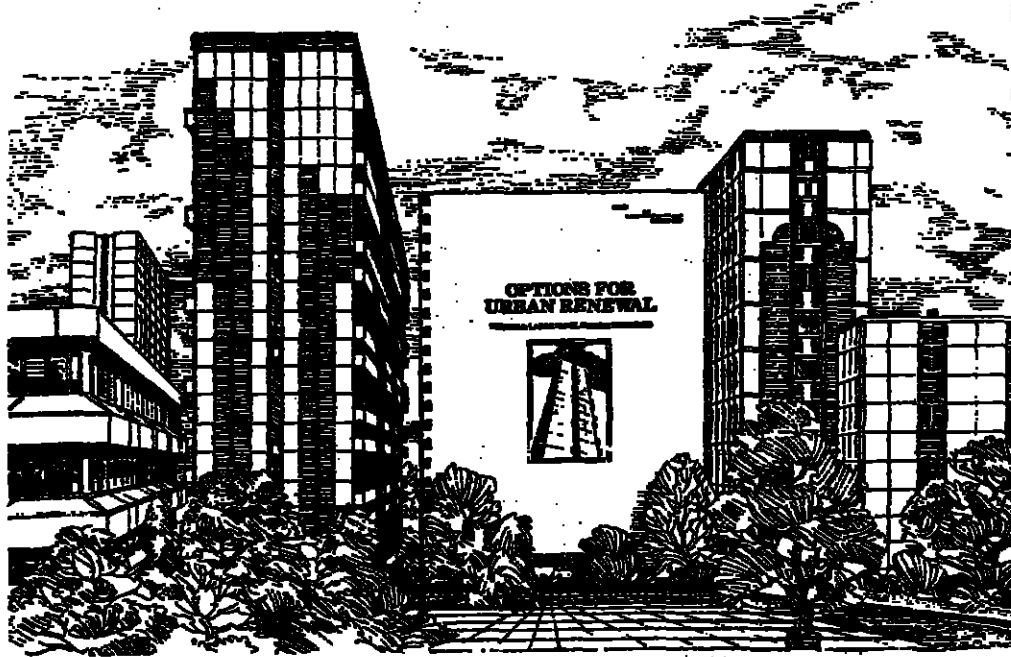


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## URBAN RENEWAL 8



The Docklands Enterprise Zone at the Isle of Dogs

## London's problems

## Docks are only part of the picture

IN LONDON, the phrase urban renewal usually provokes images of the massive development which is transforming the capital's old dock areas under the London Docklands Development Corporation.

But this is not all the story. Many other parts of London display characteristics of decay and urban deprivation similar to Britain's old provincial industrial areas.

The Association of London Authorities, which represents the capital's 15 Labour-controlled councils, told Mr Nicholas Ridley, Environment Secretary, last month that "inner city problems are now spreading across the whole capital." And it is concerned that there is no London-wide programme to tackle them.

A first attempt by the association to persuade Mr Ridley that the Government and local authorities should work together in handling London's urban problems ended in complete failure.

London Labour council leaders met Mr Ridley with proposals for an inner city forum, on

which government departments and local authorities would both be represented, to direct overall urban renewal policy. But after the meeting, they said it had been a waste of time, indicating that Mr Ridley had told them there would be no compromise until the Labour councils accepted Government policy in total.

The London Labour councils make four specific criticisms of the Government's present position on inner city regeneration, some at least of which are supported by local authority leaders elsewhere:

■ confusion about which Government department is responsible for various aspects of policy, and an apparent lack of co-ordination;

■ an excessive proliferation of initiatives, all of which have different qualifications and criteria;

■ no clear idea of the amount of resources which are available for urban renewal;

■ some schemes to date have been weak and unable to address the specific needs of local communities.

The London councils plan a further attempt to convince Mr Ridley that the Government should work in co-operation with them and other community-based interests on the capital's urban renewal needs before Christmas. They intend to make new proposals, perhaps with the support of church leaders, voluntary organisations and private sector representatives - they believe the Government may not appreciate the extent to which some Labour-controlled boroughs have worked successfully with the private sector in recent years.

Not surprisingly, the council leaders believe urban renewal should be carried out in partnership with local authorities rather than through the creation of more urban development corporations. There is strong criticism in London local government circles of the activities of the London Docklands Development Corporation.

The Association of London Authorities argues that for every 100 jobs lost in London between 1981 and 1986 the LDDC created only three. It says the

LDDC's activities have resulted in some 7,000 jobs disappearing through the closure of local companies in docklands - a net loss of more than 4,000 jobs even when new ones are taken into account. An additional cause of concern is that, because of a lack of the right skills in the old docks areas, many of the new jobs are occupied by commuters from outside the area.

In spite of such concerns, the Labour-controlled Newham Council has provided the LDDC with its first formal agreement between the development corporation and a borough providing for co-operation in the development of the disused Royal Docks. Under the agreement, the council will have an equity stake in property development in the docks. Councilors hope this will bring the borough up to £100m-worth of economic and social benefits from the corporation and developers.

The development corporation has indicated its willingness to grant planning permission for a £750m development scheme in the Royal Docks from Rose-

hugh Stanhope. This has to be approved by the Environment Secretary.

Part of the agreement with Newham states that the development corporation will try to ensure that 25 per cent of all jobs created by the scheme go to local residents. This, as elsewhere in London, will involve early identification of the skills required by new employers and the development of training programmes.

The Inner London Education Authority (of which Newham is not part) and the London Enterprise Agency have this autumn created the London Compact, under which employers will work more closely with schools in an attempt to revive employment in the inner city.

Phase one of the scheme is operating in a group of schools in Hackney and Tower Hamlets. Local employers have accepted a target of providing 300 jobs for young people from schools taking part next year. Young people have to meet a set of educational and personal goals covering attendance, punctuality and achievement.

Alan Price

## European Community

## A more logical way to treat Cinderella

## European Regional Development Fund

Inner City Investments - 1975-1987 Figures in Ecu				
City	Type of Investment	Number of Projects	Total Investment	Value of Grants
Naples	Industrial	161	171.8	33.9
	Infrastructure	346	2,791	1,109
	TOTAL	507	2,963	1,143
Liverpool	Industrial	26	143.5	22
	Infrastructure	156	325.7	78.5
	TOTAL	182	469.2	100.5
Glasgow	Industrial	17	150.6	20.1
	Infrastructure	97	480.3	67
	TOTAL	114	630.9	107.2
Manchester	Industrial	6	43.3	2.6
	Infrastructure	54	155.9	34.2
	TOTAL	60	199.1	36.8
Birmingham	Industrial	6	41.3	2.5
	Infrastructure	21	217.4	40.2
	TOTAL	27	258.7	42.7
Cardiff	Industrial	5	40.0	3.9
	Infrastructure	27	37.9	10.7
	TOTAL	32	77.9	14.5
Lisbon	Industrial	9	85.2	6.5
	Infrastructure	27	40.6	10.8
	TOTAL	36	125.8	17.3

Source: European Commission.

has no specific remit to help inner cities.

It is not allowed to spend on social problems, which means in theory at any rate - that it cannot contribute to housing. However it did once make an indirect Ecu 100m contribution to housing in Belfast in view of the severity of the city's problems, a move which raised so much controversy among member states that Commission officials say it is very unlikely to be repeated.

ERDF grants are earmarked for two purposes, to help less developed regions, such as Greece or Ireland, which account for 70 per cent of disbursements, while the 30 per cent balance goes to areas of industrial decline. These include areas hit by closures in the steel, coal, textiles or shipbuilding industries and it represents the category under which most EC inner city spending is available. The European Commission is proposing to change that balance to 80-20 to give less developed regions extra help towards adjusting to its plans for a free internal market by 1992.

The Commission has been striving in one form or another since the turn of the decade to try to inject more decision-

making at Community rather than national level into ERDF spending. Its success or failure in that respect will have a bearing on Brussels' ability to single out for special treatment regional problems, like urban decay, which would otherwise be a secondary target for ERDF help.

In the past, the Commission's input to regional spending has been little more than to distribute ERDF grants according to national, rather than EC objectives. Its role was confined to sanctioning grant applications put forward by national governments and ensuring they were spent as indicated.

Conscious of the lack of logic involved in recycling EC funds according to national priorities, the Commission drew up new ERDF regulations which came into force two years ago. Among other things, these envisage a so-called "integrated approach" under which projects are drawn together into an area programme. Programmes would be funded over a period of years, as opposed to the old way of setting traditional annual funding for individual projects.

William Dawkins  
Brussels

## CIVIC SHIELD UPDATE

## Salford City Council's verdict - "It works!"

Before finally deciding on which refurbishment route to take, Salford City Council agreed to let NORWEB try a pilot scheme for Civic Shield.

They were pleasantly surprised at the result.

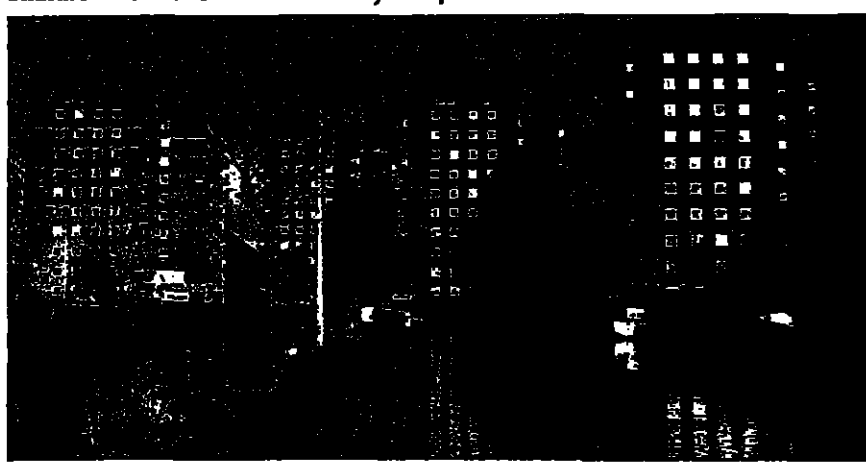
"We realised it just didn't make sense to switch fuels when you can so cost effectively refurbish the existing electrical installations", Salford's Housing Manager, Mr Graham Caine, told us.

In fact, they were so impressed that, together with NORWEB, they went on to establish the requirements for refurbishing the remaining 6,000 electrically heated homes in their housing stock. Since then, Salford have improved 1,119 properties to this standard.

To date, running costs have been considerably reduced and levels of warmth and comfort much improved in these properties.

The five 10-storey tower blocks on the Cawder Street Estate in Eccles is one of their more recent success stories.

The insulation improvements included high-rise cavity wall insulation and new flat roofs with built-in insulation. Also all the many windows in each block were weather stripped. Then Economy 7 slimline storage heaters were installed, along with the standard Civic Shield Economy 7



water heating package.

And it was all done within the first three months of 1986, one of the coldest winters in memory, during which the workmen had to contend with ice, snow, biting winds, below freezing temperatures and even falling icicles!

As Salford City Council agree, Civic Shield obviously does work - whatever the weather!

## The 50,000th smile of success.



## Essential reading for everyone in public sector housing.

You can find out much more about the DEN 3 package from our new, 32 page colour publication, shown here.

It's our "How to do it" adaptation of the original Domestic Energy Notes (3) - DEN 3 for short - prepared in 1978 by the Joint Working Party on Heating and Energy Conservation in Public Sector Housing, for remedial work for existing electrically heated dwellings.

This book sets out proven solutions to the problems of dwellings with old electric heating systems and provides a really safe, healthy and cost-effective answer.

Namely, a new-style electric storage heating and water heating system which runs on the Economy 7 tariff,

50,000 homes in the last seven years! That's how many homes have been built or upgraded to Civic Shield standards since the scheme was launched in 1979.

And Wigan lays claim to 300 of them. So it was fitting that the 50,000th home should be one of theirs.

It's a 3 bedroom semi on the Princes Avenue Estate at Tyldesley - one of 130 homes on this estate to be refurbished.

Like Salford, Wigan received great co-operation from NORWEB, who put together the most suitable specification for each home.

In the Fiddy's semi, for example, new slimline storage heaters and a new hot water system with an Economy 7 cylinder were installed. The walls were insulated. Draught proofing was fitted.

Old fireplaces were removed. And the house was completely rewired.

And, as these smiles tell you, it's been a great success.

"Before the new heating was installed, we were freezing in winter", Vernon and Jean Fiddy told us.

"But the Civic Shield Scheme has given us a warm home with affordable fuel bills. And with the new baby, that's very important!"

The total running costs of their home - not just for heating and hot water, but for all their electrical appliances - now averages out at just £8.25 a week.

And when, like the Fiddys you have two small children and only the income from Vernon's job as a nursing assistant to live on, that makes all the difference in the world.

together with a tailor-made package of insulation measures.

Electricity Boards throughout England and Wales have considerable experience in implementing DEN 3 schemes, as over 250 satisfied Housing Associations and Local Authorities have already discovered.

Send off the coupon for your copy of the DEN 3 Book - and discover how we can help you.

## Why Economy 7 and Civic Shield work so well together.

House type and floor area	Electricity consumption <sup>1</sup> (kWh) cheap night rate units <sup>2</sup> day rate units <sup>3</sup>	Annual running costs <sup>4</sup>
semi-detached house 80m <sup>2</sup>	9,800 1,770	£295
older mid-terrace house 60m <sup>2</sup>	8,140 1,690	£278
modern mid-terrace house 75m <sup>2</sup>	8,160 1,380	£242
flat 61m <sup>2</sup>	8,950 950	£173
flat/apartment (detached) 67m <sup>2</sup>	10,330 1,380	£283

1. Heating consumption is based on the Energy Efficiency Office's Minimum Guide for houses with 'good' insulation. Water heating consumption is based on a 167 cylinder with dual immersion heater and 10mm lagging piped for 2-4 person homes. Tariffs up to July 1987. 2. 1.30p/kWh night rate. 3. 6.5p/kWh day rate (Average England and Wales). 4. The running cost includes 19.32p per year sales standing charge for Economy 7 compared with the standard domestic tariff.

For more information on DEN 3 and Civic Shield, call your Electricity Board contact below:  
LONDON Alan Scott, 01-242 9050; SOUTH-EAST Peter Holloway, Brighton 724522; SOUTHERN Barry Clouting, Littlewick Green 2166; SOUTH WEST Chris Hogg, Bristol 266062; SOUTH WALES Robert Hockey, Cardiff 792111; EASTERN Roger Willert, Ipswich 686888; EAST MIDLANDS Rob Chilton, Nottingham 269711; MIDLANDS Eric Watt, 021-422 4000; MERSEYSIDE & NORTH WALES Malcolm Cooper, Chester 377111; NORTH EAST Colin Howarth, Newcastle 327520; YORKSHIRE Paul Wood, Leeds 892123; NORTH WEST Graham Wood, 061-834 8161.

I'd like more information. Please send me my copy of the new DEN 3 Book plus a copy of the Civic Shield brochure.

Name \_\_\_\_\_

Title \_\_\_\_\_

Address \_\_\_\_\_

Postcode \_\_\_\_\_

Post to: Electricity Publications, PO Box 2, Feltham, Middlesex TW14 0TG

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Energy for Life

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This advertisement does not apply to the City or Channel Islands.